

**SVSU®**

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**BOARD OF CONTROL**

**MINUTES**

**December 13, 2013**





# *SAGINAW VALLEY STATE UNIVERSITY*

## MEETING MINUTES

### BOARD OF CONTROL

#### REGULAR FORMAL SESSION

Board of Control Room, Third Floor Wickes Hall

December 13, 2013

1:30 p.m.

Present: Martin, J.  
Ferguson, C.  
Durco, D.  
Gamez, D.  
Gilbertson, E.  
Kunitzer, J.  
Velasquez, J.  
Yantz, J.

Absent: Carmona, S.

Others	Abbs, D.	Marsh, D.
Present:	Bachand, D.	Muladore, J.
	Bala, C.	Press
	Bangert, S.	Ramet, C.
	Bethune, A	Rousseau, J.
	Boehm, J.	Thompson, R.
	Brandimore, M.	Thorns, M.
	Dwyer, J.	Wojkiewicz, J.
	Hamilton, G.	Young, L.
	Kowaleski, M.	Young, L.
	Lutz, T.	

SAGINAW VALLEY STATE UNIVERSITY  
BOARD OF CONTROL  
DECEMBER 13, 2013  
REGULAR FORMAL SESSION  
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***I. CALL TO ORDER***

Chairman Martin called the meeting to order at 1:30 p.m.

***II. PROCEDURAL ITEMS***

**A. Approval of Agenda and Additions to and Deletions from Agenda**

There were no additions to or deletions from the agenda.

The agenda was APPROVED as distributed.

**B. Approval of Minutes of October 14, 2013 Regular Formal Session**

**It was moved and supported that the minutes of the October 14, 2013 Regular Formal Session be approved.**

The minutes were unanimously APPROVED as written.

**C. Recognition of the Official Representative of the Faculty Association**

Professor Shaun Bangert, President of the Faculty Association, commented on the importance of faculty sabbaticals and the impact they have on students. Professor Bangert noted that sabbaticals provide faculty the opportunity to maintain and develop their professional knowledge and expertise.

Professor Bangert also commented on the tentative faculty contract agreement reached by representatives of the university and the faculty association. Professor Bangert noted that it is a fair contract that will serve the University well.

**D. Communications and Requests to Appear Before the Board**

- President Chuan Lee, Ming Chuan University, was introduced to the Board.
- LaDonna Young, Staff Member of the Month for November, was introduced to the Board. (See Appendix One: Young.)
- Debbie Marsh, Staff Member of the Month for December, was introduced to the Board. (See Appendix Two: Marsh.)

***III. ACTION ITEMS***

1. Resolution to Congratulate the 2013 Student Association for their Leadership in the Battle of the Valleys Competition

RES-2056     **It was moved and supported that the following resolution be adopted:**

**WHEREAS, Since 2003, students from Saginaw Valley State University and Grand Valley State University, led by their respective Student Associations, have competed in a charitable fund-raising competition known as the *Battle of the Valleys*; and**

**WHEREAS, In 2013, SVSU students collected \$25,185 for Special Olympics. The Saginaw Valley State University Student Association selected the Special Olympics as its partner charity for the 2013 “Battle of the Valleys.” The Area 22 Special Olympics provides year-round sports training and athletic competition in a variety of Olympic-type sports for all children and adults with intellectual disabilities; and**

**WHEREAS, SVSU has won the Battle of the Valleys trophy in eight out of eleven years, having raised over \$275,000 to benefit regional charities; and**

**NOW, THEREFORE, BE IT RESOLVED, That the Board of Control of Saginaw Valley State University congratulate the 2013 Student Association and through them, the entire student body which they represent, for a successful and commendable fund-raising effort and for continuing a spirit of generosity and philanthropy on this campus.**

The motion was APPROVED unanimously.

2. Resolution to Grant Undergraduate and Graduate Degrees

**RES-2057 It was moved and supported that the following resolution be adopted:**

**WHEREAS, Saginaw Valley State University is granted the authority to confer undergraduate and graduate degrees as outlined in Section 5 of Public and Local Acts of Michigan 1965; and**

**WHEREAS, Operating Policy 3.101 Article III of the Board reserves to the Board the authority to grant degrees.**

**NOW, THEREFORE, BE IT RESOLVED, That the Board of Control of Saginaw Valley State University approves the awarding of undergraduate and graduate degrees at the December, 13, 2013 Commencement as certified by the faculty and Registrar.**

The motion was APPROVED unanimously.

3. Resolution to Amend the Student Association Charter – Speaker of the Association and Article V Section I

**RES-2058 It was moved and supported that the following resolution be adopted:**

**WHEREAS, The Board of Control of Saginaw Valley State University retains as its express authority the approval of the Student Association Charter and amendments; and**

**WHEREAS, The Student Association Charter was last revised in October 13, 2003 and refers to its speaker variously as *Speaker of the House*, *Speaker of the Student Association*, and *Speaker of the Association*; and**

**WHEREAS, Revision of Article V Section 1 of the Student Association Charter is warranted to clarify the role of the Legislative and External Affairs Committee in resolving disputes, to allow for due process for parliamentarians, and to align the Charter with current circumstances; and**

**WHEREAS, The proposed amendment was approved by three-fourths (3/4) of the Student Association Representatives and by the majority of the Saginaw Valley State University students voting in the Student Association election in April 2012.**

**NOW, THEREFORE, BE IT RESOLVED, That *Speaker of the Association* be used in place of *Speaker of the House* and *Speaker of the Student Association* for all occurrences in both the Charter and bylaws and that Article V Section 1 of the Student Association Charter be amended as proposed.**

The motion was APPROVED unanimously.

4. Resolution to Approve FY15 and FY16 Auxiliary Business Plan/Rates

**RES-2059 It was moved and supported that the attached resolution be adopted.**  
(See Appendix Three: Plan/Rates)

The motion was APPROVED unanimously.

5. Resolution to Approve FY15 Capital Outlay Request

**RES-2060 It was moved and supported that the attached resolution be adopted.**  
(See Appendix Four: Capital Outlay)

The motion was APPROVED unanimously.

6. Resolution to Approve Faculty Sabbaticals for 2014-2015

**RES-2061 It was moved and supported that the following resolution be adopted:**

**WHEREAS, Saginaw Valley State University is committed to quality education and provides the faculty with opportunities to maintain and enhance their professional knowledge and expertise, and**

**WHEREAS, The University administration supports faculty sabbatical leaves as an integral part of the SVSU Faculty Development Program.**

**NOW, THEREFORE, BE IT RESOLVED, THAT, the following faculty members be granted sabbatical leaves as specified below for the academic year of 2014-2015.**

<b>Faculty Member</b>	<b>Department</b>	<b>Leave</b>	<b>Topic</b>
<b>Ahn, Byungil</b>	<b>History</b>	<b>Fall/Winter 2014-15</b>	<b>Building History of Modern Korea Class and Writing Articles on Women's Inheritance Rights in China</b>
<b>Carter, Geoffrey</b>	<b>English</b>	<b>Winter 2015</b>	<b>YouTube U: The Culture of Video Sharing</b>
<b>Cook, Daniel</b>	<b>English</b>	<b>Winter 2015</b>	<b>Papers on Victorian Literature</b>
<b>Earley, Donald</b>	<b>Occupational Therapy</b>	<b>Fall 2014</b>	<b>Shoulder Disorders and Dysfunction: Evaluation, Management and Evidence-Based Treatment Effects on Occupational Performance</b>
<b>Gates, Daniel</b>	<b>English</b>	<b>Fall 2014</b>	<b>Localizing Shakespeare in Contemporary Performance</b>
<b>Jaksa, Joseph</b>	<b>Criminal Justice</b>	<b>Fall 2014</b>	<b>Textbook on the Prevention of Violence in K-12 Schools</b>
<b>Mosher, Michael</b>	<b>Art</b>	<b>Fall 2014</b>	<b>Meter-Reader: Voltage, Amperage, Knowledge</b>
<b>Segel, Kerry</b>	<b>English</b>	<b>Fall/Winter 2014-15</b>	<b>Integrating TESOL Technology Standards into TESOL Methods Courses</b>
<b>Teed, Melissa</b>	<b>History</b>	<b>Fall 2014</b>	<b>Reconstruction: Visions in Conflict</b>
<b>Zubulake, Gladys</b>	<b>Modern Foreign Languages</b>	<b>Winter 2015</b>	<b>Spanish Culture: Women and Cinema</b>

The motion was APPROVED unanimously.

7. Resolution to Approve Confirmation of Board Members for Previously Authorized Public School Academies



**RES-2062     It was moved and supported that the following resolution be adopted:**

**WHEREAS, the Saginaw Valley State University Board of Control, the school's authorizing agent, requires that University Chartered Schools' Board of Directors have a minimum of five members and a maximum of nine members; and**

**WHEREAS, individual Charter Schools have a desire to replace Board members who have submitted their resignation; and**

**WHEREAS, certain Charter Schools have a desire to have parents of students represented on their Board of Directors; and**

**WHEREAS, certain Charter Schools desire to reappoint a board member whose term of office has expired.**

**NOW, THEREFORE, BE IT RESOLVED, that the individuals listed below be appointed by the Saginaw Valley State University Board of Control as new members of the Board of Directors of the following Charter Schools:**

***Katherine Sholder - Branch Line School, Livonia***

***Appointment Term: 1/1/2014 – 6/30/16***

**Ms. Sholder earned her BA from Connecticut College and her MA in Education from the University of Michigan. She currently provides private tutoring services in her community. Ms. Sholder believes that as a former elementary teacher, she can bring the voice of an experienced professional in the field of education. She is passionate about alternative education in general, and student-centered, project-based education in particular, as modeled at Branch Line School.**

***Lisa Jones - Cesar Chavez Academy, Detroit***

***Appointment Term: 1/1/2014 – 6/30/14***

**Ms. Jones currently holds the position of Brinks Research Specialist at Comerica Bank in Detroit. She believes her organizational skills and her ability to be a team player will be an asset to the Academy board.**

***Shelia Davis - Northwest Academy, Charlevoix***

***Appointment Term: 1/1/2014 – 6/30/15***

**Ms. Davis is Founder/Director of Heaven Sent Adoption Services in Charlevoix. She is very involved in Northwest Academy as a PTO member and currently has two children attending the school. One child graduated from the Academy and is now attending SVSU. Ms. Davis believes that her board experience and the fact that she is not afraid to work when change is needed will be an asset to the Academy board.**

***Linda Williams - Waterford Montessori Academy, Waterford***

***Appointment Term: 10/2/13 – 6/30/14 (Interim Appt.)***

**Ms. Williams currently serves as Sales Director for Allen Edwin Homes, where she**

**developed a well-organized marketing campaign and strong customer relations, identifying customer needs and securing effective solutions. Ms. Williams believes her experience with working with the public and her desire to help children succeed and thrive in the right school environment will be an asset to the Academy.**

The motion was APPROVED unanimously.

8. Resolution to Approve Appointment to the SVSU Foundation Board

RES-2063      **It was moved and supported that the following resolution be adopted:**

**WHEREAS, The SVSU Foundation bylaws stipulate that the Board shall include four Board of Control members; and**

**WHEREAS, The term currently held by David Abbs has expired.**

**WHEREAS, Scott Carmona has agreed to serve on the SVSU Foundation Board; and**

**NOW, THEREFORE, BE IT RESOLVED, That Scott Carmona be appointed to serve a four-year term on the SVSU Foundation Board, expiring in 2018.**

The motion was APPROVED unanimously.

**IV.    *INFORMATION AND DISCUSSION ITEMS***

9. *INSIGHT Into Diversity* Award

Dr. Mamie Thorns, Special Assistant to the President for Diversity Programs, noted that SVSU was recently recognized for its commitment by a magazine that has focused on such distinctions for nearly 40 years. *INSIGHT Into Diversity* announced that SVSU received the first-annual Higher Education Excellence in Diversity award, considered for colleges and universities nationally.

Dr. Thorns commented that one aspect of SVSU's application that drew praise was the inclusion advocate program it has employed since 2009. Dr. Thorns further added, "Inclusion advocates ensure that all elements of diversity are considered throughout the hiring process."

Dr. Thorns noted that SVSU was featured in the magazine's November issue.

**V.    *REMARKS BY THE PRESIDENT***

President Gilbertson offered no formal remarks.

**VI.    *OTHER ITEMS FOR CONSIDERATION***

10. Motion to Move to Informal Session to Discuss Collective Bargaining and Personnel Evaluations

**BM-1148      It was moved and supported that the Board move to Informal Session to Discuss Collective Bargaining and Personnel Evaluations**

The motion was APPROVED unanimously.

The Board moved to Informal Session at 2:45p.m. and reconvened in Regular Formal Session at 4:40 p.m. with Board members Durco, Ferguson, Gamez, Kunitizer, Martin, Velasquez and Yantz in attendance.

11. Resolution to Approve SVSU Faculty Association, MEA/NEA Collective Bargaining Agreement

**RES-2064      It was moved and supported that the following resolution be adopted:**

**WHEREAS, Representatives of the University and the SVSU Faculty Association, MEA/NEA, reached a tentative agreement to replace the 2011-2014 agreement between the University and the Association on November 13, 2013; and**

**WHEREAS, The SVSU Faculty Association, MEA/NEA, ratified the proposed agreement on December 5, 2013;**

**NOW, THEREFORE, BE IT RESOLVED, That the Board of Control does hereby approve the collective bargaining agreement between Saginaw Valley State University and the SVSU Faculty Association, MEA/NEA, covering the period from July 1, 2014 through June 30, 2017.**

The motion was APPROVED unanimously.

12. Resolution to Approve Administrative Staff Compensation

**RES-2065      It was moved and supported that the following resolution be adopted:**

**WHEREAS, The Board of Control retains unto itself the authority to establish compensation levels for the University's President and Vice Presidents; and**

**WHEREAS, The Board of Control has received and accepted favorable performance evaluations from the President for Dr. Donald Bachand, Provost and Vice President for Academic Affairs; Merry Jo Brandimore, Vice President of Student Affairs; James Dwyer, Vice President for Enrollment Management; and James Muladore, Executive Vice President for Administration and Business Affairs.**

**NOW, THEREFORE, BE IT RESOLVED, That the President's and Vice President's base salaries for the 2014 calendar year be set as follows:**

<b>Eric Gilbertson</b>	<b>\$ 249,900</b>
<b>Donald Bachand</b>	<b>\$ 204,725</b>
<b>Merry Jo Brandimore</b>	<b>\$ 136,990</b>
<b>James Dwyer</b>	<b>\$ 136,990</b>
<b>James G. Muladore</b>	<b>\$ 194,510</b>

The motion was APPROVED unanimously.

***VII. ADJOURNMENT***

**11. Motion to Adjourn**

**BM-1149      It was moved and supported that the meeting be adjourned.**

The motion was APPROVED unanimously.

The meeting was adjourned at 4:55 p.m.

Respectfully submitted:

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Jeffrey Martin  
Chairman

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Jenee Velasquez  
Secretary

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Mary Kowaleski  
Recording Secretary  
Secretary to the Board of Control

# LaDonna Young

Human Resources Specialist • November 2013

Make no mistake about it: LaDonna Young is from Saginaw Valley State University.

Some might call the human resources specialist's journey to the campus a coincidence. Others—including the 26-year-old herself—consider her arrival something closer to divine intervention.

Either way, she is here now. Don't make her remind you.

"I love it here," she said. "I love this office."

Young admits life easily could have led her elsewhere. On more than one occasion.

Coming out of Detroit's Renaissance High School in 2005, Young initially planned to spend her college years at Bowling Green State University on an academic scholarship. But her cousin, former Cardinal women's basketball player Brittany Collins, redirected Young's attention toward an institution Young hadn't yet heard of: SVSU. After a site visit the day after her prom and some hustle for scholarship dollars on behalf of former SVSU staffer Richard Buford, she made the campus her undergraduate destination.

"It was like I was destined to be here," she said.

After graduating with a bachelor's in political science in 2009, Young remained in the Saginaw area, working a number of jobs. A few months after graduating, she returned to SVSU on a tour while

a member of the Saginaw Valley African-American Leadership Training Institute. Young was assigned a nametag that indicated she graduated from Michigan State University.

"I scratched that out on my name tag and Jim Muladore (executive vice president for administration & business affairs) noticed that," Young said. "I said, 'If you want MSU to get the credit, OK, but I'm from Saginaw Valley.'"

The error led to a conversation about Young's post-graduation prospects, and that talk then led to Young applying for a position in SVSU's clerical temp pool. She eventually landed one of the spots in the Human Resources department. When the human resources specialist position opened up in 2010, she moved in as a full-time employee.

"I guess I proved myself," she said.

Young said she fit in immediately with her office colleagues. The youngest of seven siblings, she also is the youngest full-timer in the third floor Wickes Hall suite that houses Human Resources.

"It's fun here," she said. "We work in a fast-paced environment but, even on our most stressful days, we take a timeout to have a good laugh. If it was a stuffy environment, I wouldn't have been here this long."



## STAFF MEMBER OF THE MONTH

## Debbie Marsh

Administrative Assistant • December 2013

For two years, Debbie Marsh handled a job a half-century in the making.

Marsh knew she'd play an important role in organizing the institution's 50th anniversary celebrations as early as 2011 when Executive Assistant to the President Carlos Ramet—for whom Marsh serves as an administrative assistant—was tasked with planning many of the festivities.

One of Marsh's primary responsibilities involved helping coordinate the anniversary banquet Nov. 9. If the rave reviews that followed the event were any indication, it's a job she pulled off well.

"I heard so many good things about the banquet overall," said Ramet, who nominated Marsh for Staff Member of the Month. "She really went above and beyond the call of duty to put together a great event."

Serving up the banquet to the 566 people who attended the gathering was no easy task, she said.

"That was the biggest event I've ever been involved with," said Marsh, who joined SVSU as a payroll clerk in 1990. "I enjoyed it immensely."

She's quick to point out that she received plenty of help from the staff and students who tackled the tasks she delegated.

"It was a lot of work, a lot of time and a lot of people," she said. "I thought it was a spectacular night because of everyone."

For Marsh, bringing the banquet to life involved sending out invitations, handling the RSVP responses, and packaging the gifts given to all attendees.

One of her toughest assignments was creating three PowerPoint presentations used by the evening's trio of speakers, President Eric Gilbertson, President Emeritus Jack Ryder and Gene Hamilton, special assistant to the president for government relations. The presentations centered on the university's future, present and past, which required unearthing photos from SVSU's archives. She finished Hamilton's PowerPoint over the summer, Ryder's presentation earlier in the fall and Gilbertson's in November.

"It's very labor intensive, but I enjoy doing (PowerPoints)," said Marsh, who prepares public presentations for a number of university administrators.

The anniversary year workload was compounded by the typical responsibilities Marsh handles during the semester. If anyone was up to the challenge, it was Marsh, her colleague said.

"I nominated Debbie because she is an exceptional employee and is always well-organized," Ramet said. "A lot of people made that event what it was, but certainly Debbie—just in terms of assisting in the organizing of the event—went beyond the call of duty."

Marsh now has received Staff Member of the Month twice. She also was recognized in April 2006.



**RESOLUTION TO APPROVE  
FY2015 AND FY2016 AUXILIARY SERVICES BUSINESS PLAN**

**WHEREAS, The FY2014 Auxiliary Services Operating Budget as revised and the FY2015 and FY2016 Auxiliary Services Business Plan and related operating budget, inclusive of student housing rental rates, has been reviewed by the Business, Finance, Audit and Facilities Committee;**

**NOW, THEREFORE, BE IT RESOLVED, That the Auxiliary Services revised FY2014 operating budget and operating budgets and student housing rental rates for FY2015 and FY2016 be approved as per the attached schedules.**

Appendix Three: Plan/Rates

SAGINAW VALLEY STATE UNIVERSITY  
AUXILIARY SYSTEM OPERATING BUDGET  
FY2014, FY2016 & FY2016

	FY 2014				FY 2015				FY 2016			
	Budget	Revised Budget	Net Change	% Increase	Proposed Budget	Net Change	% Increase		Proposed Budget	Net Change	% Increase	
<b>REVENUES</b>												
Housing Contracts	\$17,167,000	(1)	\$17,094,000	(2)	(\$93,000)		-0.5%		\$17,163,000	(3)	\$119,000	0.7%
Other Operating Income	8,690,000		10,693,000		803,000		9.7%		10,690,000		90,000	0.8%
Summer Income	226,000		226,000		0		0.0%		226,000		0	0.0%
Centrifuge Center & Athletic Complex	1,692,000		2,717,000		725,000		38.4%		2,617,000		100,000	3.7%
Non-program Revenues	393,000		393,000		0		0.0%		393,000		0	0.0%
	29,438,000		30,998,000		1,660,000		6.3%		31,267,000		269,000	0.9%
<b>EXPENDITURES</b>												
Program	20,447,000		21,470,000		1,023,000		5.0%		21,667,000		397,000	1.8%
Dorm Services	6,693,000		6,712,000		17,000		0.3%		6,730,000		18,000	0.3%
	27,142,000		28,182,000		1,040,000		3.8%		28,397,000		465,000	1.6%
Net Operating Margin Percentage	2,376,000		2,898,000		522,000		22.2%		2,870,000		(128,000)	-4.0%
	7.74%		9.05%		0.84%				8.00%			
Reserves Balance, Beginning of Year	11,413,000		14,106,000						14,890,000		16,890,000	
Miscellaneous Projects	(600,000)		(600,000)						(1,000,000)		(600,000)	
Centrifuge Center, Centrifuge Project Dorm Services (Vr. 4 of 6 Yr. Amendment)	(1,422,000)		(1,422,000)						Adverse Funded			
Reserves Balance, End of Year	\$11,793,000		\$14,990,000						\$16,890,000		\$18,704,000	
<b>Housing Occupancy</b>												
Fall	2,672	2,694	2,673									
Winter	2,731	2,840	2,688									
Average	2,697	2,767	2,680									
(1)	2,672	2,694	2,673									
(2)	2,731	2,840	2,688									
(3)	2,697	2,767	2,680									
(4)	2,672	2,694	2,673									

Housing Revenue Anticipation  
(2.72% net increase, occupancy level = 88.2% based on 2,722 beds)  
(2.73% net increase, occupancy level = 2,731 Actual Fall semester occupancy with Winter semester budgeted net addition = 7%)  
(2.69% net increase, occupancy level = 88.2% based on 2,722 beds and 1,100 FTIC contracts)  
(2.67% net increase, occupancy level = 88.2% based on 2,722 beds and 1,100 FTIC contracts)



**Saginaw Valley State University  
Auxiliary Services - Bonded Facilities  
Housing & Meal Contract Rates**

	Proposed			
	14-15		15-16	
	Total	Increase	Total	Increase
<b><u>First Year Suites &amp; FTIC In Living Centers</u></b>				
11 Meals + \$400	\$8,400	2.49%	\$8,600	2.38%
14 Meals + \$300	8,400	3.96%	8,600	2.38%
Unlimited Meals + \$200	8,400	0.12%	8,600	2.38%
Single Room Premium FYS	1,500	0.00%	1,500	0.00%
<b><u>Living Centers</u></b>				
Double/Triple Efficiencies	4,640	2.43%	4,750	2.37%
Apartments 4/5 Bedroom	5,430	2.45%	5,560	2.39%
Apartments Shared Bedroom	4,170	2.21%	4,250	1.92%
<b><u>Pine Grove</u></b>				
Two Bedroom - Four Person	4,170	2.21%	4,250	1.92%
Four Bedroom - Four Person	5,700	2.52%	5,850	2.63%
Family	8,220	2.49%	8,420	2.43%
Two Bedroom - Two Person	6,150	2.67%	6,300	2.44%
<b><u>University Village</u></b>				
Single Efficiencies	6,530	2.51%	6,690	2.45%
Single Bedroom Townhouses (4BR.)	5,700	2.52%	5,850	2.63%
Single Bedroom Townhouses (2BR.)	6,150	2.67%	6,300	2.44%
<b>Composite Weighted Percentage Increase</b>	<b>2.44%</b>		<b>2.44%</b>	

Appendix Four: Capital Outlay

**RESOLUTION TO APPROVE  
FY2015 CAPITAL OUTLAY REQUEST**

WHEREAS, The fiscal year 2015 Capital Outlay Request submitted to the Michigan State Budget Office requires Board of Control approval;

NOW, THEREFORE, BE IT RESOLVED, That the Capital Outlay Request for Saginaw Valley State University for fiscal year 2015 be approved as submitted to the State of Michigan.

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*Saginaw Valley State University*

**Saginaw Valley State University**

**University Center, Michigan**

**Capital Outlay Request**

**2015**

A handwritten signature in black ink, appearing to read "Eric R. Gilbertson", is written over a horizontal line.

**Eric R. Gilbertson**  
**President**

**November 1, 2013**

**Saginaw Valley State University  
5-Year Capital Outlay Plan**

Appendix Four: Capital Outlay

	Project Period	Project Cost Estimate	Funding Sources			
			General Fund	State of Michigan	Self Supporting	Other
<b>Academic and Other Facilities</b>						
Wickes Hall Renovation	2014-2015	\$8,000,000	\$2,000,000 *	\$6,000,000		
<b>Major Expansion, Maintenance &amp; Renovation</b>						
Ryder Center Expansion and Renovation	2013-2015	20,500,000				\$20,500,000
Energy Conservation Measures	2013-2018	3,000,000				3,000,000
Campus Infrastructure Improvements	2013-2018	2,000,000				2,000,000
Deferred Maintenance Projects	2014-2018	8,000,000			\$2,000,000	6,000,000
		<u>\$41,500,000</u>	<u>\$2,000,000</u>	<u>\$6,000,000</u>	<u>\$2,000,000</u>	<u>\$31,500,000</u>

\* University match at 25%.