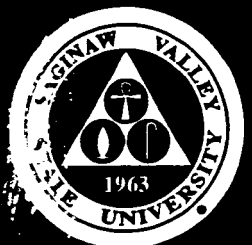


SVSU.

BOARD OF CONTROL

REGULAR FORMAL SESSION

DECEMBER 16, 2005



SAGINAW VALLEY STATE UNIVERSITY
BOARD OF CONTROL
DECEMBER 16, 2005
REGULAR FORMAL SESSION
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MINUTES
BOARD OF CONTROL
Regular Formal Session
December 16, 2005
Board of Control Room, Third Floor Wickes Hall

Present: Abbs
 Braun
 Gamez
 Gilbertson
 Law
 Wilson
 Yantz

Absent: Karu
 Sedrowski

Others

Present: R. Awrey
 A. Bethune
 L. Beuthin
 J. Blecke
 J. Boehm
 L. Gross
 G. Hamilton
 E. Hammerbacher
 V. Jaskiewicz
 C. Looney
 R. Maurovich
 A. Miller
 M. Miller
 B. Mudd
 J. Muladore
 J. Nesbitt
 C. Ramet
 R. Schneider
 M. Shannon
 J. Stanley
 R. Thompson
 M. Thorns
 J. Vogl
 R. Yien
 Press (2)

I. CALL TO ORDER

Chairman Yantz called the meeting to order at 1:34 p.m.

II. PROCEDURAL ITEMS

A. Approval of Agenda and Additions to and Deletions from Agenda

President Gilbertson asked that a resolution to name the Performing Arts Theatre “The Malcolm Field Theatre for Performing Arts” be added to the agenda.

The agenda was approved as revised.

B. Approval of Minutes of October 10, 2005 Regular Formal Session and October 19, 2005 Special Formal Session.

It was moved and supported that the minutes of the October 10, 2005 Regular Formal Session and the October 19, 2005 Special Formal Session be approved.

The minutes were unanimously APPROVED as written.

C. Recognition of the Official Representative of the Faculty Association

Professor Marcia Shannon, President of the Faculty Association, thanked the Board for meeting with members of the Faculty Association at the Board’s December Committee meetings, and added that the Faculty Association would like to continue these meetings in the future.

Professor Shannon told the Board that Professors Randy Hock and Jon Cisky would retire from SVSU at the end of this month.

D. Communications and Requests to Appear before the Board

Vickie Jaskiewicz, Staff Member of the Month for November, and Lisa Gross, Staff Member of the Month for December, were presented to the Board. (See Appendix One: Jaskiewicz, and

Appendix Two: Gross.)

III. ACTION ITEMS

1. Resolution to Commend the SVSU Football Team for an Outstanding 2005 Season

RES-1666 **It was moved and supported that the following resolution be adopted:**

WHEREAS, The 2005 Saginaw Valley State University Football Team completed its schedule of regular season games with an excellent 9-1 record and was ranked “Number Four in the Country” by the American Football Coaches Association; and

WHEREAS, This year’s team qualified for the NCAA Division II playoff games, thereby achieving a fifth playoff qualification for the football program during six consecutive seasons; and

WHEREAS, the team established two new records for SVSU’s football program by winning a playoff away game for the first time in the University’s history and by advancing to a third round of play, also a first in the University’s annals; and

WHEREAS, The 2005 Saginaw Valley State University Football Team finished the year with a final 11-2 record, demonstrating the outstanding qualities of the team and its players.

NOW, THEREFORE, BE IT RESOLVED, That the Board of Control of Saginaw Valley State University congratulate the team members, Coach Randy Awrey, and his coaching staff for attaining this high level of achievement, and commend the coaches and the team for their outstanding record. Their commitment to excellence and performance has brought national distinction to the University and to its athletic program.

Randy Awrey, Head Football Coach, accepted the framed resolution on behalf of the football team. He told the Board that the members of the team were great young men who represented their University very well, both at home and on the road.

The motion was APPROVED unanimously.

2. Resolution to Commend the SVSU Men’s Cross Country Team for an Outstanding 2005 Season

RES-1667 **It was moved and supported that the following resolution be adopted:**

WHEREAS, The 2005 Saginaw Valley State University Men’s Cross Country Team

finished fourth in the Great Lakes Regional competition; and

WHEREAS, This year's team was the first SVSU cross country team ever to qualify for the NCAA National competition, thereby making school history; and

WHEREAS, the team placed an impressive fifth in the country at the NCAA Nationals, finishing with two hundred and eighteen team points; and

WHEREAS, At the NCAA Nationals individual team members set personal best times or reached other significant goals, with Paul Jozwiak being awarded All-American Honors, and Adam Roach, Greg Schmit, Steve Czymbor, Jerome Recker, Brandon Johnson, and Nick Krus all placing within the first one hundred;

NOW, THEREFORE, BE IT RESOLVED, That the Board of Control of Saginaw Valley State University congratulate the team members, Coach Jim Nesbitt, and Assistant Coach Melissa Miller for attaining this high level of achievement, and commend the coaches and the team for their outstanding record. Their commitment to excellence and performance has brought national distinction to the University and to its athletic program.

Jim Nesbitt, Head Track and Cross Country Coach, accepted the resolution for the cross country team. He told the Board that four of the top five runners on the team are Presidential Scholars. A total of 22 members of the team are recipients of this very prestigious scholarship.

The motion was APPROVED unanimously.

3. Resolution to Commend the 2005-2006 SVSU Golf Team for Winning the Great Lakes Intercollegiate Athletic Conference Championship

RES-1668 **It was moved and supported that the following resolution be adopted:**

WHEREAS, The SVSU Golf Team won the Great Lakes Intercollegiate Athletic Conference Championship on October 10-11, 2005 by scoring a three-round total of 898; and

WHEREAS, The members of the team were Joe Beyer, Mike King, Adam Miller, Sean Rutherford, and Scott Urquhart;

NOW, THEREFORE, BE IT RESOLVED, That the Board of Control of Saginaw Valley State University formally congratulate the team members and Coach Andy Bethune for obtaining this high level of achievement. Their dedicated work and accomplishments have brought distinction to the University and to its athletic program.

Andy Bethune, Head Golf Coach, accepted the resolution on behalf of the golf team.

The motion was APPROVED unanimously.

4. Resolution to Approve Faculty Tenure, Effective July 1, 2006

RES-1669 It was moved and supported that the following resolution be adopted:

WHEREAS, Faculty tenure provides continuous employment of a faculty member for at least a basic two-semester appointment during each fiscal year, and

WHEREAS, Tenure status is achieved when a faculty member is recommended by the Professional Practices Committee and by the Administration for continuous appointment henceforth,

NOW, THEREFORE, BE IT RESOLVED, That the following faculty members be granted tenure, as provided by the terms of the SVSU - Faculty Association agreement, effective July 1, 2006.

Ahmad, Hamza	Associate Professor, Mathematical Sciences
Chubb, Andrew	Assistant Professor, Chemistry
Cline, David	Associate Professor, Teacher Education
Colwell, Nancy	Assistant Professor, Mathematical Sciences
Gilbreath, Carolyn	Assistant Professor, Teacher Education
Kalmar, Kathy	Assistant Professor, Teacher Education
Lange, Rose	Assistant Professor, Nursing
Lively, Debra	Associate Professor, Teacher Education
Mathur, Nameeta	Assistant Professor, History
Mercier, Lucy	Assistant Professor, Social Work
Rice, Nancy	Associate Professor, Teacher Education
Sunderman, Frederick	Assistant Professor, Geography

President Gilbertson told the Board that the nominees had gone through a rigorous evaluation process with their own departments and deans, the Professional Practices Committee, and the Vice

President for Academic Affairs.

The motion was APPROVED unanimously.

5. Resolution to Approve Faculty Sabbaticals for 2006-2007

RES-1670 **It was moved and supported that the following resolution be adopted:**

WHEREAS, Saginaw Valley State University is committed to quality education and provides the faculty with opportunities to maintain and enhance their professional knowledge and expertise, and

WHEREAS, The University administration supports faculty sabbatical leaves as an integral part of the SVSU Faculty Development Program,

NOW, THEREFORE, BE IT RESOLVED, That the following faculty members be granted sabbatical leaves as specified below for the academic year of 2006-2007.

Aryana, Cyrus	Mathematical Sciences	Fall 2006
Bishop, Deborah	Management & Marketing	Fall 2006
Harmon, Mary	English	Fall/Winter (½ teaching load)
Karpovich, David	Chemistry	Fall 2006
Krause, Karen	Sociology	Winter 2007
Millar, Dorothy	Teacher Education	Winter 2007
Pastor, Ricardo	Modern Foreign Languages	Winter 2007
Raz, Ghulam	Electrical & Computer Engineering	Fall 2006
Rich, Elizabeth	English	Winter 2007
Sorensen, Carrie	Teacher Education	Winter 2007
Stanton, David	Biology	Summers (2006, 2007, 2008)

Sullivan, Ann-Catherine Teacher Education

Fall 2006

Yang, Bing

Biology

**Fall/Winter
(½ normal salary)**

President Gilbertson noted that the faculty members had submitted proposals, which had been reviewed by the Professional Practices Committee.

The motion was APPROVED unanimously.

6. Resolution to Approve Confirmation of Board Members for Previously Authorized Charter Schools

RES-1671 **It was moved and supported that the attached resolution be adopted.**
(See Appendix Three: Board Members.)

Ronald Schneider, Director of University & School Partnerships, told the Board that criminal record checks had been conducted on the prospective Charter School Board members, and that their community references had been checked.

Chairman Yantz noted that extensive analysis of the selection process had been conducted over the years, and that he was sure due diligence had been done on the nominees.

The motion was APPROVED unanimously.

7. Resolution to Modify Approved Extension of Wolverine Electricity Contract

RES-1672 **It was moved and supported that the following resolution be adopted:**

WHEREAS, The Board of Control in August, 2003 authorized an Electric Sales Agreement with Wolverine Power Marketing Cooperative (WPMC) for the period of September 1, 2003 through December 31, 2005; and

WHEREAS, The Board of Control subsequently extended this contract to December 31, 2006 with the same terms and conditions; and

WHEREAS, WPMC is offering the possibility of a further contract extension for SVSU

should favorable market conditions develop;

NOW, THEREFORE, BE IT RESOLVED, That the President or Vice President for Administration and Business Affairs is authorized to extend the present Electric Sales Agreement with WPMC to December 31, 2009.

James Muladore, Vice President for Administration and Business Affairs, stated: "Three years ago the University took advantage of the State of Michigan's alternate electrical choice program and entered into a contract with Wolverine Power and Marketing. During the two and a half years of this agreement, we have realized \$244,588 in savings on our electrical costs. We are currently in negotiations with Wolverine to extend the contract through December of 2009We have been benchmarking costs during this period of time, and before we do actually enter into a contract extension we will benchmark market prices."

The motion was APPROVED unanimously.

8. Resolution to Reappoint Auditors for Fiscal Year 2006

RES-1673 **It was moved and supported that the following resolution be adopted:**

WHEREAS, It is a good management practice to have conducted an annual independent financial audit; and

WHEREAS, The Finance and Audit Committee has considered the reappointment of Andrews Hooper & Pavlik, P.L.C. for fiscal year 2006;

NOW, THEREFORE, BE IT RESOLVED, That the CPA firm of Andrews Hooper & Pavlik, P.L.C. be reappointed to conduct the financial audit for fiscal year 2006.

Chairman Yantz stated that Andrews Hooper & Pavlik also works with many other State universities, and that they have done a fine job for SVSU in the past.

Mr. Muladore noted that this is the third year of a five-year commitment to Andrews Hooper & Pavlik, subject to annual Board approval.

The motion was APPROVED unanimously.

9. Resolution to Approve Fiscal Year 2007 Budget Development and Capital Outlay Requests

RES-1674 **It was moved and supported that the following resolution be adopted:**

WHEREAS, The fiscal year 2007 Budget Development Request and Capital Outlay Request required to be provided to the Michigan Department of Management and Budget must be approved by the Board of Control;

NOW, THEREFORE, BE IT RESOLVED, That the attached Budget Development Request and Capital Outlay Request for Saginaw Valley State University for fiscal year 2007 be approved as submitted to the State of Michigan. (See Appendix Four A: Budget Development, and Appendix Four: Capital Outlay.)

President Gilbertson told the Board that, as in the past, the annual Budget Development Request asked for a base per-student appropriation from the State.

The Capital Outlay Request lists the expansion and renovation of Pioneer Hall as the University's first priority. The second priority is a Nursing and Health Sciences Facility. If capital funds become available for the Nursing facility, the administration will come back to the Board for formal action before proceeding any further.

The motion was APPROVED unanimously.

10. Resolution to Approve FY 2007 Auxiliary System Business Plan and Modification of FY2006 Budget

RES-1675 **It was moved and supported that the following resolution be adopted:**

WHEREAS, The Auxiliary System Business Plan and related operating budget, inclusive of student housing rental rates, has been developed for FY2007; and

WHEREAS, The Auxiliary Operations FY2006 operating budget has been modified to reflect actual fall semester housing occupancy and other changes;

NOW, THEREFORE, BE IT RESOLVED, That the Auxiliary System Business Plan,

student housing rental rates for FY2007, and the modified budget for FY2006 be approved as per the attached schedules. (See Appendix Five: Auxiliary System.)

Mr. Muladore reminded the Board that the auxiliary units are totally self-supporting operations that contribute overhead recovery back to the University General Fund and absorb some General Fund staff salaries. The auxiliary units are comprised of Housing Operations, Dining Services, the University Conference & Events Center, the Bookstore, parking, and the Student Transaction Card Office. The Auxiliary units provide support to Residential Life operations and to all aspects of the University community.

Mr. Muladore reviewed the attached Auxiliary System Operating Budget, which includes an average 4.3% increase for student housing rental rates, effective Fall 2006. A net operating revenue of \$871,000 is projected at year end of 2006, and the End of Year Reserves Balance is projected at \$6,116,000.

The motion was APPROVED unanimously.

11. Resolution to Approve Contract for Employees Group Life and Long-Term Disability Insurance

RES-1676 **It was moved and supported that the following resolution be adopted:**

WHEREAS, The University provides to eligible employees a comprehensive fringe benefit program inclusive of group term life insurance and disability insurance; and

WHEREAS, The University issued a Request for Proposals to qualified insurance companies; and

WHEREAS, The University and its insurance advisor have evaluated proposals received from insurance companies;

NOW, THEREFORE, BE IT RESOLVED, That the President or Vice President for Administration and Business Affairs be authorized to enter into an agreement with the Hartford Life and Accident Insurance Company for the provision of group term life and

disability insurance coverage.

Mr. Muladore informed the Board that a Request for Proposals for group term life insurance and disability insurance had been conducted, and a contract which would result in significant savings to the University had been successfully negotiated with the Hartford Life and Accident Insurance Company. The proposed three-year contract has been reviewed by the University's insurance consultant.

The motion was APPROVED unanimously.

12. Resolution to Approve Capital Projects

RES-1677 **It was moved and supported that the following resolution be adopted:**

WHEREAS, The Finance and Audit Committee has considered two capital projects – Phase II of the athletic facilities renovations and the renovation of space for a biology lab; and

WHEREAS, The Board previously approved Phase I renovations to the athletic facilities (Resolution 1624 dated December 17, 2004) and intends to continue with future development of the facilities over an extended period of time; and

WHEREAS, An increase in demand for biology courses has resulted in a shortage of laboratory space and as a result the construction of an additional lab is necessary;

NOW, THEREFORE, BE IT RESOLVED, That the Board hereby authorizes the President or Vice President for Administration and Business Affairs to enter into contracts to complete the above referenced project with budgets as follows:

- **Phase II athletic facilities not to exceed \$950,000**
- **Biology lab not to exceed \$300,000.**

President Gilbertson told the Board that the University has experienced an enormous growth in demand for biology courses, which feed directly into a number of majors, especially the health sciences and nursing. The biology laboratories must be expanded so that more sections of these very high-demand courses can be offered.

Mr. Muladore added that Phase I (the expansion and addition of seating to the football field) was completed during the past year. He reviewed two options being considered for Phase II and noted that either could be done within the \$950,000 requested in the resolution.

The motion was APPROVED unanimously.

13. Resolution to Approve Change in New Student Orientation Program Fee

RES-1678 **It was moved and supported that the following resolution be adopted:**

WHEREAS, The Orientation Program for new freshmen and transfer students entering the fall semester is a self-supporting program; and

WHEREAS, Efficiencies in the Orientation Program have resulted in no fee increases to new students since 1998; and

WHEREAS, Increased program costs and the need for additional student staffing to assist new students to prepare their class schedules for the fall semester require a fee increase; and

WHEREAS, The proposed fees are less than for comparable orientation programs at other public universities;

NOW, THEREFORE, BE IT RESOLVED, That the Orientation Program fee for freshmen students and transfer students, commencing with the fall semester of 2006, be \$55 and \$20, respectively.

Dr. Robert Maurovich, Vice President for Student Services & Enrollment Management, stated that the increase in the Orientation Program fee was necessary to cover the increased costs of the Program and the additional student staffing to assist students as they go through the orientation process. He noted that charges for comparable programs at other universities vary from \$75 to \$150.

The motion was APPROVED unanimously.

14. Resolution to Grant Undergraduate and Graduate Degrees

RES-1679 **It was moved and supported that the following resolution be adopted:**

WHEREAS, Saginaw Valley State University is granted the authority to confer undergraduate and graduate degrees as outlined in Section 5 of Public and Local Acts of Michigan 1965; and

WHEREAS, Operating Policy 3.101 Article III of the Board reserves to the Board the authority to grant degrees;

NOW, THEREFORE, BE IT RESOLVED, That the Board of Control of Saginaw Valley State University approves the awarding of undergraduate and graduate degrees at the December 16, 2005 Commencement as certified by the faculty and Registrar.

President Gilbertson told the Board that Dr. Robert S.P. Yien, Vice President for Academic Affairs, will give the valedictory address at tonight's commencement.

The motion was APPROVED unanimously.

15. Resolution to Name the Performing Arts Theatre "The Malcolm Field Theatre for Performing Arts"

RES-1680 It was moved and supported that the following resolution be adopted:

WHEREAS, The exemplary commitment of Dr. E. Malcolm Field to research and education has been demonstrated by his tireless efforts to establish Saginaw as a center for excellence in neurological science; and

WHEREAS, E. Malcolm Field is an internationally renown surgeon who has established an outstanding record of service to the region as chief of staff at Saint Mary's Medical Center, staff member at numerous hospitals, Diplomat of the Board of Neurological Surgeons, and Fellow of the American College of Surgeons and International College of Surgeons; and

WHEREAS, Dr. Field has faithfully served on the SVSU Foundation Board of Directors, the Annual Fund, and the Audit Committee. He has sponsored a student project with Field Neurosciences Institute doctors, creating a tool to assist in spinal fusion procedures and the educational enrichment of the students; and

WHEREAS, E. Malcolm Field's generosity and philanthropy to the University has resulted in a successful challenge grant to the Creating the Future Campaign, establishment of the annual James E. O'Neill, Jr. Memorial Lecture, the Patricia Hansel Memorial Nursing Scholarship, the Clifford Spicer Endowed Chair in Engineering, and the Dr. E. Malcolm Field Chair in Health Sciences.

NOW, THEREFORE BE IT RESOLVED, That the theatre located in the Performing Arts Center shall be known as "The Malcolm Field Theatre for Performing Arts."

President Gilbertson told the Board that this is the University's way of honoring and expressing its appreciation to one of the most distinguished physicians and citizens of the region, who believes in SVSU with great passion. It is a worthy name for a very important facility.

The motion was APPROVED unanimously.

IV. INFORMATION AND DISCUSSION ITEMS

There were no information or discussion items.

V. REMARKS BY THE PRESIDENT

President Gilbertson told the Board it had been a good semester, with strong enrollments, great performances by the athletic teams, and many outstanding events and performances on campus by students and others.

President Gilbertson added: "Just last month the Wickes Foundation announced the creation of a \$1.5 million endowment in the Saginaw Community Foundation to support a program of fellowships for outstanding faculty and staff of this University. . . . I am especially proud that this program will be named in honor of two of SVSU's most loyal and dedicated friends, Ruth and Ted Braun."

VI. OTHER ITEMS FOR CONSIDERATION OR ACTION

16. Motion to Move to Informal Session to Discuss Personnel Evaluations

BM-1034 **It was moved and supported that the Board move to Informal Session to Discuss Personnel Evaluations**

The motion was APPROVED unanimously.

The Board moved to Informal Session at 2:34 p.m. and reconvened in Formal Session at 4:05 p.m.

17. Resolution to Approve Administrative Staff Compensation

RES-1681 **It was moved and supported that the following resolution be adopted:**

WHEREAS, The Board of Control retains unto itself the authority to establish compensation levels for the University's President and Vice Presidents; and

WHEREAS, The Board of Control has received and accepted favorable performance evaluations from the President for Lucille M. Beuthin, Vice President for Public Affairs/Executive Director, Development and SVSU Foundation; Robert Maurovich, Vice President for Student Services and Enrollment Management; James G. Muladore, Vice President for Administration and Business Affairs; and Robert S.P. Yien, Vice President for Academic Affairs;

NOW, THEREFORE, BE IT RESOLVED, That the President's and Vice Presidents' base salaries for the 2006 calendar year be set as follows:

Eric R. Gilbertson	\$192,000
Lucille M. Beuthin	\$126,000
Robert L. Maurovich	\$142,000
James G. Muladore	\$146,300
Robert S.P. Yien	\$160,300

In addition, an adjustment of \$10,000 (from \$40,000 to \$50,000 annually) will be made to the University's contribution to President Gilbertson's deferred compensation account, commencing July 1, 2004.

The motion was APPROVED unanimously.

VII. ADJOURNMENT

18. Motion to Adjourn

BM-1035 **It was moved and supported that the meeting be adjourned.**

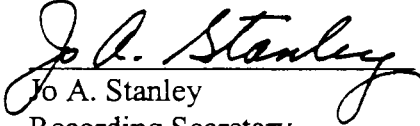
The motion was approved unanimously.

The meeting was adjourned at 4:08 p.m.

Respectfully submitted:

Jerome L. Yantz
Chair

K.P. Karunakaran
Secretary



Jo A. Stanley
Recording Secretary
Secretary to the Board of Control



STAFF MEMBER OF THE MONTH

Vickie Jaskiewicz

Administrative Assistant, CML College of Nursing & Health Sciences • November 2005

In today's work world where employees are expected to juggle several responsibilities, Vickie Jaskiewicz multi-tasks more than most.

"I actually have three jobs," she said.

Jaskiewicz handles pre-nursing advising, counseling students on the prerequisite courses they need to be admitted to the nursing program, among other things.

Jaskiewicz also coordinates courses for a collaborative organization that includes SVSU and local hospitals; it offers instruction in EKG readings and understanding dysrhythmia. She also assists with SVSU's parish nursing program.

"I like my job; it's very diverse," Jaskiewicz said. "Each day is very different; I like that. I'm not the type of person who could come in and do the same job every day."

When Jaskiewicz meets with prospective students considering SVSU's nursing program, she makes every effort to take them around to meet faculty and other students.

"I think it makes a huge difference when (prospective) students and parents come and you spend that little bit of extra time with them and introduce them to people," she said.

Jaskiewicz says the biggest boosters are those already taking classes.

"Our students are such advocates; they love our program," she said.

Jaskiewicz expresses similar feelings for the students with whom she comes in contact.

"I absolutely love the students," she said. "They're so appreciative of what you do."

Nursing attracts a diverse group of students, from those entering high school to those seeking a second career, according to Jaskiewicz.

"Nursing is a great field to go into," she said. "A graduate can get a job anywhere in the world. The one thing that I think they all have in common is a caring, nurturing background."

That caring spirit often aligns with religion, and brings some health care services to houses of worship, according to Jaskiewicz.

"Parish nursing incorporates faith and health together," she said. "In this area, parish nurses are not paid, but in the Detroit area, they are. It's not just in Christian churches, either; it can be through the Islamic or Jewish faiths, too."

Jaskiewicz is grateful that her job allows her some flexibility to spend time with her family, especially her active children. Her son, Spencer, 13, is a competitive swimmer and an avid musician, trying out for regional and statewide "all-star" bands. Her daughter, Amelia, 10, swims and plays soccer.

"That's my life," Jaskiewicz said. "I'm very involved with my kids."

One of the family's favorite summer activities is camping – and for good reason. When Jaskiewicz was 16, her family took a camping trip to Aloha State Park near Cheboygan, and she met a boy named Tom, who is now her husband. They return to the park every July.

Jaskiewicz has a close relationship with her colleagues, too.

"I work with so many great people at this University; it's a great team environment," she said.

Jaskiewicz left SVSU for a time to work in the private sector, but says this is where she belongs.

"I love working at this University. It's where my heart is."





STAFF MEMBER OF THE MONTH

Lisa Gross

Assistant Director, Academic Advisement Center • December 2005

Don't let Lisa Gross tell you she doesn't take work home with her.

Part of the reason the 30-year-old assistant director in the Academic Advisement Center left her former job as a district manager for Sprint PCS was to spend more time with her young family. In reality, though, the woman in charge of SVSU's orientation process is hard at work to recruit at least two would-be alumni.

"They are definitely prospective students," Gross says, referring to her sons, 3-year-old Ian and Brady, 1. She yields a bit, respecting their imminent graduation into the responsibilities of adulthood, before adding with a smile: "At least for the first couple years of college."

Gross has been doing a lot of smiling since being hired at SVSU four years ago.

"I really love it here," the Chesaning resident says. "I can honestly never see myself leaving this place."



While her title and responsibilities have remained much the same over the years, her job has been everchanging. When Gross arrived in 2001, the campus was smaller in size – both physically and in terms of student population.

Since, she's had to readjust the makeup of the university's orientation program.

Once, students simply showed up to take their basic skills tests, meet with advisors and sign up for classes. Now freshmen and transfer students are put through a day-long program that involves the collaboration of multiple departments, involves parents and even includes lunch.

"It can be very challenging at times," she says of the responsibility, "But it always turns out positive."

Gross is accustomed to taking on challenges. In her last job with Sprint PCS, the Saginaw native was charged with creating a network of clients throughout mid-Michigan. Back then, the company didn't have much of a presence in the community. Now it has various home bases, one just a few minutes down the road from SVSU.

The role often required 15-hour workdays. "And you took a lot of baggage home with you after work," Gross recalls.

When she decided to start a family with her husband, Aaron, it was time for a change.

When a position opened in SVSU's Academic Advisement Center, Gross jumped at the opportunity even though she didn't have much experience in the field outside of a stint as a student coordinator for the orientation program at Northern Michigan University.

"I loved working with the parents and students," she says of her job at NMU, where in 1998 she earned a degree in public relations. "I knew I wanted to do something like (that job), but it took me a while to get in."

When the switch was made from the corporate world to that of higher education, Gross knew she made the right decision.

"Everything from higher management-on-down, there's been a lot of support," she says of SVSU, where she received a master's degree in educational leadership in August. "You can actually make a difference here."

She also enjoys her department's atmosphere.

"We're very family-oriented here," she says.

The proof of that statement is taped all across the cabinet drawers in her Wickes office. Decorating the shelves are dozens of photos of Ian and Brady, her two favorite prospective SVSU students.

Saginaw Valley State University RESOLUTION

REVISED

*To Approve Confirmation of Board Members
for Previously Authorized Charter Schools*

December 16, 2005

WHEREAS, the Saginaw Valley State University Board of Control, the school's authorizing agent, requires that University Chartered Schools Board of Directors have a minimum of five members and a maximum of nine members; and

WHEREAS, individual Charter Schools have a desire to replace Board members who have submitted their resignation; and

WHEREAS, certain Charter Schools have a desire to have parents of students represented on their Board of Directors;

WHEREAS, certain Charter Schools desire to reappoint a board member whose term of office has expired;

NOW, THEREFORE, BE IT RESOLVED, that the individuals listed below be appointed by the Saginaw Valley State University Board of Control as new members of the Board of Directors of the following Charter Schools.

Chatfield Academy, Lapeer

Ralph McCreedy	Appointment	Term: 1/1/06 – 6/30/08
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Mr. McCreedy earned his Bachelor's degree in Elementary Education from Michigan State University and his Master's degree in teaching from Oakland University. Mr. McCreedy's 33 years in education in Lapeer County and experience working on local, regional, and statewide programs for students and teachers will be a welcome addition to the Chatfield School board.

Creative Learning Academy, Beaverton

Daniel LeViere	Appointment	Term: 1/1/06 – 6/30/07
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Mr. LeViere is the President of Wholesale Mattress and Furniture, Inc. of Midland. He has two children attending Creative Learning Academy at this time. Mr. LeViere is applying for this position to help promote and improve the school. He feels his skills as a business owner and manager will be an asset to the school board.

Grattan Academy, Belding

Linda Kuiper Appointment Term: 1/1/06 – 6/30/07

Ms. Kuiper is a retired secretary/office manager for the Free Methodist Church of Belding. Ms. Kuiper feels her excellent interpersonal skills and organizational abilities will be an asset to the Academy board.

Brian Dohm Appointment Term: 1/1/06 – 6/30/06

Mr. Dohm is a licensed Master Electrician currently employed by Home Experts Heating, Cooling, Plumbing, and Electrical of Ionia as Master Electrician/Project Manager. Mr. Dohm believes his listening skills, open-mindedness, and team player attitude will be an asset to the Academy board.

HEART Academy, Detroit

Kenneth Stopa Appointment Term: 1/1/06 – 6/30/06

Mr. Stopa earned his BA in Health Care Administration and his MS in Organizational Leadership and Administration from Concordia University. He is currently employed as Senior Respiratory Therapist of the Children's Hospital of Michigan. Mr. Stopa's medical background and 10+ years of teaching experience makes him a prime candidate for the Academy board.

Northwest Academy, Charlevoix

Chris Martin Kinner Appointment Term: 1/1/06 – 6/30/07

Mr. Kinner is an I.T. Solutionist with Resort Bookings, Inc. of Charlevoix. He also owns his own business, Chris Martin Services (entertainment and computer repair). Mr. Kinner feels his experience in the business world will be an asset to the Academy board.

Douglas Way, Jr. Appointment Term: 1/1/06 – 6/30/08

Mr. Way is the Senior Controller for the family owned business, Way Transportation Company located in Charlevoix. His duties include payroll, purchasing, budgets, and training. Mr. Way has a son attending Northwest Academy and feels his business experience will be a great asset to the Academy board.

Pontiac Academy of Excellence, Pontiac

Mary Richardson Appointment Term: 1/1/06 – 6/30/08

Ms. Richardson currently works as an account representative with Comerica Bank of Detroit. She is currently pursuing a BS from Baker College. Ms. Richardson has a personal interest in the Academy, having four children attending. She serves as President of the parent group and is active in the school. She believes parent representation on the Academy board is vital to bring balance between the business, educational, and personal goals that deal with the school.



Eric R. Gilbertson, President
(989) 964-4041 fax: (989) 790-1314
erg@svsu.edu

October 31, 2005

Mr. Glen Preston
Office of the State Budget
Office of Education and Infrastructure
George W. Romney Building, 6th Floor
111 South Capitol Avenue
Lansing, Michigan 48913

Dear Mr. Preston:

Saginaw Valley State University's fiscal year 2007 budget development request is provided in response to your September 7, 2005 letter.

We continue to propose that there should be some consistency in the State's approach to funding higher education for its citizens – whichever institution they might choose to attend. On one hand, it is the expressed goal of the State to increase participation in higher education and to produce more college graduates. On the other hand, sufficient financial support is not provided to those institutions that have, as a matter of policy, been growing in an attempt to expand that opportunity. The result is that per-student funding for these growing institutions has dropped precipitously. The attached chart illustrates this point in regards to SVSU.

The State should maintain an appropriate base minimum appropriation per student for each Michigan citizen attending a public university and adjust institutional budgets to at least reach that minimum level of support. SVSU does recognize and appreciate that some progress was made in this regard in the FY2006 Higher Education Appropriation Act with the establishment of a foundation funding floor of \$3,650, but this amount is still well below the \$4,500 floor established seven years ago in the FY2000 appropriations bill.

If continued enrollment growth is a State priority, then clearly some financial support must follow students to their chosen institutions. Without such support, there is an actual disincentive for a university to expand its enrollments – thus frustrating State policy.

We propose once again that this per-student appropriation apply only to Michigan citizens. We should not be asking Michigan taxpayers to fund educational opportunities for sons and daughters of other states who are least likely to remain in Michigan after having enjoyed the opportunities our State provides. We understand, of course, that students from other states and countries add a great deal to our University and should not be discouraged from attending. On the other hand, they also pay a tuition premium that should be set so as to eliminate the need for any subsidy by Michigan taxpayers.

In summary, our policy recommendation is this: Establish a minimum per-in-state-student level of State support (floor funding) for each public university campus and make this a priority for any additional State funding that is available for higher education. The effect will be to provide appropriate incentives and support for those institutions that have been growing and are most likely and able to continue to grow.

Sincerely,

A handwritten signature in black ink, appearing to read "Eric R. Gilbertson", with a long horizontal flourish extending to the right.

Eric R. Gilbertson

ERG/JGM/mjc

Enclosures

UNIVERSITY PERFORMANCE MEASURES

Institution: SAGINAW VALLEY STATE UNIVERSITY

Outcome Goals	1997-98 Cohort	1998-99 Cohort	1999-2000 Cohort	2000-2001 Cohort
Maintain or improve baccalaureate graduation rates:				
a) Four year graduation rate - actual	54 - 6.55%	59 - 6.52%	77 - 7.6%	69 - 6.6%
b) Five year graduation rate - actual/estimated	196 - 23.79%	228 - 25.19%	276 - 27.3%	251 - 23.8%
c) Six year graduation rate - actual/estimated	270 - 32.77%	299 - 31.08%	363 - 35.9%	353 - 33.5% (e)
<p>"Graduation rate" means the percentage of students who have completed the requirements for a baccalaureate degree from the institution at either 4, 5, or 6 years following initial enrollment using the IPEDS Graduation Rate Survey (GRS) methodology. The GRS is based on a fall cohort of full-time, first-time degree/certificate seeking undergraduates as established for the IPEDS Fall Enrollment Survey. Report graduation rates to the nearest tenth of percent. Report actual data where available and estimates when actual data is not available with a (e) noted after the reported estimated data.</p>				

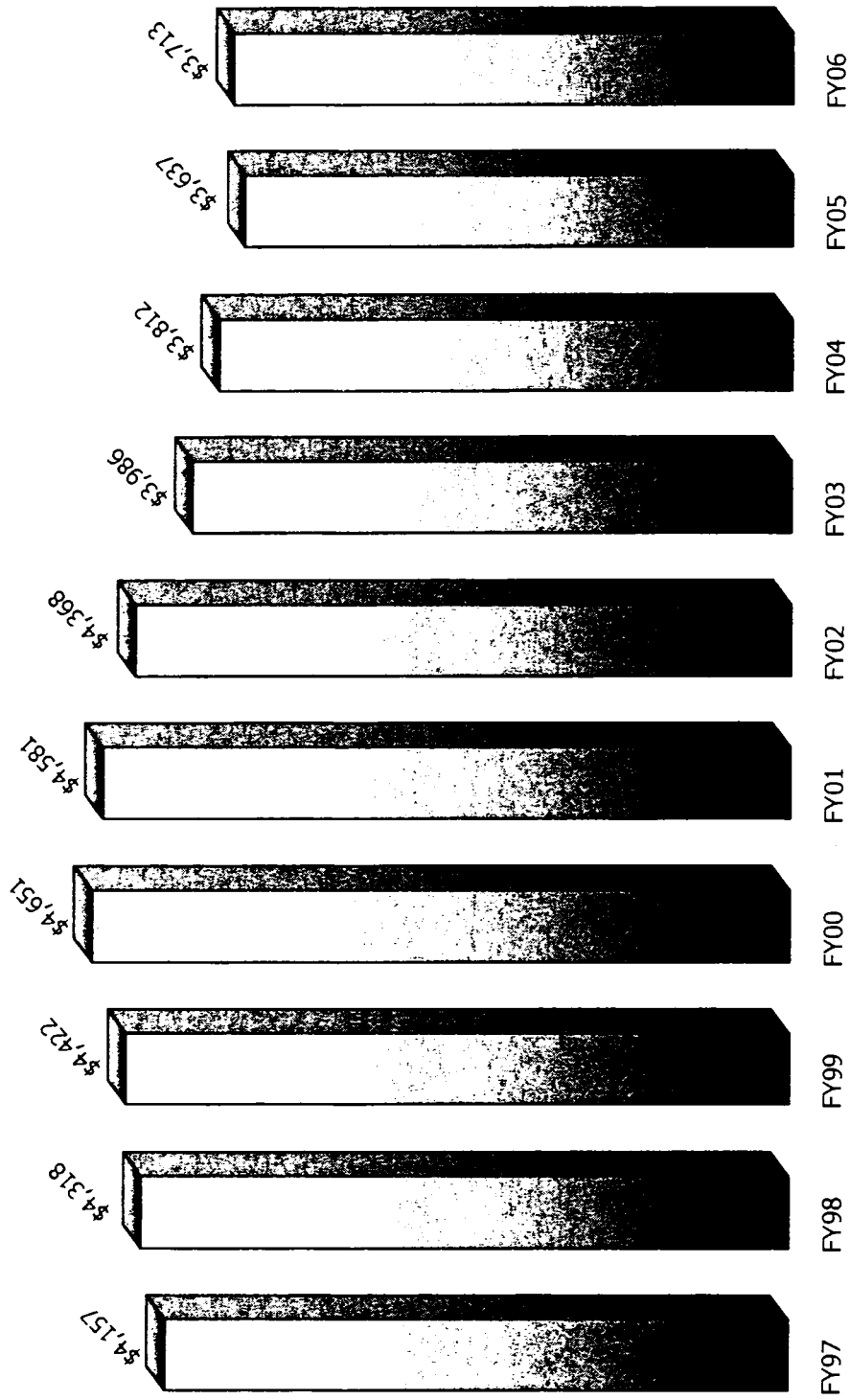
Date Completed October 31, 2005

Contact Person J. Chris Looney

Phone Number (989) 964-4259

E-Mail Address jcl08@svsu.edu

SAGINAW VALLEY STATE UNIVERSITY
STATE APPROPRIATION PER FYES

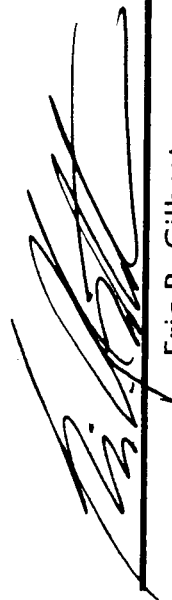


Based upon two years prior FYES.

Saginaw Valley State University
University Center, Michigan

Capital Outlay Request

2007



Eric R. Gilbertson
President

November 1, 2005

Capital Outlay Request

I Mission Statement

MISSION: The University creates opportunities for individuals to achieve intellectual and personal development through academic, professional, and cultural programs. By fostering an environment of inquiry and openness that respects the diversity of all whom it serves, the University prepares graduates whose leadership and expertise contribute to the advancement of a pluralistic society. The University serves as a cultural and intellectual center dedicated to the pursuit and propagation of knowledge.

VISION: The University will provide academic, professional, and cultural programs at the highest level of quality and service; it will achieve national recognition for its programs of distinction. The University's graduates shall distinguish themselves and their University through meritorious service, accomplishments, and leadership in the economic, cultural, and civic affairs of a diverse and global society. Through exemplary teaching, research, and engagement with the greater community, the University will also be the premier cultural and intellectual resource for the region's schools, governments, businesses, and people.

II
Instructional Programming

Degree Listing

Bachelor of Applied Studies
Bachelor of Arts
Bachelor of Fine Arts
Bachelor of Science
Bachelor of Business Administration
Bachelor of Professional Accountancy
Bachelor of Science in Electrical Engineering
Bachelor of Science in Mechanical Engineering
Bachelor of Science in Nursing
Bachelor of Social Work
Master of Arts/Communication and Multimedia
Master of Arts/Administrative Science
Master of Education
Master of Arts in Teaching
Master of Business Administration
Master of Science in Nursing
Master of Science in Occupational Therapy
Master of Science/Technological Processes
Education Specialist

The next proposed facility will provide a new home for the Crystal M. Lange College of Nursing and Health Sciences. This college has grown in both program offerings and student numbers. By the end of next year, the student count will have risen by 50% within a few short years. The need for more specialized teaching areas has also risen. Laboratories for computer-based technology, critical care and occupational therapy have been added recently. More of these specialized teaching spaces along with faculty offices, standard laboratories and state-of-the-art technology are needed and will be provided in this project.

The College of Nursing and Health Sciences is currently housed in Wickes Hall which is essentially used for student services and administrative purposes in addition to the nursing and health sciences program. There is no room left in the building to accommodate the growth the college is experiencing. Likewise, there is no other available space on campus or nearby that would provide proper accommodations for the college.

In addition to the nursing and health sciences program, the proposed project will also provide much needed room for standard classrooms and faculty offices to be used by other departments and colleges across campus. SVSU is presently at capacity in regards to offices and classrooms campus wide. This situation has developed due to the continued growth of programs and student numbers. Course offerings and class sizes are beginning to be affected across a wide range of university programs. Inclusion of additional faculty office spaces and general classrooms in this project and the expansion and renovation of Pioneer Hall will help alleviate this situation and provide for a modest amount of future university growth.

III
Staffing and Enrollment

Fall Semester 2005

<u>College</u>	<u>Full Time</u>	<u>Part Time</u>	<u>Total</u>
College of Arts & Behavioral Sciences	1,243	415	1,658
College of Business & Management	631	251	882
College of Education	2,211	1,894	4,105
College of Science, Engineering & Technology	735	253	988
Crystal M. Lange College of Nursing & Health Sciences	609	269	878
Others			
Non-Degree	43	173	216
Undeclared	739	103	842
Totals	<u>6,211</u>	<u>3,358</u>	<u>9,569</u>

The University anticipates an annual headcount enrollment growth of 2.26% each year during the next five years. Based on a headcount enrollment for the Fall Semester of 2005 of 9,569 students, the projected enrollment for each of the next five years would be:

Fall Semester 2006	9,785
Fall Semester 2007	10,006
Fall Semester 2008	10,232
Fall Semester 2009	10,463
Fall Semester 2010	10,699

The University has achieved moderately high enrollment growth during the past five years at both the undergraduate and graduate levels. The enrollment from Fall Semester 2001 through the Fall Semester of 2005 has increased by 633 students which represents a 7.0 percent increase.

Fall Semester 2001	8,936
Fall Semester 2002	9,189
Fall Semester 2003	9,168
Fall Semester 2004	9,448
Fall Semester 2005	9,569

This increase in enrollment has placed a demand on University resources in terms of staffing and facilities. In addition, this growth has been most pronounced at the graduate level and among several of the undergraduate programs of study (e.g., Education). Consequently, the University has experienced one of its most prolific periods of expansion with the addition of new faculty and staff positions and the construction of new buildings on the campus.

Off Campus Sites

Official Fall 2005 enrollment is 9,569. Of that total, 968 students access all or part of their enrollment through the off-campus sites. These include:

Cass City	117
St. Clair Community College	126
Macomb Graduate Education	722
Graduate Education Professional Development	<u>3</u>
Total	<u>968</u>

Faculty/Staff Student Credit Hour Ratio

Fall Semester 2005

	<u>FTE</u>	<u>Credit Hours</u>	<u>Ratio: CH/FTE</u>
College of Arts & Behavioral Sciences			
Faculty	153.5	48,718	317
Administrative/Secretarial	20.7		2,353
College of Business & Management			
Faculty	29.1	9,036	311
Administrative/Secretarial	7.0		1,291
College of Education			
Faculty	79.7	19,233	241
Administrative/Secretarial	23.6		815
College of Science, Engineering & Technology			
Faculty	84.0	22,529	268
Administrative/Secretarial	17.0		1,325
Crystal M. Lange College of Nursing & Health Services			
Faculty	16.46	3,397	206
Administrative/Secretarial	6.9		492

Average Class Size

Semester	# of Students/Class
Fall 2005	23.93

The University intends to maintain the above ratio into future years.

IV

Facility Assessment



Updated Report Attached



**Facilities Assessment and
Deferred Maintenance Capital Planning Report
November 2000**

Building	Roof				
	Install Date	Replacement Date	Square Feet	Cost per Square Foot	Total Replacement Cost
Admin. Services Building ('66)	2000	2015	19,300	\$4.54	\$87,545
Albany Fine Arts Center	2003	2018	51,800	4.54	234,965
South Campus Complex - Bldg. A	1993	2043	27,300	11.87	323,915
Auditorium	1988	2003	9,900	4.54	44,906
Bell Tower	--	--	--	--	--
Brown Hall	1999	2014	27,000	4.54	122,472
Cardinal Gym	1997	2012	22,500	4.54	102,060
Children's Center	1980	2004	2,900	3.97	11,510
Doan Center	1994	2009	46,300	4.54	210,017
Fitness Center	2003	2018	15,000	4.54	68,040
Founders Hall	1995	2025	8,400	3.97	33,340
Great Lakes A - E	1983	1998	19,000	4.54	86,184
Grounds Building	2002	2052	6,500	11.87	77,123
Living Center North	1999	2019	44,000	3.97	174,636
Living Center South	2004	2024	34,380	3.97	136,454
Macomb Reg. Ed. Center	2002	2032	15,000	4.54	68,040
Observatory	--	--	--	--	--
Pine Grove I	1985	2005	27,000	3.97	107,163
Pine Grove II	1996	2026	21,200	3.97	84,143
Pioneer Hall	1997	2012	28,800	4.54	130,637
President's Residence	1989	2019	4,000	3.97	15,876
Regional Education Center	2003	2018	69,700	4.54	316,159
Ryder Center	1989	2004	152,800	4.54	693,101
Science Building - East	2001	2016	46,000	4.54	208,656
Science Building - West	1999	2014	32,400	4.54	146,966
Service Building ('68)	2000	2015	20,400	4.54	92,534
Student Center	2003	2018	34,000	4.54	154,224
Tranquil Hall F & G	1995	2010	7,100	4.54	32,206
University Village I	2000	2030	51,100	3.97	202,816
University Village II	2001	2031	71,200	3.97	282,593
University Village III	2005	2035	47,312	3.97	187,781
West Complex	1996	2011	118,200	4.54	536,155
Wickes Hall	1994	2009	40,200	4.54	182,347
Wickes Memorial Stadium	1991	2006	1,600	4.54	7,258
Zahnnow Amphitheatre	--	--	--	--	--
Zahnnow Library	2003	2012	27,200	4.54	123,379
Total					\$5,285,200
Average Annual Replacement Cost:					\$296,020
Lifespan:					15, 30 or 50 years

Building	Carpet					Total Replacement Cost
	Install Date	Replacement Date	Square Feet	Cost per Square Foot		
Admin. Services Building (66)	1994	2007	3,500	\$5.10		\$17,861
Arbory Fine Arts Center	1988	2001	13,800	5.10		70,421
South Campus Complex - Bldg. A	1992	2005	23,100	5.10		117,879
Auditorium	1973	1986	1,150	5.10		5,868
Bell Tower	--	--	--	--		--
Brown Hall	1999/2001	2012	33,700	5.10		171,971
Cardinal Gym	--	--	--	--		--
Children's Center	--	--	1,680	--		--
Doan Center	1994	2007	17,350	5.10		88,537
Fitness Center	2003	2016	11,000	5.10		56,133
Founders Hall	1996	2009	2,800	5.10		14,288
Great Lakes A - E	1998	2011	34,750	5.10		177,329
Grounds Building	--	--	--	--		--
Living Center North	1999	2012	66,300	5.10		338,329
Living Center South	2004	2017	76,340	5.10		389,563
Macomb Reg. Ed. Center	2002	2015	10,970	5.10		55,980
Observatory	--	--	--	--		--
Pine Grove I	1986	1999	24,650	5.10		125,789
Pine Grove II	1996	2009	14,550	5.10		74,249
Pioneer Hall	1997	2010	22,700	5.10		115,838
President's Residence	1990	2003	4,500	5.10		22,964
Regional Education Center	2003	2016	78,975	5.10		403,009
Ryder Center	2000	2013	35,250	5.10		179,881
Science Building - East	2001	2014	60,850	5.10		310,518
Science Building - West	2002	2015	27,938	5.10		142,568
Service Building (68)	2005	2018	8,375	5.10		42,738
Student Center	2003	2016	6,700	5.10		34,190
Tranquil Hall F & G	1997	2010	14,000	5.10		71,442
University Village I	2000	2013	37,625	5.10		192,000
University Village II	2001	2014	51,925	5.10		264,973
University Village III	2005	2018	34,850	5.10		177,840
West Complex	1997	2010	125,700	5.10		641,447
Wickes Hall	2001	2014	78,300	5.10		399,565
Wickes Memorial Stadium	--	--	--	--		--
Zahnnow Amphitheatre	--	--	--	--		--
Zahnnow Library	2002	2015	80,700	5.10		411,812
Total						\$5,114,982
	Average Annual Replacement Cost:			\$393,460		
	Lifespan:			13 years		

Building	Furniture		
	Average Install Date	Average Replacement Date	Total Replacement Cost
Admin. Services Building (66)	1996	2010	\$109,544
Arbary Fine Arts Center	1991	2005	238,707
South Campus Complex - Bldg. A	1992	2006	463,239
Auditorium	--	--	--
Bell Tower	--	--	--
Brown Hall	1987	2001	735,683
Cardinal Gym	1971	1985	80,542
Children's Center	--	--	--
Doan Center	2005	2019	47,628
Fitness Center	2003	2017	9,526
Founders Hall	1995	2009	63,164
Great Lakes A - E	1999	2013	351,919
Grounds Building	2002	2016	20,979
Living Center North	1999	2013	771,744
Living Center South	2004	2018	540,000
Macomb Reg. Ed. Center	2003	2017	170,100
Observatory	--	--	--
Pine Grove I	1986	2000	484,050
Pine Grove II	1996	2010	360,179
Pioneer Hall	1997	2011	419,637
President's Residence	--	--	--
Regional Education Center	2003	2017	1,701,000
Ryder Center	1989	2003	257,645
Science Building - East	2001	2015	736,108
Science Building - West	1990	2004	701,181
Service Building (68)	1987	2001	80,968
Student Center	2003	2017	209,790
Tranquil Hall F & G	1997	2011	148,552
University Village I	2000	2014	422,274
University Village II	2001	2015	544,297
University Village III	2006	2020	350,000
West Complex	1996	2010	1,572,858
Wickes Hall	1992	2006	1,180,607
Wickes Memorial Stadium	--	--	--
Zahnaw Amphitheatre	--	--	--
Zahnaw Library	2000	2014	567,000
Total			\$13,338,919
	Average Annual Replacement Cost:		\$952,780
	Lifespan:		14 years

Building	Structure / Glazing / Cladding / Walls		
	Install Date	Replacement Date	Total Replacement Cost
Admin. Services Building (66)	1970	2045	\$581,496
Arburey Fine Arts Center	1990	2065	2,917,779
South Campus Complex - Bldg. A	1986	2061	925,778
Auditorium	1969	2044	447,703
Bell Tower	1998	2073	43,546
Brown Hall	1986	2061	2,498,398
Cardinal Gynn	1971	2046	1,410,126
Children's Center	1980	2055	63,335
Doan Center	1983	2058	1,912,076
Fitness Center	2003	2078	720,799
Founders Hall	1995	2070	232,722
Great Lakes A - B	1974	2049	1,923,386
Grounds Building	2002	2077	170,100
Living Center North	1999	2074	2,432,066
Living Center South	2004	2079	3,570,890
Macomb Reg. Ed. Center	2003	2078	672,746
Observatory	1973	2048	20,072
Pine Grove I	1989	2064	860,811
Pine Grove II	1997	2072	424,642
Pioneer Hall	1978	2053	1,568,249
President's Residence	1975	2050	164,204
Regional Education Center	2003	2078	5,414,000
Ryder Center	1989	2064	8,228,165
Science Building - East	2001	2076	3,628,800
Science Building - West	1990	2065	2,268,000
Service Building (68)	1968	2043	623,605
Student Center	2003	2078	1,633,811
Tranquil Hall F & G	1974	2049	1,138,427
University Village I	2000	2075	1,555,320
University Village II	2001	2076	2,073,759
University Village III	2005	2080	1,382,506
West Complex	1996	2071	7,300,075
Wickes Hall	1972	2047	3,402,332
Wickes Memorial Stadium	1991	2066	186,076
Zahnaw Amphitheatre	--	--	--
Zahnaw Library	1995	2070	4,619,994
Total			\$67,015,793
Average Annual Replacement Cost:			\$893,544
Lifespan:			75 years

Building	Plumbing / Electrical		
	Install Date	Replacement Date	Total Replacement Cost
Admin. Services Building ('66)	1987	2062	\$342,055
Arbory Fine Arts Center	1991	2066	1,929,591
South Campus Complex - Bldg. A	1992	2067	544,574
Auditorium	1969	2044	319,788
Bell Tower	1998	2073	8,709
Brown Hall	1986	2061	1,387,998
Cardinal Gym	1971	2046	972,500
Children's Center	1980	2055	46,916
Doan Center	1993	2068	1,416,352
Fitness Center	2003	2078	533,925
Founders Hall	1995	2070	172,386
Great Lakes A - E	1976	2051	1,424,730
Grounds Building	2002	2077	81,648
Living Center North	1999	2074	1,801,531
Living Center South	2004	2079	2,645,104
Macomb Reg. Ed. Center	2003	2078	498,330
Observatory	1973	2048	2,041
Pine Grove I	1987	2062	637,639
Pine Grove II	1997	2072	314,549
Pioneer Hall	1978	2053	1,161,665
President's Residence	1988	2063	121,633
Regional Education Center	2003	2078	4,010,370
Ryder Center	1989	2064	6,525,789
Science Building - East	2001	2076	4,082,400
Science Building - West	1993	2068	1,927,800
Service Building ('68)	1980	2055	366,826
Student Center	2003	2078	1,210,230
Tranquil Hall F & G	1971	2046	569,214
University Village I	2000	2075	1,152,090
University Village II	2001	2076	1,536,119
University Village III	2005	2080	1,464,500
West Complex	1996	2071	5,989,175
Wickes Hall	1969	2044	2,520,247
Wickes Memorial Stadium	1991	2066	86,547
Zahnnow Amphitheatre	--	--	--
Zahnnow Library	1998	2073	2,477,412
Total			\$50,282,384
Average Annual Replacement Cost:			\$670,432
Lifespan:			75 years

Building	Lighting / Voice & Data / Clock & Alarm Systems		
	Install Date	Replacement Date	Total Replacement Cost
Admin. Services Building ('66)	1982	2012	\$205,234
Arbary Fine Arts Center	1992	2022	1,157,755
South Campus Complex - Bldg. A	1988	2018	353,975
Auditorium	1969	1999	143,905
Bell Tower	1998	2028	2,903
Brown Hall	1990	2020	832,799
Cardinal Gym	1971	2001	583,500
Children's Center	1980	2010	28,149
Doan Center	1980	2010	849,812
Fitness Center	2003	2033	320,355
Founders Hall	1995	2025	86,193
Great Lakes A - B	1985	2015	854,839
Grounds Building	2002	2032	62,370
Living Center North	1999	2029	1,080,919
Living Center South	2004	2034	1,587,060
Macomb Reg. Ed. Center	2003	2033	298,998
Observatory	1973	2003	2,722
Pine Grove I	1986	2016	382,583
Pine Grove II	1997	2027	188,730
Pioneer Hall	1980	2010	696,999
President's Residence	1975	2005	72,980
Regional Education Center	2003	2033	2,406,222
Ryder Center	1989	2019	2,837,300
Science Building - East	2001	2031	2,449,440
Science Building - West	1997	2027	1,088,640
Service Building ('68)	1981	2011	220,096
Student Center	2003	2033	726,138
Tranquil Hall F & G	1986	2016	341,528
University Village I	2000	2030	1,711,854
University Village II	2001	2031	2,282,471
University Village III	2005	2035	1,509,200
West Complex	1996	2026	3,399,623
Wickes Hall	1985	2015	1,512,148
Wickes Memorial Stadium	1991	2021	73,565
Zahnaw Amphitheatre	--	--	--
Zahnaw Library	1998	2028	1,842,397
Total			\$32,193,400
	Average Annual Replacement Cost:		\$1,073,113
		Lifespan:	30 years

Building	Ceilings / Doors / Floors			Total Replacement Cost
	Install Date	Replacement Date		
Admin. Services Building (66)	1979	2009		\$136,822
Albany Fine Arts Center	1989	2019		1,006,459
South Campus Complex - Bldg. A	1987	2017		245,060
Auditorium	1969	1999		127,915
Bell Tower	--	--		--
Brown Hall	1987	2017		555,201
Cardinal Gyn	1971	2001		437,625
Children's Center	1980	2010		18,767
Doan Center	1976	2006		566,541
Fitness Center	2003	2033		213,570
Founders Hall	1995	2025		86,193
Great Lakes A - E	1980	2010		569,892
Grounds Building	2002	2032		45,360
Living Center North	1999	2029		720,613
Living Center South	2004	2034		1,058,040
Macomb Reg. Ed. Center	2003	2033		199,332
Observatory	1973	2003		1,021
Pine Grove I	1988	2018		255,056
Pine Grove II	1997	2027		125,821
Pioneer Hall	1980	2010		464,668
President's Residence	1975	2005		48,653
Regional Education Center	2003	2033		1,604,148
Ryder Center	1992	2022		3,121,028
Science Building - East	2001	2031		1,632,960
Science Building - West	1997	2027		725,760
Service Building (68)	1984	2014		146,731
Student Center	2003	2033		484,092
Tranquil Hall F & G	1975	2005		284,607
University Village I	2000	2030		460,836
University Village II	2001	2031		614,448
University Village III	2005	2035		406,100
West Complex	1996	2026		2,292,356
Wickes Hall	1981	2011		1,008,099
Wickes Memorial Stadium	1991	2021		17,309
Zahnnow Amphitheatre	--	--		--
Zahnnow Library	1998	2028		1,228,265
Total				\$20,909,345
	Average Annual Replacement Cost:			\$696,978
		Lifespan:		30 years

Building	HVAC Equipment / HVAC Terminal Units		
	Install Date	Replacement Date	Total Replacement Cost
Admin. Services Building ('66)	--	--	--
Albany Fine Arts Center	1991	2031	\$1,708,123
South Campus Complex - Bldg. A	--	--	--
Auditorium	2001	2041	79,380
Bell Tower	--	--	--
Brown Hall	1986	2061	1,735,000
Cardinal Gym	See Ryder Center		
Children's Center	--	--	--
Doan Center	1990	2030	1,770,440
Fitness Center	2003	2043	667,406
Founders Hall	1995	2035	215,483
Great Lakes A - E	1999	2029	1,780,913
Grounds Building	--	--	--
Living Center North	1999	2029	2,251,912
Living Center South	2004	2034	3,306,380
Macomb Reg. Ed. Center	2003	2033	622,913
Observatory	--	--	--
Pine Grove I	--	--	--
Pine Grove II	--	--	--
Pioneer Hall	1990	2030	1,452,082
President's Residence	--	--	--
Regional Education Center	2003	2043	5,012,963
Ryder Center	1989	2029	4,823,408
Science Building - East	2001	2041	6,804,000
Science Building - West	1990	2030	2,154,600
Service Building ('68)	--	--	--
Student Center	2003	2043	872,078
Tranquil Hall F & G	1999	2029	284,607
University Village I	2000	2030	237,800
University Village II	--	--	--
University Village III	--	--	--
West Complex	1996	2046	7,082,549
Wicks Hall	1985	2025	3,150,306
Wicks Memorial Stadium	--	--	--
Zahnow Amphitheatre	--	--	--
Zahnow Library	1997	2037	3,707,973
Total			\$49,720,315
Average Annual Replacement Cost:			\$1,258,058
Lifespan:			30 to 75 years

Furnaces & Condensing Units					
Building	Install Date	Replacement Date	Number	Cost per Unit	Total Replacement Cost
SCC-B (66 Bldg.)	1993	2013	15	\$3,969	\$59,535
SCC-A (old College of Ed.)	1988	2008	39	3,969	154,791
Children's Center	1980	2000	2	3,969	7,938
Grounds Building	2002	2022	2	3,969	7,938
Living Center North	--	--	--	--	--
Living Center South	--	--	--	--	--
Pine Grove I	2003	2023	82	3,969	325,458
Pine Grove II	1996	2016	32	3,969	127,008
President's Residence	1994	2014	4	3,969	15,876
SCC-C (68 Bldg.)	1992	2012	20	3,969	79,380
University Village I	2000	2020	86	3,969	341,334
University Village II	2001	2021	219	3,969	869,211
University Village III	2005	2025	100	3,969	396,900
Total					\$2,385,369
Average Annual Replacement Cost:				\$119,268	
Lifespan:				20 years	

Water Heaters					
Building	Install Date	Replacement Date	Number	Cost per Unit	Total Replacement Cost
SCC-B (66 Bldg.)	1994	2004	1	\$567	\$567
SCC-A (old College of Ed.)	1989	1999	2	567	1,134
Children's Center	1990	2000	1	567	567
Grounds Building	2002	2012	1	567	567
Living Center North	--	--	--	--	--
Living Center South	--	--	--	--	--
Pine Grove I	2003	2013	42	567	23,814
Pine Grove II	1996	2006	16	567	9,072
President's Residence	1994	2004	1	567	567
SCC-C (68 Bldg.)	1992	2002	1	567	567
University Village I	2000	2010	46	567	26,082
University Village II	2001	2011	73	567	41,391
University Village III	2005	2015	50	567	28,350
Total					\$132,678
Average Annual Replacement Cost:				\$13,268	
Lifespan:				10 years	

Appliances					
(Ranges, Range Hoods, Refrigerators, Dishwashers, Disposals, Microwaves)					
Building	Install Date	Replacement Date	Number	Cost per Unit	Total Replacement Cost
SCC-B ('66 Bldg.)	--	--	--	--	--
SCC-A (old College of Ed.)	--	--	--	--	--
Children's Center	1990	2005	3	\$510	\$1,531
Grounds Building	--	--	--	--	--
Living Center North	1999	2014	605	510	308,732
Living Center South	2003	2018	460	510	234,738
Pine Grove I	2003	2018	200	510	102,060
Pine Grove II	1996	2011	96	510	48,989
President's Residence	1995	2010	7	510	3,572
SCC-C ('68 Bldg.)	--	--	--	--	--
University Village I	2000	2015	492	510	251,068
University Village II	2001	2016	432	510	220,450
University Village III	2005	2020	300	510	153,090
Total					\$1,324,229
			Average Annual Replacement Cost:		
			Lifespan:	15 years	

Parking Lots					
Parking Lot	Install Date	Replacement Date	Square Feet	Cost per Square Foot	Total Replacement Cost
A	1966	1991	99,000	\$2.10	\$207,900
D	2003	2028	114,100	1.68	191,688
E	1971	1996	222,100	1.68	373,128
F	1984	2009	146,250	1.68	245,700
J1	1994	2019	133,650	1.68	224,532
J2	1994	2019	141,100	1.68	237,048
J3	2001	2026	133,650	1.68	224,532
J4	2001	2026	50,400	2.63	132,300
K	1992	2017	84,150	1.68	141,372
L	1995	2020	102,600	1.68	172,368
R	2000	2025	97,000	1.68	162,960
Bookstore	2003	2028	16,000	1.68	26,880
Continuing Education	1997	2022	3,600	1.68	6,048
Curtiss Hall Circle	1996	2021	16,079	1.68	27,013
Fine Arts Circle (West of Bldg.)	1996	2021	19,600	1.68	32,928
Fine Arts Drive (North of Bldg.)	2001	2026	29,700	1.68	49,896
Founders Hall	1994	2019	7,043	1.68	11,832
Pine Grove - original	1985	2010	28,800	1.68	48,384
Pine Grove - addition	1996	2021	14,400	1.68	24,192
Pioneer Hall - South	1998	2023	16,470	1.68	27,670
Regional Education Center	2003	2028	300,000	1.68	504,000
SCC-A South	1992	2017	10,800	1.68	18,144
SCC-A East (original)	1985	2010	10,500	1.68	17,640
SCC-A East (addition)	2004	2029	2,500	1.68	4,200
SCC-C North	1982	2007	15,000	1.68	25,200
Univ. Village I - East (original)	2000	2025	14,850	1.68	24,948
Univ. Village I - East (addn.)	2004	2029	6,000	1.68	10,080
Univ. Village I - Southeast	2004	2029	32,000	1.68	53,760
University Village - West	2001	2026	64,800	1.68	108,864
Univ. Village II - South (original)	2001	2026	34,200	1.68	57,456
Univ. Village II - South (addn.)	2004	2029	33,000	1.68	55,440
Univ. Village - Visitor Parking	2001	2026	13,500	1.68	22,680
Univ. Village III	2005	2030	125,607	1.68	211,020
West Complex / Doan	1994	2019	13,500	3.15	42,525
Wickes Circle	2001	2026	29,025	1.68	48,762
Total					\$3,773,089
Average Annual Replacement Cost:				\$150,924	
Lifespan:				25 years	

11/1/2005

Roads						
Area	Install Date	Replacement Date	Square Feet	Cost per Square Foot	Replacement Cost	Total
College Dr. - West of Collings West	2004	2029	25,000	\$1.58	\$39,375	
College Dr. - East of Collings West	1982	2007	115,000	1.58	181,125	
Fox Drive	1981	2006	27,000	1.58	42,525	
University Drive	1996	2021	42,000	1.58	66,150	
Tower Drive	1980	2005	13,000	4.20	54,600	
Collings - East & North of Fox	2002	2027	70,000	1.58	110,250	
Collings - West & North of Fox	1982	2007	70,000	1.58	110,250	
Drive to Football Field & Track	1981	2006	20,000	1.58	31,500	
Curtiss Hall Circle	1981	2006	10,000	3.15	31,500	
Pine Grove Road	1985	2010	40,000	2.10	84,000	
Total					\$751,275	
Average Annual Replacement Cost: \$30,051						
Lifespan: 25 years						
Sidewalks						
Area	Install Date	Replacement Date	Square Feet	Cost per Square Foot	Replacement Cost	Total
Sidewalks - A	1968	1998	60,982	\$5.67	\$345,768	
Sidewalks - B	1987	2017	175,270	5.67	993,781	
Sidewalks - C	1995	2025	44,830	5.67	254,186	
Sidewalks - D	2000	2030	149,040	5.67	845,057	
Sidewalks - E	2004	2034	105,438	5.67	597,833	
Total					\$3,036,625	
Average Annual Replacement Cost: \$101,221						
Lifespan: 30 years						

11/1/2005

8320 Volt Electrical System					
Area	Install Date	Replacement Date	Total Replacement Cost	Total	
				Replacement	Cost
A House to E House, Manhole 7 to Pioneer Hall, Pionee to Fine Arts	1969	1999			\$148,479
West Complex to Doan Center	1991	2021			21,852
Main Loop Switches 1 & 2, 66/68 Building	2001	2031			113,400
Ryder Center to Loop Switch 4	2002	2032			76,483
Manhole #6 to Manhole #6A to Living Center South	2003	2033			51,030
Total					\$411,244
Average Annual Replacement Cost:			\$13,708		
Lifespan:			30 years		
8320 Volt Distribution System					
Description	Average Install Date	Replacement Date	Linear Feet or Count	Cost per Square Foot	Total
					Replacement Cost
Duct Banks	1966	2046	7,975	\$1,020.60	\$8,139,285
Cable	1995	2025	29,332	85.62	2,511,318
Total					\$10,650,603
Average Annual Replacement Cost:			\$185,452		
Lifespan:			30 & 80 years		

Utilities					
Description	Average Install Date	Replacement Date	Linear Feet	Cost per Square Foot	Total Replacement Cost
Natural Gas	1986	2066	10,067	\$22.68	\$228,320
Sanitary Sewer	1990	2070	25,086	79.38	1,991,327
Storm Sewer	1990	2070	75,253	85.05	6,400,268
Water	1990	2070	39,900	34.02	1,357,398
Total					\$9,977,312
Average Annual Replacement Cost:			\$124,716		
			Lifespan:	80 years	
Site Lighting					
Description	Average Install Date	Replacement Date	Linear Feet or Count	Cost per Square Foot	Total Replacement Cost
Raceways	1985	2015	64,240	\$9.37	\$601,726
Fixtures	1995	2025	867	2,268.00	1,966,356
Total					\$2,568,082
Average Annual Replacement Cost:			\$85,603		
			Lifespan:	30 years	
Site Data / Telecommunications					
Description	Average Install Date	Replacement Date	Total Replacement Cost		
Duct Banks	1966	2046	Included in 8320 Volt System		
Copper Cables	1985	2035	\$249,480		
Fiber	1996	2046	233,888		
Aerial Fiber (24 Miles)	2005	2055	315,000		
Total			\$798,368		
Average Annual Replacement Cost:			\$9,419		
			Lifespan:	50 & 80 years	

Exterior Facilities and Appurtenances					
Item	Lifespan	Total Number	Square Feet	Cost per Unit	Total Replacement Cost
Landscaping					
Planting Beds	20 years		132,000	\$5.00	\$660,000
Athletic Fields					
Soccer	30 years	2 Fields		14,175.00	28,350
Tennis Courts	20 years	10 Courts		34,020.00	340,200
Wicket Football Field	20 years		100,000	2.27	226,800
Track / Softball / Baseball Fields	30 years		430,000	0.79	341,334
Driving Range	30 years		156,000	0.23	35,381
Intramural Fields	30 years		246,000	0.23	55,793
Housing Recreational Fields	20 years	3 b-ball/3 v-ball		17,010.00	102,060
Outdoor Facilities					
Stadium Bleacher Area	35 years		17,800	31.85	567,002
Amphitheatre & Bell Tower	50 years				623,700
Site Furnishings					
Benches	15 years	35		1,701.00	59,535
Trash Cans	15 years	105		453.60	47,628
Directory Signs	20 years	15		2,835.00	42,525
Information Kiosks	20 years	2		5,670.00	11,340
Pine Grove Bus Stop Shelter	35 years	1		5,670.00	5,670
Univarsit Village Signs	15 years	2		2,268.00	4,536
Pine Grove Signs	15 years	1		2,268.00	2,268
College of Education Sign	20 years	1		2,268.00	2,268
Main Entrance Sign	30 years	1		396,900.00	396,900
Cardinal Events Sign	20 years	1		5,670.00	5,670
Bicycle Racks	20 years	20		236.25	4,725
Total					\$3,563,685
Average Annual Replacement Cost:				\$134,805	

V
Implementation Plan

**Saginaw Valley State University
5 Year Capital Outlay Plan**

	Project Period	Project Cost Estimate	Funding Sources			
			General Fund	State of Michigan	Self Supporting	Other
Academic and Other Facilities	2006-2008	\$ 16,000,000	\$ 4,000,000 *	\$ 12,000,000		
	2008-2010	20,000,000	5,000,000 *	15,000,000		
Major Expansion, Maintenance & Renovation						
	2005-2010	2,500,000				\$ 2,500,000
	2005-2007	2,000,000				2,000,000
	2006-2008	2,000,000				2,000,000
	2006-2009	18,000,000			18,000,000	
		<u>\$ 60,500,000</u>	<u>\$ 9,000,000</u>	<u>\$ 27,000,000</u>	<u>\$ 18,000,000</u>	<u>\$ 6,500,000</u>

* University match at 25%, if required by Capital Outlay legislation.

SAGINAW VALLEY STATE UNIVERSITY
FY 2007 CAPITAL OUTLAY PROJECT REQUEST
PIONEER HALL RENOVATION AND EXPANSION

Priority Rank #1

Does Authorization for this Project exist in any Public Act?	Yes X	No
Is the Project for Instructional Purposes?	Yes X	No
Is the Project a Renovation or New Construction?	Yes X	No
Are a Professional Program Statement and/or Schematics available?	Yes	No X
Are required Match Resources currently available?	Yes X	No

A. Project Description Narrative

Pioneer Hall, built in 1978, houses the University's mechanical and engineering programs. The renovation portion of the project will provide needed improvements to the mechanical and electrical systems, and electronic teaching capabilities throughout the building. The work will also align the facility with current building codes by providing fire sprinklers, enclosing stairs and updating the fire alarm system.

The expansion will add technical laboratory spaces that will be flexible in nature and will be equipped with state of the art equipment. Additional classrooms, offices for faculty and student study spaces are also planned for this project.

The total floor space of the existing building is 45,000 gross square feet. The renovations are expected to average \$111 per square foot. The additional new space will add 25,000 gross square feet of floor area with the total development cost of about \$260 per square foot. The estimated total development cost for the entire project is \$16,000,000.00.

Construction on the project could begin as early as May of 2006 and be completed by August of 2008. The project will need to be done in phases due to continued use of the facility during the time of construction.

The estimated annual operating cost increase to the University's budget, due to this project is estimated at \$70,000. No increase in tuition rates or fees is anticipated because of this project.

B. Other Alternatives Considered

In a sense, the proposed project is an alternative solution. Nearly two-thirds of the completed facility will consist of renovated space. This approach will allow us to update a facility in need of modernization while saving money and natural resources.

The engineering program benefits greatly from "hands on" experience and group collaboration. Long distance learning would not be a viable option in this case. The unique requirements of engineering laboratories, in terms of special requirements and utility availability, preclude the use of other spaces on campus. There are no nearby off-campus facilities to lease that could benefit this program.

If this project is not funded, the engineering program will continue to exist albeit in an inadequate facility with increasingly outdated facilities and equipment. This program exists in a facility that has not been significantly updated or retooled in more than 25 years, long before the existence of many of the electronic tools and modern equipment needed to solve today's problems.

C. Programmatic Benefit to State Taxpayers and Specific Clientele or Constituencies.

The mechanical and electrical engineering programs at SVSU are very dynamic and have been growing steadily. By the very nature of these programs, flexible laboratory spaces that have up to date electronic capabilities and utility systems, are very much needed. Completion of this project will enhance the University's ability to prepare engineers, who are capable of using the latest methods and equipment to solve today's engineering problems. These new engineers will help support the economy of the east-central portion of Michigan and beyond by assisting the highly technical industries of this new age.

Students will be able to work in an atmosphere where classrooms are not crowded as many of them in this facility are today. Also, they will be learning in an environment that has the latest electronic teaching capabilities and the modern equipment that will allow the students to explore their world and their limits of learning with powerful new tools.

D. Match Resources

University capital provided by general revenue bonds, private contributions, and/or other unrestricted university funds.

Capital Outlay Project Request
FY2007
Pioneer Hall Renovation and Expansion
Project Budget

Design, Testing, Inspection and Miscellaneous	\$1,400,000
Renovations of 45,000 sq. ft. @ \$111/sq. ft.	5,000,000
New construction of 25,000 sq. ft. @ \$260/sq. ft.	6,500,000
New Equipment and Technology	1,380,000
Furniture	220,000
Contingency	<u>1,500,000</u>
Total	<u>\$16,000,000</u>

Line Item Construction Program Summary
Saginaw Valley State University

<u>Rank</u>	<u>Project Description</u>	<u>Gross Square Feet</u>	<u>Total Project Cost</u>	<u>State Funds</u>	<u>State Funds Expended to Date</u>	<u>Estimated Construction Start</u>	<u>Estimated Construction Complete</u>	<u>Status</u>
1	Pioneer Hall Expansion & Renovation	70,000	\$16,000,000	\$12,000,000	--	April 2006	August 2008	B
2	Nursing & Health Sciences Facility	70,000	\$20,000,000	\$15,000,000	--	April 2008	August 2010	A

Codes for Status Column:

- A= Not Yet Authorized
- B= Planning - Program Statement
- C= Schematic/Preliminary Plans
- D= Final Design
- E= Under Construction

SAGINAW VALLEY STATE UNIVERSITY
AUXILIARY SYSTEM OPERATING BUDGET
FY2006 & FY2007

	FY2006		FY2007	
	Base Budget	Revised Budget	Preliminary Base Budget	% Increase
REVENUES				
Housing Contracts	\$8,499,000 (1)	\$8,849,000 (2)	\$9,672,000 (3)	9.3%
Other Operating Income	7,802,000	7,968,000	8,132,000	2.1%
Summer Income	130,000	150,000	150,000	0.0%
Conference & Events Center	1,328,000	1,329,000	1,329,000	0.0%
Non-program Revenues	166,000	191,000	191,000	0.0%
	17,925,000	18,487,000	19,474,000	5.3%
EXPENDITURES				
Program	12,621,000	13,291,000	13,768,000	3.6%
Equipment, Maintenance and Repair	150,000	150,000	150,000	0.0%
Debt Service	4,313,000	4,175,000	4,627,000	10.8%
	17,084,000	17,616,000	18,545,000	5.3%
Net Operating Revenue	\$841,000	\$871,000	\$929,000	
Reserves Balance, Beginning of Year		5,485,000	\$6,116,000	
ARAMARK Capital Contribution		250,000	0	
Less Allocations to FY2005 & FY2006 Capital Projects		(490,000)	(237,000)	
Reserves Balance, End of Year		\$6,116,000	\$6,808,000	

	Housing Occupancy		
	Fall	Winter	Average
(1)	1,767	1,644	1,705
(2)	1,869	1,738	1,804
(3)	1,949	1,813	1,881

SAGINAW VALLEY STATE UNIVERSITY
 AUXILIARY OPERATIONS
 HOUSING & MEAL CONTRACT RATES

First Year Suites & FTIC in Living Centers

19 Meals (or third plan with 7-10 meals)

13 Meals

Single Room Premium

Living Centers

Double/Triple Efficiencies

Apartments 4/5 Bedroom

Special/Optional

Apartments 2 Bedroom

Super Single Efficiency

Pine Grove

Two Bedroom - Four Person

Four Bedroom - Four Person

Family

Two Bedroom - Two Person

University Village

Single Efficiencies

Single Bedroom Townhouses (4 br.)

Single Bedroom Townhouses (2 br.)

Room	2006-2007		Projected # of Students
	Meal	Total Increase	
\$3,430	\$2,950	\$6,380	294
3,430	2,640	\$6,070	500
		1,450	3.57%
		3,640	4.00%
		4,240	3.41%
			203
			117
		5,430	3.43%
		1,600	0.00%
		3,400	0.00%
		4,470	3.95%
		6,405	2.48%
		4,750	10.47%
			141
			64
			2
		5,155	3.10%
		4,470	3.95%
		4,750	10.47%
			48
			608
			18

Weighted Percentage Increase Based on Fall 2006 Capacity

4.29%