SAGINAW VALLEY STATE UNIVERSITY

BOARD OF CONTROL
OCTOBER 11, 1993
REGULAR MEETING
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MINUTES
BOARD OF CONTROL
Regular Meeting
1:30 p.m.
Board of Control Room - Wickes Hall
October 11, 1993

Present: Braun
        Curtiss
        Escobedo
        Gilbertson
        Roberts
        Rush
        Ward

Absent: Kelly
        Walpole

Others Present: B. Chen
               W. Chen
               G. Corser
               S. Decker
               J. Fallon
               L. Fitzpatrick
               M. Flatt
               M. Frahm
               N. Gracie
               G. Hamilton
               D. Irish
               J. Kerman
               G. Koehler
               C. Lange
               J. Lyddon
               R. Payne
               F. Porterfield
               J. Olvera
               P. Saft
               J. Stanley
               R. Thompson
               M. Weldy
               R. Yien
               Press (4)
I. CALL TO ORDER

Chairperson Rush called the meeting to order at 1:34 p.m. with Trustees Braun, Curtiss, Roberts and Ward in attendance. He noted that a quorum was present.

1) Motion to Move to Executive Session to Discuss Collective Bargaining

BM-842 It was moved and supported that the Board move to Executive Session to discuss collective bargaining.

Braun aye
Curtiss aye
Roberts aye
Rush aye
Ward aye

The motion was APPROVED unanimously.

The Board moved to Executive Session at 1:35 p.m. (Trustee Escobedo joined the meeting at 1:55 p.m.)

2) Motion to Reconvene in Public Session

BM-843 It was moved and supported that the Board reconvene in public session.

The motion was APPROVED unanimously.

The Board reconvened in public session at 2:34 p.m.

II. PROCEDURAL ITEMS

A. Approval of Agenda and Additions and Deletions to Agenda

There were no additions or deletions to the agenda.

B. Approval of Minutes of August 16, 1993 Regular Monthly Meeting

It was moved and supported that the minutes of the August 16, 1993 regular monthly meeting be approved.

The minutes were unanimously APPROVED as written.
C. **Approval of Minutes of September 13, 1993 Special Meeting**

It was moved and supported that the minutes of the September 13, 1993 special meeting be approved.

The minutes were unanimously APPROVED as written.

D. **Recognition of the Official Representative of the Faculty Association**

Chairperson Rush recognized Professor George Corser, President of the Faculty Association. Professor Corser told the Board that the Faculty Association had ratified the tentative agreement and was looking forward to the results of today's Board meeting. He added: "I thought the tone of the negotiations was very professional. There were some spirited discussions, but they were done in an open and friendly manner between the teams. I think both team chairs, Mort Weldy and Jan Robinson, did an excellent job....No one has a greater vested interest in the success of the University than its faculty. Some may have an equal amount, but at least no one has greater....I've heard many positive comments from the faculty, and I wanted you to know about that."

Chairperson Rush added: "We have heard the same kind of comments from the other negotiating team – that the negotiations were conducted in a professional and overall friendly manner, with a very high spirit. This University was placed first and foremost at all times, and we really do thank you and the faculty for your efforts."

E. **Communications and Requests to Appear before the Board**

President Gilbertson told the Board a letter had been received from Governor Engler appointing Mr. Elias J. Escobedo, Jr. and Mr. Burnett S. Kelly to the Board of Control, succeeding Ms. Elva Revilla and Mr. Terry S. Clark. (See Appendix One: Appointments).
Chairperson Rush introduced Mr. Escobedo and welcomed him to the Board.

President Gilbertson stated that he had received a memorandum from Professor Corser indicating that the tentative agreement between the SVSU Faculty Association and the University for the term of 1993-96 had been ratified by the membership of the SVSU Faculty Association on September 30th.

A request to address the Board had been received from Student Government. Joel Olvera, Student Government President, stated that a number of students and members of the Student Senate had expressed concern regarding the resolution related to prayer at Commencement which the Board had passed at its June 14th meeting. Mr. Olvera asked that he and one or two Student Senators be allowed to attend a Board committee meeting to express their concerns about this matter.

Chairperson Rush replied: "We would be very happy to hear from you and your colleagues regarding that issue."

Mr. Olvera will be notified regarding a meeting date with the Student Affairs Committee.

III. ACTION ITEMS

1) Resolution to Approve SVSU Faculty Association, MEA/NEA Collective Bargaining Agreement

RES-1065 It was moved and supported that the following resolution be adopted:

Whereas, Representatives of the Administration of Saginaw Valley State University and the SVSU Faculty Association, MEA/NEA, reached a tentative agreement to replace the 1990-1993 agreement between the University and the Association on September 16, 1993; and

WHEREAS, The SVSU Faculty Association, MEA/NEA ratified the proposed agreement on September 30, 1993:
NOW, THEREFORE, BE IT RESOLVED, That the Board of Control does hereby approve the collective bargaining agreement between Saginaw Valley State University and the SVSU Faculty Association, MEA/NEA covering the period from July 1, 1993 through June 30, 1996.

President Gilbertson told the Board: "This agreement provides for across the board salary increases of 4.5% in the first year, 3% in the second year, and 3.5% in the third year. Beyond that, there were a number of technical matters negotiated, all of which I think both sides would agree were improvements in the various processes by which we evaluate faculty and conduct some of the business of the University. I would echo what Professor Corser indicated about the good spirit of the discussions, and I very much appreciate the attitude expressed throughout these negotiations which put the interests of the University first and foremost. The resulting agreement is fair and responsible. I congratulate both negotiating teams, and I recommend the resolution to you with enthusiasm."

The motion was APPROVED unanimously.

2) Resolution to Approve Tuition Restructuring Policy

RES-1066 It was moved and supported that the following resolution be adopted:

WHEREAS, SVSU currently levies general laboratory fees, Engineering and Nursing laboratory fees, and course fees for upper division Engineering and Nursing courses, and course fees for selected courses in Music, Art and Teacher Education; and
WHEREAS, The fees are unpredictable for students and cumbersome for administration;
NOW, THEREFORE, BE IT RESOLVED, That the attached tuition structure take effect for Winter Semester, 1994. (See Appendix Two: Tuition)

President Gilbertson told the Board that the matter of tuition and fees has been under study within the University for approximately a year. SVSU, like many other colleges and universities, has charged for tuition and a general service fee, as well as a whole series
of other fees such as course fees and laboratory fees. Essentially the effect of these fees—which are significant in some courses and in some areas—is to make the actual bill the students receive somewhat unpredictable, causing them problems in generating the funds necessary to pay their bills. It also makes it extremely difficult for the Financial Aid Office to assess ahead of time what students’ needs are for particular semesters or years in terms of their financial aid eligibility. The proposed tuition restructuring policy would basically eliminate course and lab fees, blending them into a more simplified tuition structure. The intent is not to generate more money. The effect of the proposal is revenue neutral to the University—it will not generate more or less money than would have been generated with course and lab fees. The intent is simply to be more up front about what the University’s charges are. It eliminates the fees and blends them into a two-level tuition structure. One level will be for all undergraduate courses generally. That cost will be determined by taking the current tuition level plus all the course and lab fees generated in those courses and increasing tuition in an amount that would generate the same amount as the course and lab fees. For certain types of courses in high cost programs—Education, Engineering, Nursing and Occupational Therapy—there would be a different level of tuition. This would be determined by using the current tuition rate plus the amount of increase necessary to make up for course and lab fees that have been charged for those courses. The effect would be to increase undergraduate tuition by $3 per credit hour and to increase undergraduate tuition in the professional programs by $9.60 per credit hour. Laboratory and course fees ranging from $36.75 to $63 per course would be eliminated. Tuition would be made simpler, more up front and more predictable for our students as well as for the Financial Aid Office.
that is trying to serve them.

Chairperson Rush asked Mr. Olvera how the students felt about this proposal. Mr. Olvera replied: "President Gilbertson presented this matter to the Student Senate and explained to us how this restructuring would eliminate all the fees....I support this and I believe that it is the best we can do to simplify tuition."

Mr. Olvera added that he felt the fact that the proposed tuition restructuring was revenue neutral was good.

The motion was APPROVED unanimously.

3) Resolution to Receive and Accept the Annual Financial Audit for the 1992-93 Fiscal Year

RES-1067 It was moved and supported that the following resolution be adopted:

WHEREAS, The financial statements for the 1992-93 fiscal year as audited by Ernst & Young were reviewed by the Finance and Audit Committee of the Board, and
WHEREAS, The Administration recommends that it be submitted to the Board of Control for receipt and acceptance,
NOW, THEREFORE, BE IT RESOLVED, That the Board of Control receive and accept the audit as submitted.

President Gilbertson told the Board this was an extraordinarily clean audit, of which the University could be proud. Members of the Finance and Audit Committee had heard the report of the auditors and had met with them to discuss it. Copies of the report are on reserve in the Library and are available to the public upon request.

The motion was APPROVED unanimously.

4) Resolution to Receive and Accept the Federal Awards Audit for Fiscal Year 1992-93

RES-1068 It was moved and supported that the following resolution be adopted:
WHEREAS, SVSU is required to have performed an audit of federal awards in accordance with provisions of the Single Audit Act of 1984, Circular A-133 issued by the U.S. Office of Management and Budget, and
WHEREAS, This audit for the 1992-93 fiscal year as performed by Ernst & Young was reviewed by the Finance and Audit Committee of the Board, and
WHEREAS, The Administration recommends that it be submitted to the Board of Control for receipt and acceptance,
NOW, THEREFORE, BE IT RESOLVED, That the Board of Control receive and accept the audit as submitted.

Trustee Curtiss stated: "As a member of the Finance and Audit Committee, I would like to underline what President Gilbertson has said. We did meet privately with Ernst and Young representatives, and the audit was exceptionally clean....it is probably among the best audits we have ever had."

The motion was APPROVED unanimously.

5) Resolution to Approve Line of Credit with Michigan National Bank

RES-1069 It was moved and supported that the following resolution be adopted:

WHEREAS, The administration has been working with officials of Michigan National Bank to continue the University’s line of credit with a maximum principal amount not to exceed $2,500,000.
NOW, THEREFORE, BE IT RESOLVED, That the Saginaw Valley State University Board of Control adopt the attached resolution titled "Resolution of the Board of Control of Saginaw Valley State University Authorizing the Borrowing of Funds to Meet Temporary Cash Flow Deficits" which approves the line of credit with Michigan National Bank through October 31, 1995. (See Appendix Three: Line of Credit)

President Gilbertson told the Board this line of credit had not been used since 1983. He did not expect that it would be used, that it was only insurance against cash flow problems. There are no borrowings outstanding against the current line of credit.

Trustee Curtiss noted that originally the line was introduced because the State was unable to make its payment to the University on a timely basis. The line is not to be utilized
for budget deficits.

President Gilbertson noted that there is no cost for having the line of credit, which carries an adjustable rate.

The motion was APPROVED unanimously.

6) Resolution to Reconcile the 1992-93 General Fund Budget and Actual Revenue and Expenditure Patterns

RES-1070 It was moved and supported that the following resolution be adopted:

WHEREAS, The audited financial statements for the 1992-93 fiscal year are completed, and;
WHEREAS, The variances in actual revenue and spending patterns have been reviewed with the Finance and Audit Committee in accordance with Resolution 535 approved March 8, 1982;
NOW, THEREFORE, BE IT RESOLVED, That the Board of Control receive this report and approve variances in revenue and spending patterns from the fiscal year 1992-93 General Fund Operating Budget. (See Appendix Four: Budget)

President Gilbertson reviewed the attached General Fund Budget Summary. He noted there were some slight variances from the last time the Board had approved the revised budgets. There is a positive fund balance of approximately $17,900 on an overall budget of almost $33 million.

Chairperson Rush asked for clarification of the meaning of "the amount obligated by prior year."

President Gilbertson replied: "Those are dollars in hand which have outstanding commitments against them."

Chairperson Rush noted: "They were actually obligated out of the prior budget as well."

President Gilbertson replied: "That’s right. It's a claim against the current fund
Trustee Curtiss added: "This is required of us, I believe, by the State Auditor. They want us to ratify any deviations from the approved budget. This has pretty much been a formality....This is the way the money was expended — it's extremely close to what we budgeted."

The motion was APPROVED unanimously.

7) Resolution of Appreciation for the Honorable Terry L. Clark

RES-1071 It was moved and supported that the following resolution be adopted:

WHEREAS, Judge Terry L. Clark was appointed to the Saginaw Valley State University Board of Control in 1989; and

WHEREAS, As a Board member, Judge Clark was devoted to expanding opportunities for minorities and encouraging cultural diversity; and

WHEREAS, Judge Clark supported the University's commitment to serve as a cultural and intellectual resource for the region;

NOW, THEREFORE, BE IT RESOLVED, That the Board of Control of Saginaw Valley State University expresses its sincere appreciation to Judge Terry L. Clark for his enthusiastic and sincere contributions to Saginaw Valley State University.

BE IT FURTHER RESOLVED, That a copy of this resolution be given to Judge Clark as a formal indication of the Board's appreciation for his service.

President Gilbertson stated: "Terry served very well and was a splendid Board member, assisting us in a number of ways both around this table and informally. This resolution is just a poor but sincere effort to express our appreciation as a corporate body for his service."

Trustee Ward noted: "I had the pleasure of serving with Terry throughout his entire time on this Board and for a time on the Michigan State Board of the Bar Commission. I feel I know Terry well, and I have the highest regard for his commitment to public service and for his character and judgement. I am thrilled to be able to pay him this compliment."
I think it's one he richly deserves."

Trustee Roberts added: "One of the things I noticed about Terry, in addition to all that has been said already, is that at Commencement many of the students knew him and talked with him and shook hands with him. They showed a friendship and kinship that were indications of his spending time getting to know the students. I was very impressed with that, and I hope I can follow in his footsteps."

Chairperson Rush stated: "It was a real pleasure working with Terry. He is a fine person, extremely popular, and very sensitive to the community. I know he was highly committed to Saginaw Valley State University, and I'm sure he will continue to take an interest in the University."

The motion was APPROVED unanimously.

8) Resolution of Appreciation for Elva Revilla

RES-1072 It was moved and supported that the following resolution be adopted:

WHEREAS, Elva Revilla was appointed to the Saginaw Valley State University Board of Control in 1989; and

WHEREAS, Her service as a Board member was characterized by a commitment to create a campus environment where students were encouraged and helped to reach their full potential; and

WHEREAS, She was admired and respected as a Board member who challenged and supported decisions for the best interest of the University;

NOW, THEREFORE, BE IT RESOLVED, That the Board of Control of Saginaw Valley State University expresses its sincere appreciation to Elva Revilla for her dedication and support of Saginaw Valley State University;

BE IT FURTHER RESOLVED, That a copy of this resolution be given to Mrs. Revilla as a formal indication of the Board’s appreciation for her service.

President Gilbertson stated: "Elva is a fine person with a really big heart. I have enormous respect and affection for her. Those who know her are aware of some of the
things she has done, independent of her Board service -- charitable acts of personal kindness, not only for members of the Board, but throughout her life."

Trustee Ward noted: "You can’t know Elva very long without a sense of her deep earnestness, her love of the University, and her desire to make it available to everyone — to reach out and make them a part of the University. She made a tremendous contribution to the University."

Chairperson Rush added: "Elva is a warm, caring person. She always extended herself, and she was a great advocate for the students."

Mr. Olvera added: "She spoke with me back in 1991 when I first started getting involved with Student Government. She would come down to the office and talk with me and try to get me involved and open my mind to the University community, and to encourage me to help my friends become involved as well. I had an opportunity to meet her family and to spend some time with her at her home for the Michigan Festival...She is a very kind person."

The motion was APPROVED unanimously.

9) Resolution to Revise Board Calendar

RES-1073  It was moved and supported that the following resolution be adopted:

WHEREAS, Article II of the SVSU Board of Control Bylaws stipulates that unless otherwise provided by action of the Board of Control at least one month in advance, the Board shall meet on the second Monday of the month; and

WHEREAS, A recommendation for approval to change the November, February, March and June meeting dates to November 15, 1993, February 21, 1994, March 21, 1994, and June 20, 1994, has been proposed;

NOW, THEREFORE, BE IT RESOLVED, That the Saginaw Valley State University Board of Control give formal approval for these changes of meeting dates;

BE IT FURTHER RESOLVED, That the administration is directed to prepare a
change in the bylaws for consideration by the Board to reflect these changes. (See Appendix Five: Calendar)

Chairperson Rush stated it was necessary to amend the resolution. He asked President Gilbertson to comment.

President Gilbertson stated: "Every two years 25% of the Board turns over, so it requires some adjustment to schedules. We would like to amend this resolution to make the November 15th meeting a regular meeting, rather than just committees. We'd like to strike the remainder of the resolution. In trying to resolve one person's conflict, we have created a problem for another. Therefore we have to go back again and poll the Board about some alternative dates to see if the conflicting schedules can't be reconciled. Leave the current schedule in place for now, and the Board Secretary will get back in touch with you again and try to find ways to reconcile your schedules."

10) Board Motion to Amend Resolution 1073 to read only that the November 15, 1993 meeting be made a regular meeting

BM-844 It was moved and supported that Resolution 1073 be amended to read only that the November 15, 1993 Board meeting be made a regular meeting.

The motion was APPROVED unanimously.

Chairperson Rush noted that the December and May meetings would remain as listed, since they precede Commencements. The tentative dates for the January 22nd Board Retreat still stand.

10) Resolution to Reappoint Officers of the Board of Fellows

RES-1074 It was moved and supported that the following resolution be adopted:

WHEREAS, The SVSU Board of Fellows shall be served by officers who are recommended by the President of SVSU with the approval of the Board of Control; and
WHEREAS, The following Board of Fellows officers for 1993-94 were recommended for reappointment: Chairperson, Curtis E. White; Vice Chairperson, Ernest E. Paulick; Secretary/Treasurer, Ricardo Verdoni;

NOW, THEREFORE, BE IT RESOLVED, That these members be reappointed to serve as officers on the Saginaw Valley State University Board of Fellows, as stipulated in the organization's bylaws, and that sincere appreciation be expressed to them for their service.

Trustee Curtiss stated that he knew the Board of Control had reserved to itself the right to approve appointments to the Board of Fellows, but questioned whether it had been asked to approve the officers in the past.

President Gilbertson stated: "We'll double check this matter before it's brought to you again."

Trustee Curtiss added: "I don't have any problem with the election, I do have a problem with the question of whether this Board controls who the Board of Fellows' elected officers are. We certainly have an interest in their membership, but I think they should have the right to select their officers."

The motion was APPROVED unanimously.

11) Enrollment Report

Paul Saft, Registrar, reviewed the attached Enrollment Report. (See Appendix Six: Enrollment) He noted that enrollment for this fall is 6,975 students, which is a 1.5% increase over last fall. There is a 1.8% increase in credit hours. The Taiwan MBA program dropped by 32 students because last year we had two Taiwan MBA classes enrolled, one of which graduated in August, leaving only one class enrolled for this fall. The Wurtsmith program was in its final stages a year ago, and no longer exists.

12) Staff Member of the Month
Ms. Gayle Köehler, Staff Member of the Month for October, was presented to the Board. (See Appendix Seven: Köehler.)

13) **Report on 30th Anniversary Celebration**

Dr. Gene Hamilton, Vice President for Advancement and Public Service, told the Board that area newspapers will be publishing a commemorative edition reflecting on SVSU’s 30 years of achievements, as well as profiling the campus today and into the future. These will be distributed to over 115,000 residences throughout the Tri-Counties.

A Founders Day Luncheon will take place on November 13th. Over 400 invitations have been sent out to some of the distinguished individuals who helped found Saginaw Valley College 30 years ago. The program will include remarks by Mrs. Honey Arbury (representing the community), Dr. William Hoffman (representing the original faculty) and Rosalind Argyle (the University’s first graduate). The Master of Ceremonies will be Trustee Charles Curtiss.

In the evening a slide show will take place which will depict how the University has progressed over the past 30 years. The voice-over narrative will be done by Frank "Muddy" Waters, Senator Jon Cisky, and former SVSU President, Jack Ryder. The Master of Ceremonies will be radio personality, Art Lewis. This will be followed by a party featuring Student Government President, Joel Olvera, who will oversee drawings for prizes which have been donated by several area restaurants, travel agencies and motels. There will also be continuous music played by the New Reformation Dixieland Band. A $10 contribution will be requested for entrance to this event. These funds will be applied toward the Bell Tower to be built on campus.
WSGW and TV5 will conduct live coverage on campus during the week of November 8th leading up to the actual birth date of November 13th. WSGW will also run shows on behalf of the University.

14) **Appointment of Alternates to MAGB**

Charles Curtiss was reappointed as the representative to the Michigan Association of Governing Boards. Ruth Braun will continue as an alternate. Chairperson Rush will serve as the other alternate.

15) **Appointment of New Board Members to Committees**

Trustee Escobedo was appointed to the Personnel and Academic/Student Affairs Committees. Trustee Kelly was appointed to the Finance and Audit/Buildings and Facilities Committees.

16) **Report on College of Nursing and Allied Health Sciences**

Dr. Crystal Lange, Dean of the College of Nursing and Allied Health Sciences, told the Board that the College had begun in the early 1970s with the Medical Technology Program. That program has remained relatively small and has had few changes. It now consists of a four-year baccalaureate program in Biology and Chemistry, followed by a year of internship. The Baccalaureate Nursing Program accepted its first students in January of 1977. There are now approximately 660 graduates from the Baccalaureate Program, many of whom have taken leadership roles throughout the area. Seventy percent of the graduates are employed in the immediate vicinity; the balance are scattered throughout the State, with a few out of State and some in international assignments.

Currently SVSU has approximately 150 students enrolled in the undergraduate
program. There has been a significant increase in men in the nursing program over the last few years.

The Occupational Therapy Program accepted its first group of students this fall. Thirty-six students are enrolled in the professional program. Between 170-180 students are involved in prerequisite courses for that program, which is expected to grow and to enjoy good relations with the community.

The Nursing Program consists of 13 faculty members, five of whom hold Doctoral degrees. There are two faculty members in the Occupational Therapy Program, one of whom holds a Doctoral degree. The other has made a commitment to work in that direction.

Seventy-five students are enrolled in some phase of the Masters Program. There are 22 graduates of this program, the majority of whom are currently involved in providing nursing care services in the immediate vicinity.

The Masters Program achieved National League of Nursing (NLN) accreditation in 1992. The University is experiencing increased demands for this program. It is expected that this will continue, particularly in view of current efforts to alter the nation's health care program.

Dr. Margaret Flatt, Professor of Nursing, discussed outreach efforts in relation to SVSU's RN students. Under her guidance, a feasibility study was conducted in the Tawas area, which determined that a great deal of interest existed in bringing our Bachelor of Science in Nursing (BSN) and Master of Science in Nursing (MSN) programs to that region. An Open House was also held in Tawas, at which a great deal of interest was expressed in
both programs. Dr. Flatt and Dr. Janalou Blecke (with the assistance of Dr. Lange) then put together an application for a four-year grant, entitled "A Rural Health Initiative for RNs," which was sent to the Department of Health and Human Services. The grant request is for $400,000. The major cost of the project would be for faculty salaries and transportation. Adjunct faculty will be utilized for most of the courses in the BSN Program, which will help keep down salary levels.

Dr. Sally Decker, Professor of Nursing, reviewed community-based research efforts. She told the Board that for the past five years the SVSU Nursing faculty have been involved with a consortium that has represented nurses from all of the major hospitals in Saginaw, Bay City and Midland, in addition to the Health Department. This group has completed three studies.

The current multi-stage study pertains to readmission rates of patients with congestive heart failure. This is important research because the number of people afflicted with this disease is increasing in a way that can't be explained by population demographics. This is also very costly for individual patients and health care agencies. These patients are usually elderly and should be kept out of the hospital environment if possible because they tend to get confused, they fall, and they should avoid being exposed to other kinds of diseases. As a result of this phase of the study, a standardized teaching intervention is now available in all the major hospitals related to this group of clients.

The second outcome was a unified funding effort in the form of a proposal to the American Heart Association of Michigan, which funded the current phase, which is a prospective study. Follow-ups are done on patients who have been discharged from the
1) A fire two weeks ago in a storage building behind the football stadium resulted in the loss of approximately $115,000 worth of equipment. The facility itself is valued at $25,000. The University has a $25,000 deductible on the insurance, but there are reserves sufficient to handle the loss. The facility will be rebuilt quickly and the equipment will be replaced. The cause of the fire has not been ascertained.

2) The requests for bids for the Doan Center expansion are out. They are expected to come in this week. It is hoped construction on that project will begin in November.

3) Jerry Woodcock, Vice President for Business Affairs and Administration, is on a three-week program with the People to People "Citizen’s Ambassador" program. He and some colleagues are visiting institutions in Russia.

4) A team from ABET, the engineering accrediting agency, is on campus. We are up for a three-year accreditation.

5) As discussed in earlier conversations, the administration is planning to cut a nature trail through the northeast quadrant of campus. This will probably be done next summer. The trail will be approximately eight feet wide, and will be covered with chopped bark and other natural materials. This will open up to students, faculty and the public in general a lovely and interesting area of the campus.

In 1985 this quadrant of the campus was designated by the Board as an ecological research area. This matter has been discussed with the Business and Facilities Committee, and the sense was that the cutting of a nature trail through this area was fully consistent with the Board’s 1985 resolution. There are some objections to this action by the Biology faculty,
but we have not been successful to date at determining the full extent of teaching and research activities in this area.

6) Plans are still underway for the new facility (West Complex). The architects are working on certain aesthetics of the three-story atrium, which will be one of the centerpieces of the new facility. Construction on the Doan Center expansion will begin next month.

VI. OTHER ITEMS FOR CONSIDERATION

There were no other items for consideration

VII. ADJOURNMENT

17) Motion to Adjourn

BM-845 It was moved and supported that the meeting be adjourned.

The motion was APPROVED unanimously.

The meeting was adjourned at 4:04 p.m.

Respectfully submitted:

Thomas E. Rush
Chairperson

Robert H. Walpole
Secretary

A. Stanley
Recording Secretary
Dr. Eric R. Gilbertson, President
Saginaw Valley State University
Administration Building
University Center, MI 48710

Dear Dr. Gilbertson:

Please be advised of the following appointments to office, subject to the advice and consent of the Michigan Senate:

**Saginaw Valley State University Board of Control**

Mr. Elias J. Escobedo, Jr., 3525 Orchard Lake Road, West Bloomfield, Michigan 48324, county of Oakland, as a member, succeeding G. Elva Revilla-Miklojcik, of Williamston, whose term has expired, for a term expiring July 21, 2001.

Mr. Burnett S. Kelly, 5701 Lamplighter, Midland, Michigan 48640, county of Midland, as a member, succeeding Terry Clark, of Saginaw, whose term has expired, for a term expiring July 21, 2001.

Sincerely,

[Signature]

John Engler
Governor

JE/je/appts
cc: Department of Management and Budget, Payroll-Accounting
    Director, Department of Civil Service
    Auditor General
Appendix Two: Tuition 1993–94

Transcript
$4.00/official copy
1.00/student copy

Diploma Replacement
5.00

Diploma Cover Replacement
6.00

Return Check Service Charge [f]
15.00

Placement
3.00/Credentials File
18.00/Job Bulletin Subscription

SPECIAL TUITION AND/OR FEE RATES

The Electronic Campus Program
270.00/cr.hr.

International M.B.A.
250.00/cr.hr.

Senior Citizens (60 and Over) and
employees and employee dependents
1/2 tuition plus
other fees

Macomb Program — —
Off-Campus Service Fee [g]
37.00/cr.hr.

[a] Upper division level courses in Engineering, Nursing, Occupational Therapy, and Education.

[b] General Service Fee includes (on-campus students only):

Parking Facility Fee
$1.30/cr.hr.

Student Government Fee
.75/cr.hr.

Publication Fee
.17/cr.hr.

Facility Debt Service Fee
Up to .90/cr.hr.

First Aid Facility Fee
Up to $1.00/cr.hr.

Registration Processing
Residual

[c] Off-Campus Service Fee calculation based upon distance from campus:

30 miles — includes Bay City, Midland, and Saginaw
$11.00/cr.hr.

31–45 miles — includes Caro
19.00/cr.hr.

46–60 miles — includes West Branch
27.00/cr.hr.

61 and over miles — includes Kirtland Community College
34.00/cr.hr.

(Macomb has an independent fee structure.)

[d] Plus tuition.

[e] Late payment charges will be assessed at $7.50 per statement, up until such time as an account
is turned over to a collection agency.

[f] If charge involves registration, board and room payment, or apartment rent, late payment
charges can also apply.

[g] A laboratory fee of $57.75 per course may also be assessed.

JGM:jg
06/03/93
Revised 9/29/93
# Appendix Two: Tuition

SAGINAW VALLEY STATE UNIVERSITY
TUITION AND FEES
1993–94

## TUITION

<table>
<thead>
<tr>
<th>Michigan Residents:</th>
<th>Fall '93</th>
<th>Effective Winter '94</th>
</tr>
</thead>
<tbody>
<tr>
<td>Undergraduate Courses</td>
<td>$86.25/cr.hr.</td>
<td>$89.25/cr.hr.</td>
</tr>
<tr>
<td>Undergraduate – Professional Program Courses [a]</td>
<td>95.85/cr.hr.</td>
<td></td>
</tr>
<tr>
<td>Graduate Courses [g]</td>
<td>130.25/cr.hr.</td>
<td>130.25/cr.hr.</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Non-Residents:</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Undergraduate Courses</td>
<td>183.00/cr.hr.</td>
</tr>
<tr>
<td>Undergraduate – Professional Program Courses [a]</td>
<td>192.60/cr.hr.</td>
</tr>
<tr>
<td>Graduate Courses [g]</td>
<td>255.50/cr.hr.</td>
</tr>
</tbody>
</table>

Auditor
Credit by Examination

## FEES

<table>
<thead>
<tr>
<th>General Service [b]</th>
<th>7.00/cr.hr.</th>
<th>7.00/cr.hr.</th>
</tr>
</thead>
<tbody>
<tr>
<td>Athletic Season Pass (annual fee)</td>
<td>25.00</td>
<td>25.00</td>
</tr>
<tr>
<td>Listener’s Permit</td>
<td>63.00/course</td>
<td>63.00/course</td>
</tr>
<tr>
<td>Off-Campus Service Fee</td>
<td>See Footnote [c]</td>
<td>See Footnote [c]</td>
</tr>
</tbody>
</table>

Laboratory

<table>
<thead>
<tr>
<th>General</th>
<th>57.75/course</th>
<th>0</th>
</tr>
</thead>
<tbody>
<tr>
<td>Engineering &amp; Nursing</td>
<td>63.00/course</td>
<td>0</td>
</tr>
</tbody>
</table>

Course Fees (Non-Laboratory)

<table>
<thead>
<tr>
<th>Engineering – Upper Division Courses</th>
<th>36.75/course</th>
<th>0</th>
</tr>
</thead>
<tbody>
<tr>
<td>Nursing – Upper Division Courses</td>
<td>36.75/course</td>
<td>0</td>
</tr>
<tr>
<td>Music, Art, Teacher Education – Field Work</td>
<td>36.75/course</td>
<td>0</td>
</tr>
<tr>
<td>Education – Student Teaching</td>
<td>57.75/course</td>
<td>0</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Applied Music [d]</th>
<th>105.00/cr.hr.</th>
<th>105.00/cr.hr.</th>
</tr>
</thead>
<tbody>
<tr>
<td>Equitation</td>
<td>40.00/cr.hr.</td>
<td>0</td>
</tr>
<tr>
<td>Application</td>
<td>25.00</td>
<td>25.00</td>
</tr>
<tr>
<td>Orientation</td>
<td>40.00 FTIC Transfer 20.00 Transfer</td>
<td></td>
</tr>
<tr>
<td>Late Registration</td>
<td>50.00</td>
<td>50.00</td>
</tr>
<tr>
<td>Late Payment [e]</td>
<td>7.50</td>
<td>7.50</td>
</tr>
<tr>
<td>Hand Registration</td>
<td>25.00 transaction</td>
<td>25.00 transaction</td>
</tr>
<tr>
<td>I.D. Replacement</td>
<td>5.00</td>
<td>5.00</td>
</tr>
<tr>
<td>Graduation</td>
<td>30.00</td>
<td>30.00</td>
</tr>
</tbody>
</table>
RESOLUTION OF THE BOARD OF CONTROL
OF
SAGINAW VALLEY STATE UNIVERSITY
AUTHORIZING THE BORROWING OF FUNDS
TO MEET TEMPORARY CASH FLOW DEFICITS

WHEREAS, the Board of Control of Saginaw Valley State University (the "Board"), in
the exercise of its constitutional duties has determined that it is necessary and expedient to
provide for the borrowing of monies in amounts not to exceed $2,500,000.00 at any time
outstanding on terms set forth herein and in the Agreement (hereinafter defined) for the purpose
of providing necessary funds to meet temporary cash flow deficits, and

WHEREAS, it will be necessary for the Board to enter into a Loan Agreement (the
"Agreement") whereby the sum of up to $2,500,000.00 may be borrowed from Michigan
National Bank, a national banking association (the "Bank") on a "line-of-credit" basis, which
Loan Agreement shall be substantially in the form of previous Loan Agreements executed for
similar purposes;

NOW, THEREFORE, BE IT RESOLVED, That the Board may borrow for such
purposes the sum of not to exceed $2,500,000.00 from the Bank upon the terms and conditions
to be more fully set forth in the Agreement, and in evidence thereof issue and deliver its note
therefore as described in the Agreement (the "Note"). Advances under the Agreement shall be
made at the request of the Board's authorized agents, and shall be repayable at any time by the
Board, but not later than October 31, 1995. Interest shall accrue on the sums outstanding, at
the interest rate equal to 80% of the Citibank N.A. Base Rate, as shall be defined in the
Agreement, (subject to increase in case of adverse federal tax treatment of the interest on the
Note) and shall be payable monthly, all as provided in the Agreement. Principal and interest
due under the Agreement and Note are payable from and secured by a first lien on the General
Revenues of the Board (as defined in a certain Trust Indenture dated May 15, 1993) between the
Board and Michigan National Bank, as trustee. The first lien on the General Revenues
established by this Resolution and the Agreement shall be on a parity basis with the first lien
thereon established as security for certain outstanding debt of the Board.

BE IT FURTHER RESOLVED, That the President of Saginaw Valley State University,
or the Vice President for Administration and Business Affairs of Saginaw Valley State University
be and each of them are hereby authorized, empowered, and directed in the name of the Board
and as its corporate act and deed to execute and enter into the Agreement and a Note in the
amount of $2,500,000.00 to the Bank and to cause to be impressed thereon the seal of the Board
and to request the Bank to make advances under the Agreement and Note in amounts not to
exceed at any time outstanding $2,500,000.00, and to execute and deliver any documents or
certificates in connection therewith, and
BE IT FURTHER RESOLVED, That the said officers be and each of them are hereby authorized, empowered, and directed for and in the name of the Board and as its corporate act and deed to make, consent to, and agree to any changes in the terms and conditions of said Agreement from prior similar agreements and said Note which they deem necessary, expedient, and proper prior to or at the time of execution of the said Agreement and Note, but no such change shall increase the maximum amount to be borrowed, the interest rate to be paid thereon, the payments required to be made, or the security pledged from the terms of this Resolution; provided, however, nothing herein contained shall be construed as limiting the right of said officers to alter or change the date of issue of said Note, or the date of payment of interest, and

BE IT FURTHER RESOLVED, That the said officers, in the execution of said Agreement and Note, shall not pledge the credit of or create any liability on the part of the State of Michigan, the Board, or any member or officer of the Board, or any of their successors, other than to pledge the General Revenues as herein provided; and said Agreement and Note are not intended and shall not create any indebtedness of the State of Michigan or the Board within the meaning of any State constitutional debt limitation or restriction, and

BE IT FURTHER RESOLVED, That all resolutions and parts of resolutions insofar as they conflict with the provisions of this resolution be and the same hereby are rescinded.
### Appendix Four: Budget

**SAGINAW VALLEY STATE UNIVERSITY**  
**GENERAL FUND BUDGET SUMMARY**  
**FISCAL YEAR 1992-93**

<table>
<thead>
<tr>
<th></th>
<th><strong>BUDGET</strong></th>
<th><strong>ACTUAL REVENUES</strong></th>
<th><strong>JUNE 30, 1993</strong></th>
<th><strong>BUDGET VARIANCE</strong></th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>REVENUES</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>State Appropriation</td>
<td>$17,004,533</td>
<td>$17,004,533</td>
<td>$0</td>
<td></td>
</tr>
<tr>
<td>Tuition &amp; Fees</td>
<td>13,116,000</td>
<td>13,213,556</td>
<td>97,556</td>
<td></td>
</tr>
<tr>
<td><strong>Other Revenues</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Indirect Cost Recoveries</td>
<td>$348,000</td>
<td>$371,220</td>
<td></td>
<td>113,679</td>
</tr>
<tr>
<td>Investment Income</td>
<td>115,000</td>
<td>126,613</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Departmental / Other</td>
<td>896,313</td>
<td>1,359,313</td>
<td>975,159</td>
<td></td>
</tr>
<tr>
<td><strong>TOTAL REVENUES</strong></td>
<td></td>
<td>31,479,846</td>
<td>31,691,081</td>
<td>211,235</td>
</tr>
</tbody>
</table>

**EXPENDITURE ALLOCATIONS**

<table>
<thead>
<tr>
<th></th>
<th><strong>BUDGET</strong></th>
<th><strong>ACTUAL EXPENDITURES</strong></th>
<th><strong>JUNE 30, 1993</strong></th>
<th><strong>VARIANCE</strong></th>
</tr>
</thead>
<tbody>
<tr>
<td>Compensation</td>
<td>23,596,746</td>
<td>23,201,746</td>
<td>23,092,642</td>
<td>(109,104)</td>
</tr>
<tr>
<td>Less: Uftilled Position Savings</td>
<td>(395,000)</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Supplies, Materials, &amp; Services</td>
<td>7,668,220</td>
<td>8,122,008</td>
<td>453,788</td>
<td></td>
</tr>
<tr>
<td>Capital Expenditures</td>
<td>609,880</td>
<td>456,501</td>
<td></td>
<td>(151,379)</td>
</tr>
<tr>
<td><strong>TOTAL EXPENDITURES</strong></td>
<td></td>
<td>31,479,846</td>
<td>31,673,151</td>
<td>193,305</td>
</tr>
<tr>
<td>Revenue over (under) Expenditure Allocations</td>
<td>$0</td>
<td>17,930</td>
<td>$17,930</td>
<td></td>
</tr>
</tbody>
</table>

**FUND BALANCE, Beginning of year**

<p>| | | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>FUND BALANCE, End of year</strong></td>
<td></td>
<td>449,680</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Less: Amount Obligated by Prior Year Contractual Commitments</td>
<td></td>
<td>(127,414)</td>
</tr>
</tbody>
</table>

**UNRESTRICTED FUND BALANCE**

<p>| | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>$340,196</td>
</tr>
</tbody>
</table>
REvised
1993-94

regular and committee meeting schedule

SAGINAW valley state university - board of control
University center, michigan 48710
Phone: (517) 790-4042 or from midland (517) 695-5325 ext. 4042

Place of meeting unless otherwise noted: Board of control room, Wickes hall
Committee meeting locations will be announced.

<table>
<thead>
<tr>
<th>day</th>
<th>date</th>
<th>type of meeting</th>
<th>time</th>
</tr>
</thead>
<tbody>
<tr>
<td>Monday</td>
<td>October 11, 1993</td>
<td>Regular</td>
<td>1:30 p.m.</td>
</tr>
<tr>
<td>Monday</td>
<td>November 15, 1993</td>
<td>Committees</td>
<td>1:30 p.m.</td>
</tr>
<tr>
<td>Friday</td>
<td>December 17, 1993</td>
<td>Regular</td>
<td>1:30 p.m.</td>
</tr>
<tr>
<td>Friday</td>
<td>December 17, 1993</td>
<td>Commencement</td>
<td>7:00 p.m.</td>
</tr>
<tr>
<td>Monday</td>
<td>February 21, 1994</td>
<td>Regular</td>
<td>1:30 p.m.</td>
</tr>
<tr>
<td>Monday</td>
<td>March 21, 1994</td>
<td>Regular</td>
<td>1:30 p.m.</td>
</tr>
<tr>
<td>Monday</td>
<td>April 11, 1994</td>
<td>Committees</td>
<td>1:30 p.m.</td>
</tr>
<tr>
<td>Friday</td>
<td>May 6, 1994</td>
<td>Regular</td>
<td>1:30 p.m.</td>
</tr>
<tr>
<td>Saturday</td>
<td>May 7, 1994</td>
<td>Commencement</td>
<td>1:30 p.m.</td>
</tr>
<tr>
<td>Monday</td>
<td>June 20, 1994</td>
<td>Regular</td>
<td>1:30 p.m.</td>
</tr>
</tbody>
</table>

Note: The site and date of the off-campus regular board meeting will be determined at
a later date.

js
10-11-93
### Fall Semester Enrollment Comparisons

<table>
<thead>
<tr>
<th></th>
<th>Fall 1992</th>
<th>Fall 1993</th>
<th>Change</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Number</td>
<td>% total</td>
<td>Number</td>
</tr>
<tr>
<td>Students</td>
<td>6,869</td>
<td>106</td>
<td>6,975</td>
</tr>
<tr>
<td>Credit Hours</td>
<td>66,945</td>
<td></td>
<td>68,144</td>
</tr>
<tr>
<td>Average Load</td>
<td>9.75 credits</td>
<td></td>
<td>9.77 credits</td>
</tr>
<tr>
<td>Men</td>
<td>2,768</td>
<td>28</td>
<td>2,796</td>
</tr>
<tr>
<td>Women</td>
<td>4,101</td>
<td></td>
<td>4,179</td>
</tr>
<tr>
<td>Full-Time Equiv.</td>
<td>4,372</td>
<td></td>
<td>4,454</td>
</tr>
<tr>
<td>ON campus *</td>
<td>6,441</td>
<td>111</td>
<td>6,552</td>
</tr>
<tr>
<td>OFF Cass City</td>
<td>138</td>
<td></td>
<td>118</td>
</tr>
<tr>
<td>OFF Macomb</td>
<td>217</td>
<td></td>
<td>287</td>
</tr>
<tr>
<td>OFF Taiwan</td>
<td>50</td>
<td></td>
<td>18</td>
</tr>
<tr>
<td>OFF Wurtsmth</td>
<td>23</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Apartments</td>
<td>127</td>
<td>2</td>
<td>129</td>
</tr>
<tr>
<td>Residence Halls</td>
<td>484</td>
<td></td>
<td>470</td>
</tr>
<tr>
<td>Commuters</td>
<td>6,258</td>
<td>118</td>
<td>6,376</td>
</tr>
<tr>
<td>Age 25 &amp; over</td>
<td>3,287</td>
<td>52</td>
<td>3,339</td>
</tr>
<tr>
<td>Under age 25</td>
<td>3,582</td>
<td></td>
<td>3,636</td>
</tr>
<tr>
<td>Native-Amer.</td>
<td>35</td>
<td>3</td>
<td>38</td>
</tr>
<tr>
<td>Asian-Amer.</td>
<td>68</td>
<td></td>
<td>69</td>
</tr>
<tr>
<td>African-Amer.</td>
<td>384</td>
<td></td>
<td>375</td>
</tr>
<tr>
<td>Hispanic</td>
<td>201</td>
<td></td>
<td>225</td>
</tr>
<tr>
<td>White</td>
<td>5,956</td>
<td></td>
<td>6,099</td>
</tr>
<tr>
<td>International</td>
<td>82</td>
<td></td>
<td>78</td>
</tr>
<tr>
<td>Unknown</td>
<td>143</td>
<td></td>
<td>91</td>
</tr>
<tr>
<td>Saginaw County</td>
<td>2,523</td>
<td>(22)</td>
<td>2,501</td>
</tr>
<tr>
<td>Bay County</td>
<td>1,183</td>
<td></td>
<td>1,202</td>
</tr>
<tr>
<td>Midland County</td>
<td>517</td>
<td></td>
<td>534</td>
</tr>
<tr>
<td>Tuscola County</td>
<td>643</td>
<td></td>
<td>592</td>
</tr>
<tr>
<td>Macomb County</td>
<td>244</td>
<td></td>
<td>272</td>
</tr>
<tr>
<td>Oakland County</td>
<td>109</td>
<td></td>
<td>123</td>
</tr>
<tr>
<td>Wayne County</td>
<td>79</td>
<td></td>
<td>91</td>
</tr>
<tr>
<td>Other Michigan</td>
<td>1,477</td>
<td></td>
<td>1,566</td>
</tr>
<tr>
<td>Other U.S.</td>
<td>12</td>
<td></td>
<td>16</td>
</tr>
<tr>
<td>International</td>
<td>82</td>
<td></td>
<td>78</td>
</tr>
</tbody>
</table>

*may be enrolled in more than one location*
# Fall 1993 Semester Student Enrollments

<table>
<thead>
<tr>
<th></th>
<th>Undergrad degree</th>
<th>Grad degree</th>
<th>Non-degree</th>
<th>All Students</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>#</td>
<td>%</td>
<td>#</td>
<td>%</td>
</tr>
<tr>
<td>Students</td>
<td>5,680</td>
<td>750</td>
<td>545</td>
<td>6,975</td>
</tr>
<tr>
<td>Credits</td>
<td>62,390</td>
<td>3,040</td>
<td>2,714</td>
<td>68,144</td>
</tr>
<tr>
<td>Average Load</td>
<td>10.98 cr.</td>
<td>4.05 cr.</td>
<td>4.98 cr.</td>
<td>9.77 cr.</td>
</tr>
<tr>
<td>Men</td>
<td>2,423</td>
<td>215</td>
<td>158</td>
<td>2,796</td>
</tr>
<tr>
<td>Women</td>
<td>3,257</td>
<td>535</td>
<td>387</td>
<td>4,179</td>
</tr>
<tr>
<td>Age 25 +</td>
<td>2,195</td>
<td>700</td>
<td>444</td>
<td>3,339</td>
</tr>
<tr>
<td>Under age 25</td>
<td>3,485</td>
<td>50</td>
<td>101</td>
<td>3,636</td>
</tr>
<tr>
<td>Average age</td>
<td>26 years</td>
<td>35 years</td>
<td>35 years</td>
<td>28 years</td>
</tr>
<tr>
<td>Ethnic</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Native-Am.</td>
<td>34</td>
<td>3</td>
<td>1</td>
<td>38</td>
</tr>
<tr>
<td>Asian-Am.</td>
<td>52</td>
<td>9</td>
<td>8</td>
<td>69</td>
</tr>
<tr>
<td>African-Am.</td>
<td>329</td>
<td>26</td>
<td>20</td>
<td>375</td>
</tr>
<tr>
<td>Hispanic</td>
<td>196</td>
<td>12</td>
<td>17</td>
<td>225</td>
</tr>
<tr>
<td>White</td>
<td>4,969</td>
<td>656</td>
<td>474</td>
<td>6,099</td>
</tr>
<tr>
<td>Internat'l</td>
<td>35</td>
<td>33</td>
<td>10</td>
<td>78</td>
</tr>
<tr>
<td>Unknown</td>
<td>65</td>
<td>11</td>
<td>15</td>
<td>91</td>
</tr>
<tr>
<td>Residence - County, State, Country</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Saginaw</td>
<td>2,127</td>
<td>188</td>
<td>186</td>
<td>2,501</td>
</tr>
<tr>
<td>Bay</td>
<td>1,005</td>
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| Arts-Bev Sci     | 1,375 | 29  | 367 Teacher Cert. |
| Business         | 967   | 173 | 91 Post-Bac.       |
| Education        | 1,094 | 510 | 66 Guests          |
| Sci-Engr-Tech    | 973   | 54  | 21 High Sch.       |
| Nursing-A.H.     | 750   | 38  | 0 Auditors         |
| Undeclared       | 521   |     |                  |

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<th>Students</th>
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Gayle Köehler’s full-time employment at SVSU began in September 1984 when she was hired as Publications Designer in the Office of Information Services. However, her association with the University began well before that.

Köehler’s first assignment here was as an art instructor in 1970. "When Saginaw Valley asked me to teach art as an instructor, I had a show of my work in the Gallery in the ‘68 Building," she notes.

"That was nothing like the present University Art Gallery. I laugh now, because I did a lot of nude figures then, and Dr. Hirsch and I had to take some of them down because of objections from viewers."

At that time Köehler, a divorced mother of two young children, struggled with the challenges of completing her education and practicing her profession while maintaining her household. "I traveled between Saginaw and Detroit to receive my BFA from Wayne State University," she recalls. "I did some work there on an MFA, but because of financial and familial hardships I was unable to continue.

"During that time I won some first place and Best of Show awards in Detroit and area competitions with my painting." Köehler also worked freelance at several area ad agencies and taught art at the Saginaw Art Museum and as an adjunct faculty member at Delta College.

"Working nights and Saturdays allowed me to be home for my children when they returned from school," she says.

Later Köehler started her own ad business and worked from her home for a few years. Eventually, faced with the choice of either expanding to keep the firm profitable or seeking another career, she applied for the SVSU position. "I love the students and feel that my co-workers are part of my family. My work has been interesting and varied, moving from Publications Designer to Special Projects/Design Coordinator and now Licensing Manager/Special Projects Coordinator," she says.

Her credentials and experience in art have benefited SVSU in many visible ways. Köehler designed the SVSU logo when the institution achieved university status. During that same period she designed the school flag, and later the college banners used at Commencement and other occasions. One of her most recent designs is seen on the University VISA card. She has won two national awards for University designs.

Her special projects work is seen in the form of various displays in public areas of campus, as well as the display case on the third floor of Wickes Hall. She frequently teaches art classes as an adjunct faculty member, serves on several campus committees and has performed musically at several campus events.

Köehler is proud of her now grown daughter and son. Her daughter was salutatorian of her Albion College class and became a teaching fellow at Michigan Tech. Her son presently is a co-op student at Dow Chemical while working on his second degree in engineering here at SVSU. He also holds a degree from MSU.