#### **MEMORANDUM**

TO: Ken Follett

FROM: Merv Stauffer

DATE: December 3, 1982

RE: The Third Draft

The third draft is very, very good. I feel you have captured the characters; and, you have the story. My comments are few:

#### 1. Page 132, Paragragh 2

Some of the team arrived at the lake house before Col. Simons and I arrived; and, I had the key. Schwebach was able to pick the lock on a window and gain entry. No windows were broken.

#### 2. Page 350, Paragraph 5

My understanding is that Col. Simons did not leave drinking alcoholic beverages as an option; but, in spite of this, Gallagher and maybe Gayden did quietly spike their coffee.

## 3. Page 508, Acknowledgements

The individuals who typed the transcriptions were Sally Walther, Claire Woodward, Linda Huff, Cheryl Hibbitts, Becky DeLuna.

In addition to these few comments I would like to make one other observation. I don't feel you have accurately portrayed Boulware. This may be directly related to what he has told you. For example:

# 1. <u>Page 368</u>

I don't believe, at that point in Boulware's life, he was questioning whether he wanted to be his own man or Perot's man. At that point, he was dedicated to EDS.

## 2. Page 369

At that point in Boulware's life he would never, never have talked to Perot saying 'Damn it Ross, I don't have time for this'.

## 3. Page 141

If Boulware stood up against Simons regarding dress, and I don't believe for a minute that he did, he would have been the first and only person to stand up against Simons in a matter that was potentially important to the success of the mission.

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In summary I believe that the portion of the book dealing with Boulware reflects an air of independence and arrogance on his part that did not exist in January, 1979.