



SAGINAW VALLEY STATE UNIVERSITY

**BOARD OF CONTROL MINUTES
REGULAR FORMAL SESSION**

December 15, 2017

SAGINAW VALLEY STATE UNIVERSITY
BOARD OF CONTROL
Minutes of the Regular Formal Session
December 15, 2017

A regular formal session of the Board of Control was held at Saginaw Valley State University on Friday, December 15, 2017 in Wickes Hall, Room 350 at 1:30 p.m.

Trustees present included:

Luis Canales
JoAnn Crary
Dennis Durco, Secretary
John Kunitzer, Vice Chair
Vicki Rupp, Treasurer
Jenee Velasquez, Chair
Donald Bachand, Ex Officio (via tele conference)

Trustees absent included: Scott Carmona

President's Staff present included:

Andrew Bethune, Executive Director of the SVSU Foundation
Dr. Anthony Bowrin, Dean of the College of Business & Management
Dr. Sidney Childs, Associate Provost for Student Affairs
John Decker, Associate Vice President for Administration & Business Affairs
Dr. Craig Douglas, Dean of the College of Education
Dr. David Callejo Perez, Associate Provost
Mr. John Kaczynski, Director of Governmental Affairs
Mary Kowaleski, Executive Assistant to the President/Secretary to the Board of Control
James Muladore, Executive Vice President for Administration & Business Affairs
Linda Sims, Executive Director of Communications & External Affairs
Dr. Mamie Thorns, Special Assistant to the President for Diversity Programs

Others present included:

Deborah Bishop	J.J. Boehm	Anita Dey
David Lewis	Press	Tim Rex
Jeff Roberts	Rachel Florence-Spaetzel	Nicholas Taylor

SAGINAW VALLEY STATE UNIVERSITY
BOARD OF CONTROL MINUTES
DECEMBER 15, 2017
REGULAR FORMAL SESSION
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I. CALL TO ORDER

Chair Velasquez called the meeting to order at 1:30 p.m.

Chair Velasquez commented that President Bachand is not able to join us personally in our board chambers. She noted that President Bachand will be participating via teleconference.

II. PROCEDURAL ITEMS

A. Approval of Agenda and Additions to and Deletions from Agenda

There were no additions to or deletions to the agenda.

The agenda was APPROVED as distributed.

B. Approval of the October 30, 2017 Minutes for the Regular Formal Session of the Board of Control

It was moved and supported that the minutes of the October 30, 2017 Regular Formal Session be approved.

The minutes were unanimously APPROVED as written.

C. Recognition of the Official Representative of the Faculty Association

On behalf of the faculty at SVSU, Professor Deborah Bishop, President of the Faculty Association, extended congratulations and best wishes to all the students who are graduating in December.

D. Recognition of the Student Association

Lauren Kreiss, President of the Student Association, was unable to attend the meeting.

E. Communications and Requests to Appear Before the Board

- Tim Rex, Acquisitions Specialist, was introduced to the Board as Staff Member of the Month for July. (Appendix One: Rex)
- Nicholas Taylor, Associate Director of Admissions, was introduced to the Board as Staff Member of the Month for October. (Appendix Two: Taylor)
- Rachel Florence-Spaetzel, Director of Orientation Programs, was introduced to the Board as Staff Member of the Month for November (Appendix Three: Spaetzel)

III. ACTION ITEMS

1. Resolution to Congratulate the 2017 SVSU Men's Soccer Team and Head Coach Andrew Wagstaff

RES-2255 It was moved and supported that the following resolution be adopted:

WHEREAS, The 2017 Saginaw Valley State University Men's Soccer Team finished the season posting a final record of 13-4-2 and competed in the NCAA Division II National Playoffs; and Head Coach Andrew Wagstaff earned his third straight GLIAC Coach of the Year honor; and,

WHEREAS, Connor Rutz (Commerce, Michigan), Dom Hart (Rotherham, England), Michael Hamilton (Madrid, Spain), Connor Keane (Manchester, England) and Omar Sinclair (Manchester, England) all earned D2CCA or United Soccer Coaches All-Midwest Region Honors, and Hamilton was named the GLIAC Freshman of the Year and All-GLIAC First Team, Keane was the GLIAC Goalkeeper of the Year and All-GLIAC First Team, Rutz, Sinclair, Hart, and Matt Wilson (Huron Valley, Michigan) all earned All-GLIAC First Team honors as well, Azaad Liadi (Sterling Heights, Michigan), Michael Shaikly (Colchester, England) and Oakley Hanger (Weymouth, England) were named Second Team All-GLIAC and Brian Sockow (Canton, Michigan) earned All-GLIAC Honorable Mention plaudits; and,

WHEREAS, Coach Wagstaff has collected 43 wins during his three years as Head Coach for SVSU and the team has qualified for NCAA tournament play every season during his tenure; For the 2017 season the three regular season losses were an all-time low for the University and the team led the GLIAC offensively with 33 regular season goals and allowing the least amount of goals with a mark of 11, pitching seven shutouts; and,

NOW, THEREFORE, BE IT RESOLVED, That the Board of Control of Saginaw Valley State University congratulate Head Coach Andrew Wagstaff, Assistant Coach Colby Cunningham, Assistant Coach Luke Ruff, Assistant Coach Louis Barrow, Assistant Coach Elliott Tarney and team members Bradley Debien, Damon Favero, Alberto Gangutia, Alex Gloshen, Roderic Green, Michael Hamilton, Oakley Hanger, Dom Hart, Chris Jacovou, Connor Keane, Azaad Liadi, Josh Logan, Mason Maziasz, Kevin Mendoza, Pablo Ortiz, Griffin Parks, Andrew Person, Jake Rosen, Connor Rutz, Michael Shaikly, Omar Sinclair, Brian Sockow, Alberto Teatin, Jahmall Whittaker, Matt Wilson and Nick Wright for attaining this high level of achievement and commend Coach Wagstaff and the team for their outstanding performance on the field. Their commitment to excellence and performance has brought national distinction to the University and its athletic programs.

The motion was APPROVED unanimously.

2. Resolution to Grant Undergraduate and Graduate Degrees

RES-2256 **It was moved and supported that the following resolution be adopted:**

WHEREAS, Saginaw Valley State University is granted the authority to confer undergraduate and graduate degrees as outlined in Section 5 of Public and Local Acts of Michigan 1965; and

WHEREAS, Operating Policy 3.101 Article III of the Board reserves to the Board the authority to grant degrees.

NOW, THEREFORE, BE IT RESOLVED, That the Board of Control of Saginaw Valley State University approves the awarding of undergraduate and graduate degrees at the December 15 and December 16, 2017 Commencement ceremonies as certified by the faculty and Registrar.

The motion was APPROVED unanimously.

3. Resolution to Approve Faculty Sabbaticals for 2018-2019

RES-2257 **It was moved and supported that the following resolution be adopted:**

WHEREAS, Saginaw Valley State University is committed to quality education and provides the faculty with opportunities to maintain and enhance their professional knowledge and expertise, and

WHEREAS, The University administration supports faculty sabbatical leaves as an integral part of the SVSU Faculty Development Program,

NOW, THEREFORE, BE IT RESOLVED, THAT, the following faculty members be granted sabbatical leaves as specified below for the academic year of 2018-2019.

<u>Name</u>	<u>Department</u>	<u>Leave Request</u>	<u>Proposal Title</u>
Cline, David	Teacher Education	Fall 2018	Starting an Elementary School in Kittur, India
Crachiola, Anthony	Mathematics	Winter 2019	Exponential Maps in Prime Characteristic and Applications
Gardner, Eric	English	Fall 2018, Winter 2019	Frances Ellen Watkins Harper in the Civil War and Reconstruction
Huffman, Jaime	Nursing	Fall 2018	Use of Clinical Peer Mentors in a Clinical Setting: A Pilot Study

Martin, Arthur	Biology	Fall 2018, Winter 2019	Quantification of Mutual and Self-Assessment During Agonistic Encounters in Crayfish
Pagano, Jason	Chemistry	Fall 2018, Winter 2019	Experimental Research in Astrobiology and Planetary Chemistry at the Water-Rock Interface
Roe, Elizabeth	Nursing	Winter 2019	Implementation of an Evidence-Based Practice Program in Long-term Care
Singer, Ross	Communication	Fall 2018	Women Whistleblowers in the Flint Water Crisis
Surfield, Christopher	Economics	Winter 2019	Employment Regulations, Sexual Orientation and Earnings
Teed, Paul	History	Fall 2018, Winter 2019	Daily Life of African American Slaves in the Antebellum South
Trepanier, Lee	Political Science	Fall 2018, Winter 2019	Socratic Method & Russian Books
Zou, Yu	Electrical & Comp. Engineering	Fall 2018	Improvement of Power Courses and Student Outcomes Assessment at SVSU ECE Program

Provost Huntley stated that the faculty members being recommended for sabbatical leave represent all the colleges for the upcoming academic year. She noted that their projects and their applications were viewed extensively and recommended by the Professional Practices Committee.

The motion was APPROVED unanimously.

4. Resolution to Approve Confirmation of Board Members for Previously Authorized Public School Academies

RES-2258 It was moved and supported that the following resolution be adopted:

WHEREAS, the Saginaw Valley State University Board of Control, the academy's authorizing agent, requires that University Chartered Schools' Board of Directors have a minimum of five members and a maximum of nine members; and

WHEREAS, individual Charter Schools have a desire to replace Board members who have submitted their resignation; and

WHEREAS, certain Charter Schools have a desire to have parents of students represented on their Board of Directors;

WHEREAS, certain Charter Schools desire to reappoint a board member whose term of office has expired;

NOW, THEREFORE, BE IT RESOLVED, that the individuals listed below be appointed by the Saginaw Valley State University Board of Control as new and reappointed members of the Board of Directors of the following Charter Schools:

Flat River Academy, Greenville:

Lavonne Hayne Appointment Term: 1/1/18 – 6/30/20

Ms. Hayne earned her Associate Degree in Arts and Sciences and LPN Certificate from Montcalm Community College. She currently serves as an RN at the Gratiot Hospital in Alma. Ms. Hayne has a wide variety of experience working with children and in fundraising. She feels her experiences and organizational skills will be an asset to the Academy board.

Ruthie Blackgrove Appointment Term Expires: 6/30/19

Ms. Blackgrove was a previous board member and decided to return to the board to assist in transition.

Genesee STEM Academy, Flint:

Storm Shriver Appointment Term: 1/1/18 – 6/30/18

Mr. Shriver earned his Bachelor of Science in Biochemistry from Central Michigan University and is in the process of obtaining a Master of Science in Pharmacology and Toxicology from Michigan State University. He currently serves as Laboratory Manager/Senior Scientist in the Toxicology Reference Lab at Comprehensive Lab Services of Flint. Community service is important to Mr. Shriver and he believes his background in the sciences will be an asset to the Academy board.

Marvin L. Winans Academy of Performing Arts, Detroit:

Fernando Parker Appointment Term: 1/1/18 – 6/30/20

Mr. Parker earned his Bachelor of Science in Education from Central Michigan University. He currently serves as a Material Follow-up Coordinator at Ryder Integrated Logistics of Romulus. Mr. Parker believes his strengths in problem resolution, planning/forecasting, procedure development, and his experience in education will be an asset to the Academy board.

Lauren Campbell Appointment Term: 1/1/18 – 6/30/20

Ms. Campbell earned her Bachelor of Arts in Sociology from Wayne State University and her Master of Science in Computer Information Systems from the University of Phoenix. She currently serves as Senior IT Project Manager with Beaumont Health Systems in Troy. Ms. Campbell also teaches part-time at Washtenaw Community College in Ann Arbor, teaching various courses in the Computer Information Systems and Business Management curriculum. Ms. Campbell believes her professional experiences will be an asset to the Academy.

White Pine Academy, Leslie:

Carrissa Herrick Appointment Term Expires: 6/30/18

Ms. Herrick will serve as parent representation on the Academy board. She currently works as the office assistant at Mahlich Trucking of Charlotte. She is responsible for QuickBooks entry, invoicing and filing. Ms. Herrick feels it would be a privilege to be a part of the Academy board.

David Lewis, Director of School and University Partnerships, noted that the individuals being recommended for appointment and reappointment have been thoroughly vetted. He stated that background, criminal record, and reference checks were conducted on each of the applicants.

The motion was APPROVED unanimously.

5. Resolution to Approve the Auxiliary FY2019 and FY2020 Operations Budgets

RES-2259 It was moved and supported that the following resolution be adopted:

WHEREAS, The FY2019 Auxiliary Operations Budget and the FY2020 Auxiliary Operations budget, inclusive of student housing rental rates, has been reviewed by the Business, Finance, Audit and Facilities Committee;

NOW, THEREFORE, BE IT RESOLVED, That the Auxiliary Operations operating budgets and student housing rental rates for FY2019 and FY2020 be approved as per the attached schedules. (See Appendix Four: Schedule)

The motion was APPROVED unanimously.

6. Resolution to Approve Appointments to the Saginaw Valley State University Board of Fellows

RES-2260 It was moved and supported that the following resolution be adopted:

WHEREAS, The Saginaw Valley State University Board of Fellows shall consist of a minimum of twelve and a maximum of forty members who shall serve for four-year terms; and

WHEREAS, Veronica Horn, Ryan Tarrant, and Bill Allen have been recommended for appointment to the Board of Fellows, based on current community involvement, particularly in the regional chambers;

NOW, THEREFORE, BE IT RESOLVED, that the appointed members serve on the Saginaw Valley State University Board of Fellows as stipulated in the organization's bylaws.

Ms. Linda Sims, Executive Director for Communications and External Affairs, noted that she fully supports the three appointments in the proposed resolution. She stated that the Board of Fellows is a group comprised of community leaders who serve as an advisory group for the President of Saginaw Valley State University. She further added that The Board of Fellows act as brand ambassadors for the university and they represent a wide range of professions and communities across the Great Lakes Bay Region

The motion was APPROVED unanimously.

IV. INFORMATION AND DISCUSSION ITEMS

V. REMARKS BY THE PRESIDENT

President Bachand made no formal remarks.

VI. OTHER ITEMS FOR CONSIDERATION

7. Motion to Move to Informal Session to Discuss a Personnel Evaluations and Real Property Matter

BM-1199 It was moved and supported that the Board move to Informal Session to Discuss a Personnel Evaluations and Real Property Matter.

The motion was APPROVED unanimously.

The Board moved to Informal Session at 3:30 p.m. and reconvened in Regular Formal Session at 4:25 p.m. with Board members Canales, Crary, Durco, Kunitzer, Rupp and Velasquez. Also in attendance: Provost Huntley, Mary Kowaleski and President Bachand (via tele conference).

Trustee Kunitzer made a formal motion to establish compensation for the University President and Vice Presidents. Trustee Rupp supported the motion.

8. Resolution to Establish Compensation for the University President and Vice Presidents

RES-2261 It was moved and supported that the following resolution be adopted:

WHEREAS, The Board of Control retains unto itself the authority to establish compensation levels for the University's President and Vice Presidents; and

WHEREAS, The Board of Control has received and accepted favorable performance evaluations from the President; Dr. Deborah Huntley, Provost and Vice President for Academic Affairs; and Mr. James Muladore, Executive Vice President for Administration and Business Affairs; and

WHEREAS, the President's deferred compensation pursuant to the employment contract dated January 1, 2016, be set in accordance with the Board's discussion to award the maximum amount of deferred compensation to the President;

NOW, THEREFORE, BE IT RESOLVED, That the President's and Vice President's base salaries for the 2018 calendar year be set as follows:

Dr. Donald J. Bachand \$ 286,200

Dr. Deborah Huntley \$ 228,900

Mr. James G. Muladore \$ 218,500

NOW, THEREFORE, BE IT FURTHER RESOLVED, That the Board of Control of Saginaw Valley State University award the maximum amount of deferred compensation to the President in accordance with the President's employment contract dated January 1, 2016.

The motion was APPROVED unanimously.

VII. ADJOURNMENT

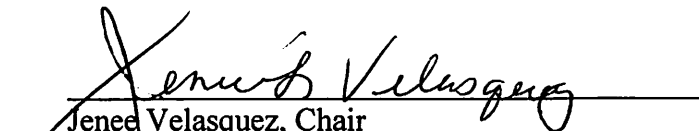
9. Motion to Adjourn

BM-1200 It was moved and supported that the meeting be adjourned.

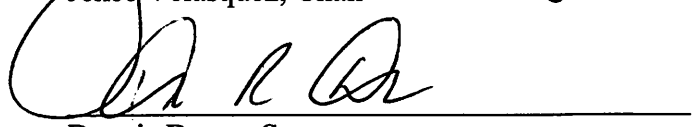
The motion was APPROVED unanimously.

The meeting was adjourned at 4:40 p.m.


Respectfully submitted:



Jeneé Velasquez, Chair



Dennis Durco, Secretary



Mary Kowaleski
Recording Secretary

Tim Rex

Acquisitions Assistant • July Staff Member of the Month

Tim Rex is used to being busy and on the move.

While he has spent a few weeks in his current position as acquisitions assistant at Zahnow Library, he began his career at SVSU very literally in perpetual motion. Hired as an on-campus bus driver in 1994, Rex's first job involved shuttling students along the outer rim of campus while heavy construction work made walking through the heart of campus impossible. This was at a time when Curtiss Hall was being built.

A lot has changed since that first gig for Rex. Curtiss Hall opened. So did a lot of other buildings. Meanwhile, the Pinconning native moved on to other roles. He was a groundskeeper for a while. He also worked in the bookstore and The Conference Center at SVSU.

In 2010, he was hired as the administrative assistant for Zahnow Library. He kept that position until he inherited the duties of Louise Dukarski, who retired as acquisitions assistant in early July. The job involves managing the purchase and replacement of the university's printed and online books — both for the library and the faculty — as well as overseeing software licensing agreements.

"I'm learning every day," he said of the new job.

And that's the way he likes it. On top of earning his bachelor's degree in sociology from SVSU in 2002, Rex enjoys taking home books to read from the library. He also makes a point to soak up knowledge from the library staff and faculty who he sees there.

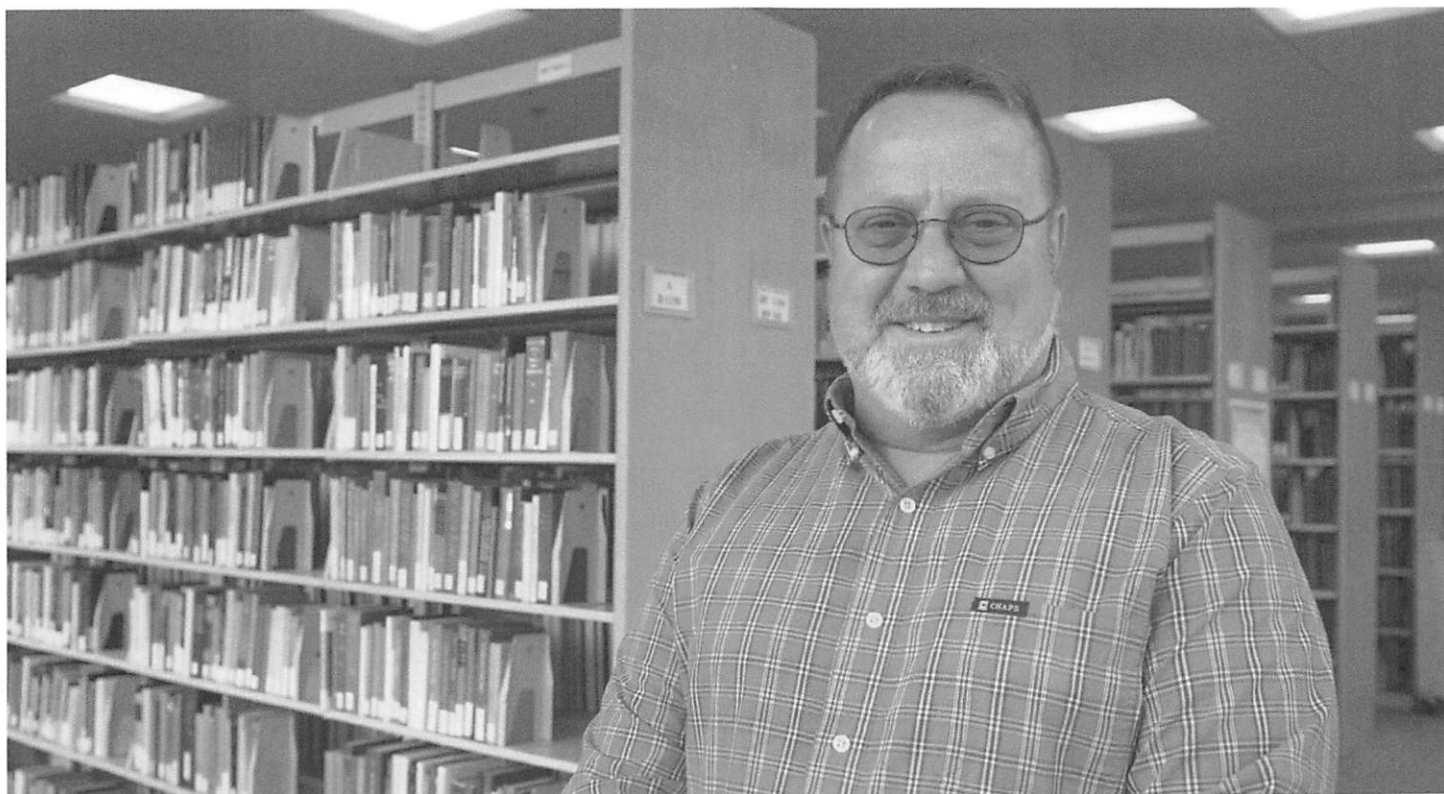
"This is probably the job where I've learned the most from my coworkers," he said. "We have a lot of smart librarians here. They've taught me a lot."

After more than two decades on campus, Rex has witnessed dramatic changes to the library. Zahnow was a two-floor structure when he arrived at SVSU. Since then, the university added two additional floors. The most recent changes to the library resulted in Rex relocating his office to the fourth floor. While an elevator allows for a quick lift to his office, he prefers walking. In addition to the exercise benefits, the trek allows him to talk to colleagues and visitors, giving him a better sense of the day's tasks.

Rex is a fan of many of his colleagues. He often arrives to work at 6 a.m., Monday through Friday, and catches up with the earliest-arriving campus-goers, including the facilities crew still maintaining the buildings from the previous day's traffic.

Away from work, Rex is an avid outdoorsman, hunting white tail deer and fishing for salmon when the weather is right for it. He also enjoys writing. His musings on growing up in rural Michigan have appeared in the Drummond Island Digest, and he sometimes posts similar accounts on his Facebook page.

Rex is a volunteer with the Patriot Guard Riders, a group which attends the funerals of military veterans, police and firefighters at the request of the deceased's family. The volunteer work keeps him busy and on the move — the way he likes it.



Nic Taylor

Associate Director of Admissions • October Staff Member of the Month

Nic Taylor's goal is to get people to like him. The associate director of Admissions employs his affable nature to convey an SVSU-is-just-like-home appeal to prospective students. "A few of them told me the other day that, out of all the colleges they visited, Nic was their favorite presenter," said Jennifer Pahl, director of Admissions.

It's 50/50 whether Taylor will respond to such compliments with humility or faux vanity — that's part of the charm. Either way, he'll consider the kudos a victory. And, in the college recruitment trade, every win counts in the year 2017.

"It's not going to be easy," Taylor said of increasing SVSU's enrollment in a state where the number of high school graduates are in decline. "Even though the demographics are bad, I have something good to offer them — I can offer them SVSU."

Taylor knows the high value of that product. He was sold on it as a high school senior in 1998, and has not regretted the investment since. There was an eight-week gap between his graduation from SVSU in 2003 and his hiring as an Admissions rep, but otherwise, the institution has remained his second home for nearly two decades.

Taylor credits his allegiance in part on the affable personalities of others. "Dick Thompson, Jim Dwyer, Jen Pahl; I was really lucky I crossed paths with these three people when I was a student," Taylor said.

Each of those individuals also influenced his professional

life. "These are people who taught me to care about the intrinsic value of the work as opposed to the money or the work," he said. Taylor also enjoys the competitive spirit of his profession — recruiting students involves strategy, aggressiveness and counter-adjustments.

"Jim used to have this newspaper clipping with a saying: 'If it ain't broke, you still need to change it,'" Taylor said of his former Admissions director. "We always have to be pushing the envelope. There's a lot of competition for recruiting students, and students are always changing."

Taylor works hard to understand that ever-changing decision-making process of 17- and 18-year-olds. Sometimes adjusting to the shifting environment involves good intuition. Other times, math reveals the best approach.

Taylor's many responsibilities include monitoring recruitment trends, right down to the minute detail. Computer programs allow him to track the many methods of communication SVSU delivers to each potential Cardinal, including how — or if — each prospect engaged with that correspondence.

Taylor sends his 2-year-old son, Brooks, all of SVSU's recruitment materials to test how others should receive SVSU's message. Nic hopes Brooks one day will choose SVSU. In this case, though, a prospect's decision to enroll may not hinge on Taylor's likability. "My son thinks he's best friends with Coop," Taylor said.



Rachel Florence-Spaetzel

Director of Orientation Programs • November Staff Member of the Month

Christmas ornaments show up in Rachel Florence-Spaetzel's office earlier than most places — well before Thanksgiving.

"You should see my home: It's very 'Clark Griswold,'" she says, referring to the "National Lampoon's Christmas Vacation" character with an affinity for excessive amounts of holiday lights. "I have way too many lights."

Florence-Spaetzel's story at SVSU began in 2002 when the Macomb Township native was a high school junior searching for colleges to attend. "I visited the [SVSU] campus and immediately fell in love," she recalls. "I called off the rest of the search."

Early on, Florence-Spaetzel became a member of the Foundation Scholars Program, giving her a taste of what it was like to be part of a tight-knit SVSU family. "I wanted to be part of a community of ambitious students and I wanted to be social," she says. "I really fell in love with that program."

As a student, she befriended a number of classmates who remain close to her to this day — including someone special who was also enrolled with her in Brad Jarvis' "History of the American Revolution" course. It was there where she met James Spaetzel. The couple started dating and in 2009 exchanged wedding vows in Founders Hall. They now are raising a son, 1-year-old Jay, who occasionally accompanies his mother to campus events. "He's kind of like a tiny college student," she jokes.

Since starting work in Orientation Programs in August 2011 —

which followed time spent as an assistant director of Admissions beginning in 2008 — her role has involved training and leading the Orientation student leaders.

"The Orientation team is my favorite part of this job," she says. "I love watching them grow, from when they come in the summer after their freshman year until they graduate."

One of her proudest accomplishments professionally involved her efforts to increase the prestige of the Orientation leader program.

"I wanted students to be excited to do this job," she says. "That will increase the odds that I get the best students for the work. Having the right people at the door to greet freshmen and their families is important."

Florence-Spaetzel expanded the Orientation leader training program to a weeklong retreat aimed at building rapport among the group.

"It's a more intensive experience now," she says. "We get to know each other pretty well."

Florence-Spaetzel promotes a feels-like-home environment at work. Student employees working near her Wickes Hall office say it's not unusual to hear her singing during the workday. It's a pastime she also enjoys at her house too. This time of year, the music genre she prefers to sing is a no-brainer for Florence-Spaetzel: "Christmas music," she says. "I love Christmas."

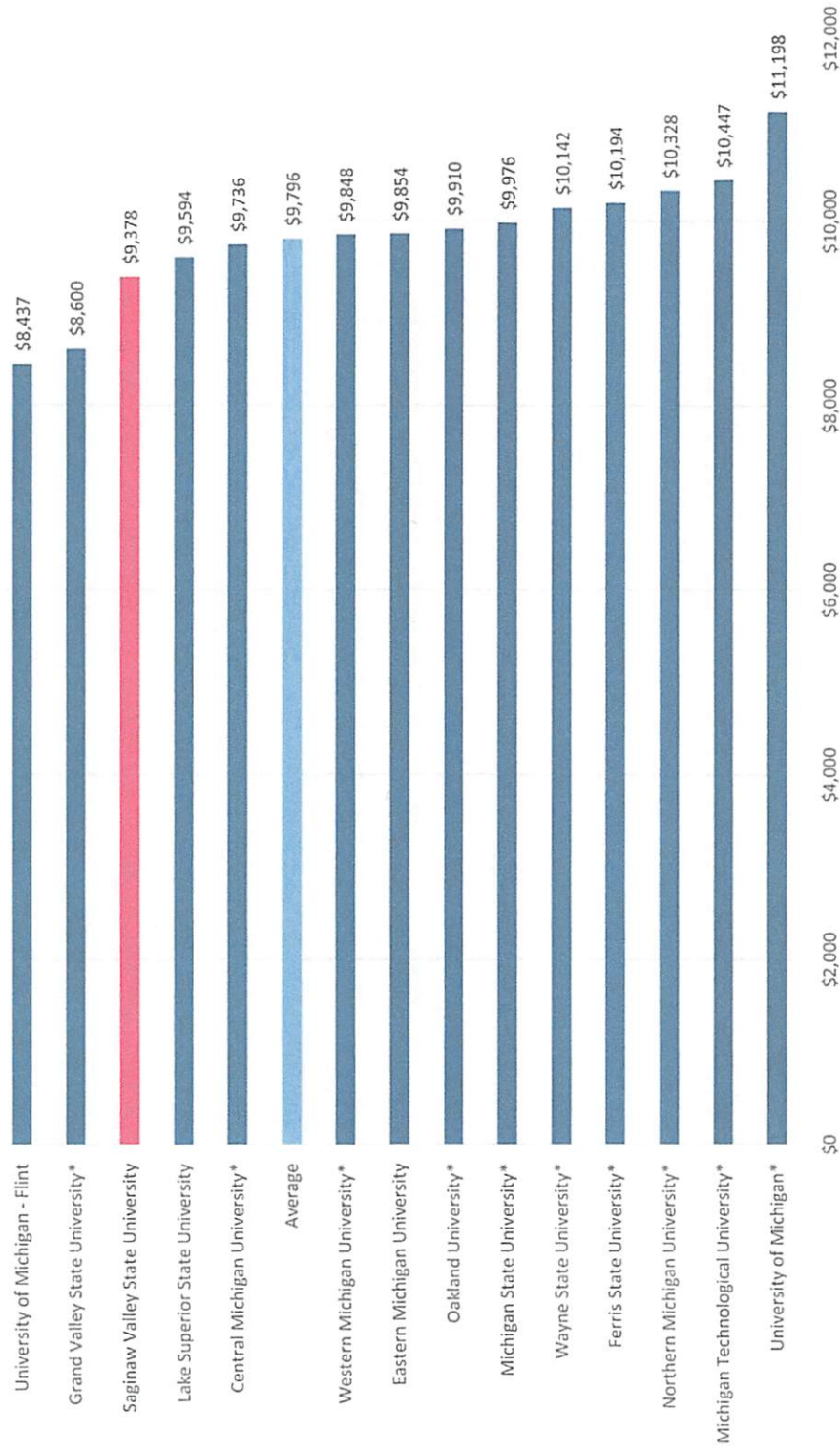




AUXILIARY FUND BUDGET SUMMARY
FY2018 - FY2020

	FY 2018	Future Years	
	Revised Budget	FY2019	FY2020
REVENUES			
Housing Contracts	\$16,796,000	\$17,265,000	\$17,673,000
Other Operating Income	9,824,000	9,707,000	9,711,000
Summer Income	240,000	240,000	240,000
Conference Center & Athletic Complex	3,113,000	3,373,000	3,373,000
Non-program Revenues	356,000	356,000	356,000
Total Revenues	30,329,000	30,941,000	31,353,000
EXPENDITURES			
Program	21,417,000	22,153,000	22,383,000
Debt Service	6,859,000	6,778,000	6,768,000
Total Expenditures	28,276,000	28,931,000	29,151,000
Net Operating Margin	\$2,053,000	\$2,010,000	\$2,202,000
Net Operating Margin Percentage	6.77%	6.50%	7.02%
Revenue Change		2.0%	1.3%
Expenditure Change		2.3%	0.8%
Housing Occupancy		920	920
Fall Semester Domestic FTIC	856	2,310	2,310
Fall Semester Total	2,336	2,229	2,229
Average Fall/Winter Total	2,254	1.58%	2.39%
Average Rate Increase	2.20%		

Michigan Public Universities
Freshman Room & Board Rates
FY 2017-18



*Indicates multiple FTIC Room & Board rates based on building type, room style and other amenities. Least expensive rate is benchmarked.

**Saginaw Valley State University
Auxiliary Services - Bonded Facilities
Housing & Meal Contract Rates**

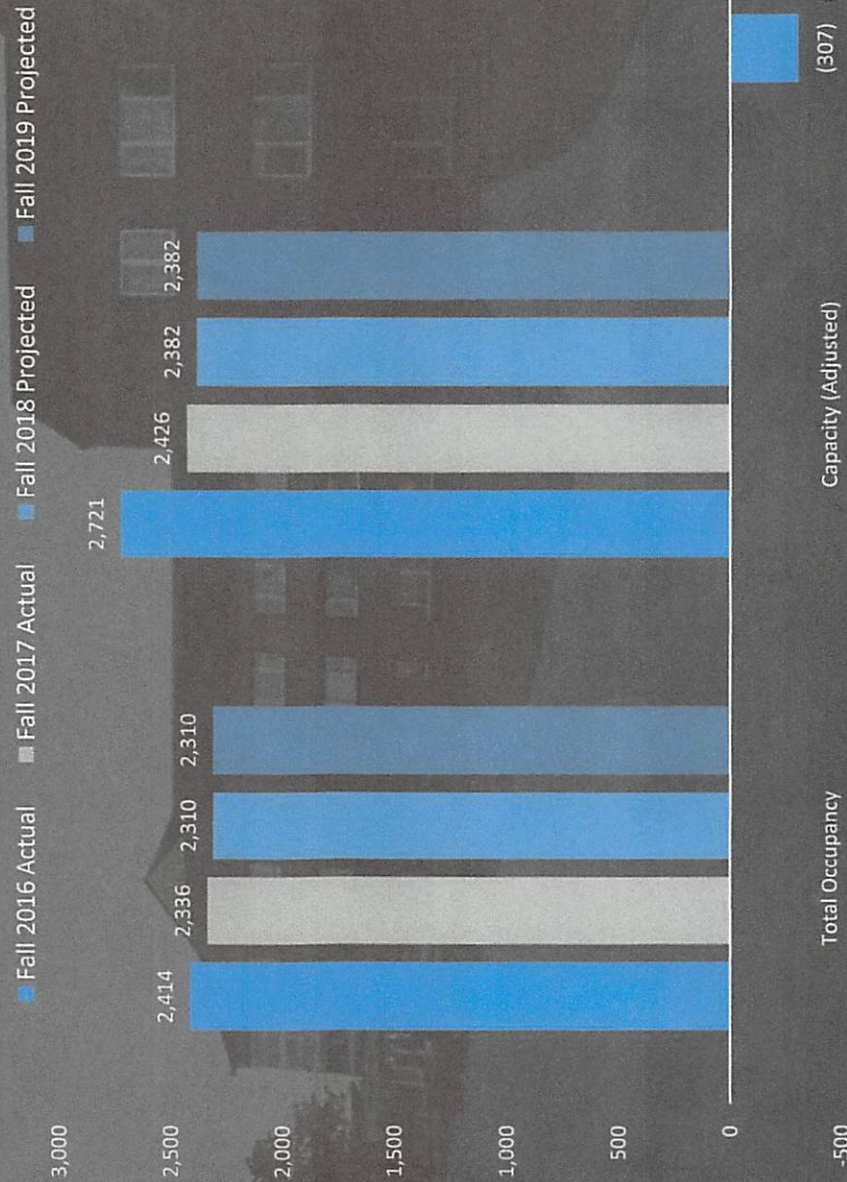
	Current Rates 17-18	Proposed Rates 18-19	Proposed Rates 19-20
First Time In College Freshmen (FTIC) ¹			
Living Center Apartment - Shared Bedroom	\$9,378	\$9,786	\$10,030
Living Center 2 or 3 Person Efficiency	9,378	9,986	10,234
First Year Suites - Single Bedroom	9,874	10,186	10,440
Living Center Apartment - Single Bedroom	10,878	10,886	11,156
Living Centers & Apartments			
Apartment - Shared Bedroom & Living Center 2 or 3 Person Efficiency	4,380	4,380	4,430
Living Center Apartment - Single Bedroom	5,850	5,850	5,990
Pine Grove & University Village 4 Bedroom/4 Person Apartment	6,160	6,160	6,310
Pine Grove & University Village 2 Bedroom/2 Person Apartment	6,830	6,830	7,000
University Village Single Efficiency	7,030	7,030	7,206
Living Center Super Single Efficiency	7,430	7,430	7,610
Composite Weighted Percentage Increase		1.58%	2.39%

Note: \$100 of housing rate is allocated to fund technology/WiFi network improvements. Allocation increases to \$150 in FY19.

¹ Freshmen select from the following meal plan options included in the room & board rate

- Unlimited meals per week and \$250 per semester
- 14 meals per week and \$350 per semester
- 11 meals per week and \$450 per semester

Auxiliary Occupancy & Sales Information



Housing
Fall 2017 - 71.1% of FTIC reside on campus
Fall 2016 - 69.9% of FTIC reside on campus

Dining Services Sales	
FY 2017	\$9,051,000
FY 2016	\$8,953,000

Conference Center Sales	
FY 2017	\$3,442,000
FY 2016	\$3,025,000

Bookstore Sales	
FY 2017	\$3,618,000
FY 2016	\$3,783,000