SAGINAW VALLEY STATE UNIVERSITY

BOARD OF CONTROL MARCH 29, 1993 REGULAR MEETING INDEX OF ACTIONS

RESOLUTION TO APPROVE ROOM AND BOARD RATES, APARTMENT RATES, AND MISCELLANEOUS ROOM AND BOARD RATES FOR ACADEMIC YEAR 1993-94 APPROVED
RESOLUTION AUTHORIZING THE ISSUANCE AND DELIVERY OF GENERAL REVENUE BONDS, SERIES 1993 AND PROVIDING FOR OTHER MATTERS RELATING THERETO APPROVED
RESOLUTION TO RECEIVE AND ACCEPT THE FEDERAL AWARDS AUDIT FOR FISCAL YEAR 1991-92 APPROVED
RESOLUTION TO APPROVE ADOPTION OF THE UNIVERSITY'S MISSION STATEMENT APPROVED
RESOLUTION TO APPROVE FACULTY PROMOTIONS APPROVED
RESOLUTION TO APPROVE ONE-YEAR EXTENSION OF LEAVE WITHOUT PAY FOR BETH McNETT-FETTINGER APPROVED
RESOLUTION TO APPROVE APPOINTMENT OF MRS. JAMES WILLIAMS (LYLA) TO THE MARSHALL FREDERICKS SCULPTURE GALLERY BOARD APPROVED
RESOLUTION TO APPOINT NOMINATING COMMITTEE FOR MAY BOARD ELECTIONS APPROVED

BM-828	MOTION TO MOVE TO EXECUTIVE SESSION TO CONSIDER STRATEGY CONNECTED WITH COLLECTIVE BARGAINING NEGOTIATIONS APPROVED	20
BM-829	MOTION TO ADJOURN APPROVED	21

MINUTES

BOARD OF CONTROL Regular Meeting 1:30 p.m. Board of Control Room - Wickes Hall March 29, 1993

Present:	Braun Clark Curtiss Gilbertson Roberts Rush Walpole Ward
Absent:	Revilla
Others	
Present:	 B. Becker G. Corser S. Fales J. Fallon L. Fitzpatrick J. Lyddon J. Lyddon J. Muladore K. Nowaczyk R. Payne F. Porterfield J. Stanley R. Thompson J. Vogl J. Woodcock R. Yien Press (2)

I. CALL TO ORDER

Chairperson Ward called the meeting to order at 1:31 p.m. He noted that a quorum was present.

II. PROCEDURAL ITEMS

A. Approval of Agenda and Additions and Deletions to Agenda.

It was moved and supported that the agenda be approved as written.

The motion was APPROVED unanimously.

B. Approval of Minutes of February 8, 1993 Regular Monthly Meeting

It was moved and supported that the minutes of the February 8, 1993 regular monthly meeting be approved.

The minutes were unanimously APPROVED as written.

C. Recognition of the Official Representative of the Faculty Association

Professor George Corser, President of the Faculty Association, told the Board he envisions that SVSU can be the institution that is recognized as having the best undergraduate education in Michigan. He noted that the Mission Statement being proposed for adoption on today's agenda includes the sentence "To strive for excellence in teaching, learning, research, service and creative endeavors and to stand as an example in this regard."

Professor Corser added: "I note the term excellence, perhaps the same as quality and contrasted with quantity or cost. Looking about campus I think we could find many examples of mission accomplishing. If we look for places where classroom experience is extended and even enhanced -- such as plays from the Communications and Theatre Department, an outstanding Science Club, a student who has scored one of the highest scores ever obtained on the CPA exam -- there are many instances where we have been accomplishing the mission. I have another that I would like to relate to you today....It has to do with the notion that values create objects. This specific project is near and dear to me. A Mechanical Engineering student team will enter into competition at a track near Dayton, Ohio on June 3rd, 4th and 5th, 1993, the first SVSU racing car. It's being built over in Pioneer Hall by the students....This has been a very exciting project, which is being sponsored by the Society of Automotive Engineers. This is an annual event. A couple of years ago our students got the idea they wanted to participate, so....finally this year they entered and are now well into building the car. They were given a motor and a set of rules. The rest of it (fundraising, structure), is generated by the student team. They are going to compete with approximately five dozen other cars....This is a very interesting and exciting thing to do. But the really important part of this from my perspective as a teacher is the way the team works together. It's made up of a young student in his early 20's, an alumnus about my age, another student who, after raising her family, is now back in our program studying for a Bachelor of Science in Mechanical Engineering. It's a very interesting group, and they work together as a team. It's an extraordinary thing. I haven't seen this very many times in 35 years, and this is one of those times when people and events somehow come together. I feel privileged to be associated with it, and I think it indicates to me that people are the most important part of any technology. I hope you might come over in two to three weeks, perhaps the car will be running around by the next Board meeting...."

Professor Corser then read the following statement:

"To craftsmen, technologists and engineering types, you might say that work is love made visible. And if that's true, then the members of this team are in the process of acting out that kind of value. And they're doing it in a cost effective way. There's a saying that an engineer can do with a dollar what any darn fool can do with two dollars. So the notion isn't just to make a cheap car, but one that will last, will pass the endurance and safety tests, climb the hill, etc....Perhaps SVSU is analogous to this team. As we strive for some cost effective way of mission accomplishing -- sort of an ongoing process -- I suppose we seek a middle way between pricing ourselves out of the market and being kind of cheap and ultimately mediocre. And I suppose it's better to be energized by shared values as we strive for excellence, rather than be caged by an attitude of over-economy."

Chairperson Ward thanked Professor Corser for his comments.

D. Communications and Requests to Appear before the Board

There were no communications or requests to appear before the Board.

II. ACTION ITEMS

1) Resolution to Approve Room and Board Rates, Apartment Rates, and Miscellaneous Room and Board Rates for Academic Year 1993-94

RES-1035 <u>It was moved and supported that the attached resolution be adopted:</u> (See Appendix One: Rates)

Dr. Gilbertson stated: "This is an annual action by the Board to set room and board and dining rates and a number of other sundry rates that go toward the operation of the auxiliaries. This represents about a 3.2% or inflationary increase in the charges on living and eating in our dorm dining system. The stretch of this budget may be energy costs. These are unpredictable -- given changes in Washington, with potential for an energy tax and all those kinds of things. However, we regard this as a very prudent measure that is roughly in line with what we see as an inflationary level increase."

Trustee Braun asked why the 14-meal plan costs more than the 15-meal plan.

BOARD OF CONTROL Regular Meeting

Mr. Jerry A. Woodcock, Vice President for Administration and Business Affairs, explained that the 15-meal plan covered three meals per day, Monday through Friday, while the 14-meal plan covered lunch and dinner only (the more costly meals) seven days per week.

Chairperson Ward questioned why there was so little difference between the cost of

the 14-meal plan and the 21-meal plan.

Mr. Woodcock replied that the overhead was basically the same, the main difference

was the incremental cost of food.

President Gilbertson added that this was also a way of encouraging more students to

stay on campus over the weekends.

The motion was APPROVED unanimously.

2) Resolution of the Board of Control of Saginaw Valley State University Authorizing the Issuance and Delivery of General Revenue Bonds, Series 1993 and Providing for Other Matters Relating Thereto

RES-1036 It was moved and supported that the following resolution be adopted:

<u>WHEREAS, The Board of Control of Saginaw Valley State University (the "Board")</u> is a constitutional body corporate established pursuant to Article VIII, Section 6 of the <u>Michigan Constitution of 1963, as amended, with general supervision of Saginaw Valley State</u> <u>University (the "University") and the control and direction of all expenditures from the</u> <u>University's funds; and</u>

WHEREAS, The Board proposes to undertake the project described on Exhibit A attached hereto (the "Project"); and

WHEREAS, The Board has previously issued the bonds or notes described on Exhibit B attached hereto (the "Prior Obligations"), and it may be necessary or appropriate to refund all or part of the Prior Obligations in order to permit the issuance and securing of the Bonds authorized hereby; and

WHEREAS, In the exercise of its constitutional duties, and in order prudently to control and direct expenditures from the University's funds, the Board determines it is necessary and desirable to authorize the issuance and delivery of the Board's General Revenue Bonds, Series 1993, (the "Bonds") in order to provide funds which, together with other available funds, will be used to refund all or part of the Prior Obligations if deemed appropriate by an Authorized Officer (herein defined), to pay a portion of the costs of the Project, to fund capitalized interest, if applicable, to fund a debt service reserve fund or acquire a debt service reserve credit facility, if any is required for the Bonds, and to pay costs related to the issuance of the Bonds, including insurance premiums, if appropriate, and the refunding of the Prior Obligations; and

<u>WHEREAS, A trust indenture (the "Trust Indenture") must be entered into by and</u> between the Board and trustee (the "Trustee"), to be designated by an Authorized Officer, pursuant to which the Bonds will be issued and secured; and

WHEREAS, John Nuveen & Co. Incorporated (the "Underwriter") has been retained to undertake preliminary market analysis and to present to an Authorized Officer a bond purchase agreement (the "Bond Purchase Agreement") setting forth the terms and conditions upon which the Underwriter will agree to purchase the Bonds and the interest rates thereof and the purchase price therefor; and

WHEREAS, in order to be able to market the Bonds at the most opportune time, it is necessary for the Board to authorize the President and the Vice President for Administration and Business Affairs (each an "Authorized Officer"), or either of them, to designate the Trustee and to negotiate, execute and deliver on behalf of the Board the Trust Indenture, to establish the specific terms of the Bonds and to accept the offer of the Underwriter to purchase the Bonds, all within the limitations set forth herein; and

<u>WHEREAS, The financing of the Project and the refunding of all or part of the Prior</u> <u>Obligations will serve proper and appropriate public purposes; and</u>

WHEREAS, The Board has full power under its constitutional authority and supervision of the University, and control and direction of expenditures from the University funds, to refund the Prior Obligations, to acquire and construct the Project, and to pay the cost of the acquisition, construction and installation of the Project and the refunding of the Prior Obligations by issuance of the Bonds, and to pledge General Revenues for payment of the Bonds:

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF CONTROL OF SAGINAW VALLEY STATE UNIVERSITY, AS FOLLOWS:

1. The Board hereby authorizes the issuance, execution and delivery of the Bonds of the Board in one or more series to be designated GENERAL REVENUE BONDS, SERIES 1993 with appropriate additional series designations, if any, in the aggregate original principal amount to be established by an Authorized Officer, but not to exceed the principal amount necessary to produce proceeds of Nine Million Two Hundred Thousand Dollars (\$9,200,000) plus the amount necessary to fund a debt service reserve fund, if any is required, to be dated as of the date established by an Authorized Officer, for the purpose of providing funds which, together with other available funds, will be used to refund all or part of the Prior Obligations, if and to the extent deemed appropriate by an Authorized Officer, to pay part or all of the cost of the Project, to fund, if required, a reasonably required debt service reserve fund for the Bonds (or acquire a reserve fund credit facility) in an amount to be established by an Authorized Officer, to fund capitalized interest, if appropriate, in an amount and for the period determined by an Authorized Officer, and to

pay costs incidental to the refunding, and to the issuance of the Bonds, including insurance premiums, if appropriate. The Bonds shall be serial Bonds or term Bonds subject to redemption requirements, or both, as shall be established by an Authorized Officer, but the first maturity shall be not earlier than July 1, 1993 and the last maturity shall be no later than December 31, 2023. The Bonds may bear no interest or interest at stated rates for the respective maturities thereof as shall be established by an Authorized Officer, but the highest rate of interest for any maturity shall not exceed 7.5% per annum, and the Bonds may be issued in whole or in part as capital appreciation bonds, which for their term or any part thereof bear no interest but appreciate in principal amount over time at compounded rate (not in excess of 7.5% per annum) to be determined by an Authorized Officer. The Bonds may be subject to redemption or call for purchase prior to maturity at the times and prices and in the manner as shall be established by an Authorized Officer. The maximum annual principal and interest requirements on the Bonds shall not exceed Nine Hundred Fifty Thousand Dollars (\$950,000) (plus any amount necessary to amortize the costs of any required debt service reserve fund). Interest on the Bonds shall be payable at the times as shall be specified by an Authorized Officer. The Bonds shall be issued in fully registered form in the denominations to be provided in the Trust Indenture. The Bonds shall be payable as to principal and interest, shall be subject to transfer and exchange, and shall be executed and authenticated, all as shall be provided in the Trust Indenture. The Bonds shall be sold to the Underwriter pursuant to the Bond Purchase Agreement for a price to be established by an Authorized Officer (but the Underwriter's discount, exclusive of original issue discount, shall not exceed 0.8% of the principal amount thereof) plus accrued interest, if any, from the dated date of the Bonds to the date of delivery thereof.

2. The Bonds shall be limited and not general obligations of the Board payable from and secured by a lien on the General Revenues (as shall be defined in the Trust Indenture to include generally student tuition and other fees, housing and auxiliary revenues, unrestricted gifts and grants, unrestricted investment income and other miscellaneous revenues, subject to certain reductions, limitations and exceptions) and funds from time to time on deposit in certain funds created pursuant to the Trust Indenture. The lien may be subject to any prior liens previously created for the Prior Obligations, to the extent any of the Prior Obligations are not refunded and paid or defeased with the proceeds of the Bonds.

Except as provided in the Trust Indenture, no recourse shall be had for the payment of the principal amount of or interest or premium on the Bonds or any claim based thereof against the State of Michigan, the Board or any officer or agent thereof, as individuals, either directly or indirectly, nor shall the Bonds and interest with respect thereto become a lien on or be secured by any property, real, personal or mixed of the State of Michigan or the Board, other than the General Revenues and the moneys from time to time on deposit in certain funds established by the Trust Indenture.

3. <u>The right is reserved to issue additional bonds, notes or other obligations</u> payable from and secured on a parity basis with the Bonds from the General Revenues, upon compliance with the terms and conditions as shall be set forth in the Trust Indenture.

4. <u>The Authorized Officers, or either of them, are hereby authorized and</u> directed, in the name and on behalf of the Board, and as its corporate act and deed, to

1993-27

select the Trustee, and to negotiate, execute and deliver the Trust Indenture in the form as an Authorized Officer may approve upon recommendation of legal counsel, which approval shall be conclusively evidenced by the execution of the Trust Indenture, all within the limitations set forth herein.

5. <u>The Authorized Officers, or either of them, are hereby authorized and</u> directed, in the name and on behalf of the Board, and its corporate act and deed, to negotiate, execute and deliver the Bond Purchase Agreement with the Underwriter, setting forth the terms of the Bonds and the sale thereof, all within the limitations set forth herein.

6. An Authorized Officer, or either of them, are hereby authorized, empowered and directed, in the name and on behalf of the Board, and as its corporate act and deed, to execute the Bonds by placing his or their manual or facsimile signature or signatures thereon, and to deliver the Bonds to the Underwriter in exchange for the purchase price thereof, as provided in the Bond Purchase Agreement.

7. <u>An Authorized Officer, or either of them, are hereby authorized to cause the</u> preparation of a Preliminary Official Statement and an Official Statement with respect to the Bonds, and to execute and deliver the Official Statement. The Underwriter is authorized to circulate and use, in accordance with applicable law, the Preliminary Official Statement and Official Statement in connection with the offering, marketing and sale of the Bonds.

8. <u>The President, the Vice President for Administration and Business Affairs, the</u> Secretary and any other appropriate officer of the Board or the University are hereby authorized to perform all acts and deeds and to execute and deliver all instruments and documents for and on behalf of the University required by this resolution, the Trust Indenture, or the Bond Purchase Agreement, or necessary, expedient and proper in connection with the issuance, sale and delivery, and ongoing administration, of the Bonds or the Trust Indenture, as contemplated hereby. The Authorized Officers, or either of them, are authorized, if appropriate to renegotiate the security for any of the Prior Obligations listed on Exhibit B, to place it on a parity with the Bonds authorized hereby, or to reduce the interest rate or extend the maturity thereof (but not beyond the maturity of the Bonds).

9. <u>The Vice President for Administration and Business Affairs is hereby</u> <u>authorized and delegated the power to issue a declaration of intent to reimburse the</u> <u>University from Bond proceeds for any expenditures with respect to the Project incurred</u> <u>prior to the issuance of the Bonds, all in accordance with I.R.S. Regulation 1.103-18.</u>

10. <u>All resolutions or parts of resolutions or other proceedings of the Board in</u> conflict herewith are hereby repealed insofar as such conflict exists.

EXHIBIT A

PROJECT DESCRIPTION

Saginaw Valley State University is preparing to renovate and expand the Doan Center food service and student activity facility. The existing structure of 28,500 square feet will be remodeled and will also receive a 16,180 square foot addition.

The completed project will accommodate expanded food service operations and modern kitchen equipment. Additionally, the University Bookstore which is housed in mobile units will be moved into the remodeled Doan Center and occupy 6,200 square feet of space.

EXHIBIT B

PRIOR OBLIGATIONS

- 1. <u>\$3,020,000 original principal amount Saginaw Valley State College Housing and</u> Auxiliary Facilities Revenue Refunding Bonds, Series 1987 dated June 1, 1987.
- 2. <u>\$1,500,000 original principal amount Board of Control Saginaw Valley State</u> University Term Loan Note dated October 5, 1989.
- 3. <u>\$200,000 original principal amount Board of Control of Saginaw Valley State</u> University Term Loan Note (Tax-Exempt) dated November 8, 1991.
- 4. <u>\$400,000 original principal amount Board of Control of Saginaw Valley State</u> University Term Loan Note (Taxable) dated November 8, 1991.
- 5. <u>\$2,500,000 original principal amount Board of Control of Saginaw Valley State</u> University Line of Credit Note, dated February 1, 1992.
- 6. <u>\$1,200,000 original principal amount Board of Control of Saginaw Valley State</u> University Term Loan Note (Tax-Exempt) dated April 23, 1992.

BOARD OF CONTROL Regular Meeting

President Gilbertson told the Board that Exhibit A is a basic description of the Doan Center expansion, which will join one of the University's first permanent structures with the Business and Professional Development Center (BPDC) on the west side of the main campus quadrangle. Resolution 1036 is the formal action needed to authorize the indebtedness necessary to accomplish this project. The \$5.5 million expansion will add approximately 16,000 square feet to the north side of Doan Center, and will modernize the kitchen facilities, bring them up to code, and enable the University to service a number of conferences and other activities that will take place in the \$34 million BPDC. The remodeled Doan Center will also house the Campus Bookstore, which is currently located in a nearby modular structure.

President Gilbertson noted that the financing for the Doan Center expansion project will be included in a \$9.2 million bond sale, which will refinance existing debt (See Exhibit B) at more favorable interest rates.

Trustee Curtiss asked how much of the maximum \$9.2 million is to be used for new construction, how much is projected to be used for remodeling, and how much is projected to be used for refinancing.

James G. Muladore, Assistant Vice President for Administration and Business Affairs and Controller, replied: "There are three components to the bond issue. We will be refinancing approximately \$800,000 of existing bank term loans. Primarily that is the financing that we did approximately a year and a half ago for the new Management Information System, some parking lot improvements, and physical plant equipment. Secondly, the \$5.5 million Doan Center expansion project itself -- construction and renovation and remodeling -- and refinancing approximately \$2.9 million.

President Gilbertson added that it would be very difficult to break out the \$5.5 million with more specificity, that there will be a good deal of new square footage involved, but that there will also be substantial costs for remodeling the kitchen and bringing it up to code.

Mr. Muladore noted that the question is complicated by the fact that some of the overhead costs, such as the architects, are spread over the whole project.

President Gilbertson added that it had been designed as a single project.

Trustee Curtiss stated: "The refinancing then basically is all of our existing revenue bonds for the apartments and dormitories."

Mr. Muladore agreed, and stated that the Gymnasium had been paid off in December.

Chairperson Ward asked how much debt savings there would be as a result of this refinancing at lower rates.

Mr. Muladore replied: "As of last week just in the three existing bank loans -- that's the \$800,000 -- we would realize savings of approximately \$70,000 based on interest rates as of last week."

Trustee Curtiss asked whether this was annually or over the life of the loans.

Mr. Muladore replied: "Over the life. What I think is important here is that we are not extending the maturities of these existing obligations to a longer period of time. In other words, the \$800,000 of bank loans will be paid off according to the regular schedule, restructuring the debt service so that those in essence are off the books at the time they would have been, without taking them into 15- or 20-year obligations. So we're saving

approximately \$70,000 on the bank loans. On the existing Series '87 debt, which is the apartments and residence hall system, we will be saving approximately \$678,000. That had an original maturity of the year 2010. We are not stretching that out -- that will also be retired in the year 2010."

Chairperson Ward noted: "That means that between now and the time these debts would have been retired under the old financing, we will be saving something on the order of three-quarters of a million dollars."

Trustee Curtiss noted that the savings in financing costs for these auxiliary services would help the University keep prices down for the students.

Trustee Rush asked what current interest rates these figures were based on.

Mr. Muladore replied: "The bond yield on the existing debt currently is approximately 8.1%. As of last Wednesday in discussions with our potential bond underwriter, we'd be looking at 5.6% bond yield. That's moved a little I understand since Monday and may be 5.7% or 5.75% now -- but we're still in real good shape."

Trustee Curtiss asked whether it was anticipated that the bonds would be insured.

Mr. Muladore replied: "That is our current plan. We would anticipate that as a cost of this project."

Trustee Curtiss asked whether the bonds would have a AAA rating.

Mr. Muladore replied that they would.

Trustee Curtiss asked what the rating would be without insurance.

Mr. Muladore replied: "Probably A. That would be consistent with other institutions similar to SVSU. If we were doing just traditional auxiliary pledged it probably would be

BBB+ at the best without insurance."

Trustee Curtiss asked what the insurance would cost.

Mr. Muladore replied that the insurance cost is currently estimated to be about \$75,000 for a \$9.2 million issue. It will be a little less than that because it does not appear we will need to borrow the full \$9.2 million at this point in time.

Trustee Curtiss stated: "I noticed on your existing indebtedness list you also included a line of credit at a bank which we've maintained for some years but never used. Do we have to renegotiate that line of credit?"

Mr. Muladore answered: "Yes we will. We will renegotiate that immediately after the sale of these bonds."

Trustee Curtiss asked: "Then it is your intent to try to re-establish or establish a continuation of that line of credit."

Mr. Muladore replied: "Yes, we would hope to renegotiate that as a General Revenue Bond....probably for another two-year period."

Trustee Curtiss added: "I understand there is nothing to be paid back on that....it's simply available, should we need it."

Mr. Muladore stated that the line of credit had not been used since the early 1980's.

Trustee Braun asked whether there was any cost involved in maintaining the line of credit.

Mr. Muladore replied: "There is no cost to maintain it....We have a two-year agreement with Michigan National Bank. We used to have an annual agreement, but it is easier to negotiate a two-year agreement."

BOARD OF CONTROL Regular Meeting

Trustee Curtiss asked: "Is it true that the terms of the new bond issue may impact the terms of that line of credit, and that's what has to be updated?"

Mr. Muladore replied: "Yes it will impact it, because of the fact that the existing line of credit is not on a general fee basis, as this will be. So we need to renegotiate."

Trustee Curtiss asked: "But you feel that we will be able to arrange it in all probability?"

Mr. Muladore answered: "According to our bond counsel we should be able to, ultimately."

Trustee Walpole asked when the line of credit was used.

Vice President Woodcock replied that it had only been used once in the early 1980's when the State discontinued making appropriation payments for several months and the University developed a cash flow problem. The line of credit cannot be utilized to fund the deficit or to undertake capital projects.

The motion was APPROVED unanimously.

3) Resolution to Receive and Accept the Federal Awards Audit for Fiscal Year 1991-92

RES-1037 It was moved and supported that the following resolution be adopted:

<u>WHEREAS, SVSU is required to have performed an audit of federal awards in</u> accordance with provisions of the Single Audit Act of 1984, Circular A-133 issued by the U.S. Office of Management and Budget, and

WHEREAS, This audit for the 1991-92 fiscal year as performed by Ernst & Young was reviewed by the Finance and Audit Committee of the Board,

NOW, THEREFORE, BE IT RESOLVED, That the Board of Control receive and accept the audit as submitted.

Chairperson Ward noted that the audit was quite clean looking. He asked for

questions or discussion.

Trustee Curtiss asked whether the \$1.2 million loan for the expansion of the old

Administrative Services Building in 1992 should be included on the Prior Obligations listing

(Exhibit B) from the previous resolution.

Mr. Muladore replied that he would check into the matter, and have Schedule B

revised, if necessary.

Trustee Curtiss congratulated the Controller's Office on a very clean audit.

The motion was APPROVED unanimously.

4) Resolution to Approve Adoption of the University's Mission Statement

RES-1038 It was moved and supported that the following resolution be adopted:

<u>WHEREAS, Article III of the SVSU Board of Control Policies stipulates that the</u> <u>University adopt the University's mission; and</u>

<u>WHEREAS, Under the auspices of the Self-Study Committee, a subcommittee was</u> appointed to review and redevelop the University's Mission Statement as part of the reaccreditation process with the North Central Association of Schools and Colleges; and

WHEREAS, The Board of Control has reviewed in depth the final version of the Mission Statement at its Board retreat in January, 1993; and

WHEREAS, The subcommittee is to be commended for their fine work in preparing the revised Mission Statement, which clarifies both the mission and the purposes in a concise manner;

<u>NOW, THEREFORE, BE IT RESOLVED, That the attached Mission Statement be</u> <u>adopted.</u> (See Appendix Two: Mission Statement)

Chairperson Ward stated that the Board had discussed this matter several times in the past.

President Gilbertson noted that a change had been made in the language of the fourth purpose. Instead of "Promoting understanding and respect among people of an interdependent world and by people for the environment," the Mission Statement now reads:

"Promoting understanding among people and by people for their World."

President Gilbertson stated: "Perhaps the greatest benefit derived from a mission statement is the effort that goes into finding the words, to ensuring that we have some shared understandings about what we are doing and why we are doing it."

Trustee Walpole asked how the Mission Statement would be broken down and made an important part of the functioning of all the departments of the University.

President Gilbertson replied that Trustee Roberts had shared with the University some materials showing the methods used by Dow Chemical for this purpose and that the administration was preparing a plan of action for finding ways to distribute the Mission Statement and keep it in front of people.

Trustee Curtiss asked whether the faculty had approved the Mission Statement.

President Gilbertson replied: "It was a faculty committee that prepared this, and there was a series of Open Forums involving faculty, staff and students. It was also the subject of my State of the University Speech with questions afterwards. I think I can say with some confidence this represents a consensus view of those people who were interested enough to come out and talk about this."

The motion was APPROVED unanimously.

5) Resolution to Approve Faculty Promotions

RES-1039 It was moved and supported that the following resolution be adopted:

WHEREAS, Faculty promotions to various professional ranks represent formal and traditional recognition of faculty accomplishments; and

WHEREAS, The University recognizes excellence in teaching and supports faculty research and scholarly activity with the SVSU Foundation grants;

NOW, THEREFORE, BE IT RESOLVED, That the following faculty members be

granted promotions to the ranks specified, effective July 1, 1993:

Rank of Associate Professor

Jonathan Leonard	Electrical Engineering
<u>Tirumale Ramesh</u>	Electrical Engineering
Surender Reddy	Management
Carrie Sorensen	Teacher Education

Rank of Professor

Louis Cohen, Jr. George Corser Sally Decker Margaret Flatt Judith Hill Gail Kantak James Sullivan Psychology Mechanical Engineering Nursing Nursing Philosophy Biology English

President Gilbertson reviewed the promotion process, which is set forth by the contract with the Faculty Association. He stated that approximately 60% of the faculty members who were eligible for consideration had withdrawn from the process. The candidates listed in Resolution 1039 are formally being recommended for promotion by the Professional Practices Committee and the Vice President for Academic Affairs. President Gilbertson noted that he concurred with their recommendation with great pride.

The motion was APPROVED unanimously.

6) Resolution to Approve One-Year Extension of Leave Without Pay for Beth D. McNett-Fettinger

RES-1040 It was moved and supported that the following resolution be adopted:

WHEREAS, Beth D. McNett-Fettinger, Assistant Professor of Nursing, requests a one-year extension of her leave without pay for personal reasons, and

WHEREAS, Beth D. McNett-Fettinger has served the Department of Nursing well and will continue to make contributions to the development of the department upon her return;

<u>NOW, THEREFORE, BE IT RESOLVED, That Beth D. McNett-Fettinger be</u> granted a one-year extension of her leave without pay for the period of July 1, 1993 through June 30, 1994.

President Gilbertson told the Board: "This resolution comes to you through the

recommendation of the Dean of the College of Nursing. Professor McNett-Fettinger is a

fine member of the faculty who is in the process of childbearing and rearing, and would like

to spend more time with her family."

The motion was APPROVED unanimously.

7) Resolution to Approve Appointment of Mrs. James Williams (Lyla) to the Marshall M. Fredericks Sculpture Gallery Board

RES-1041 It was moved and supported that the following resolution be adopted:

WHEREAS, The Marshall M. Fredericks Sculpture Gallery Board is comprised of qualified individuals who will have the responsibility of advising the President and the Board of Control regarding major decisions concerning the Gallery; and

WHEREAS, Mrs. James Williams (Lyla) has demonstrated a sincere interest and willingness to assist the Gallery in its endeavors; and

WHEREAS, Members of the Gallery Board recommend that Mrs. Williams be appointed for a partial three-year term expiring in June, 1994;

<u>NOW, THEREFORE, BE IT RESOLVED, That Mrs. James Williams (Lyla) be</u> <u>appointed for a partial three-year term expiring in June, 1994.</u> (See Appendix Three: Gallery Board)

Chairperson Ward asked for discussion. There was none.

The motion was APPROVED unanimously.

8) Resolution to Appoint Nominating Committee for May Board Elections

RES-1042 It was moved and supported that the following resolution be adopted:

WHEREAS, Saginaw Valley State University Board of Control bylaws stipulate that a nominating committee shall be appointed by the Board to recommend candidates for each office; and

WHEREAS, The committee shall consider the ability, the availability and individual

interest of members when selecting members to be nominated for an office;

NOW, THEREFORE, BE IT RESOLVED, That George Ward and Robert Walpole be appointed to serve as the Saginaw Valley State University Board of Control Nominating Committee.

Chairperson Ward told the Board that he would not be a candidate for the Chairmanship for the coming year. He stated: "I take that position not because I didn't enjoy the service -- I did -- but our policy suggests that we ought to turn the honorific positions on this Board over with some degree of regularity. I think the last time we visited this topic we thought two years is an appropriate time. I've served two years, so I'm not going to seek to be re-elected as Chairman of the Board. For that reason I thought I would name myself and Trustee Walpole to be the Nominating Committee for the positions of Chair, Vice-Chair, Secretary and Treasurer in the coming year....Please let us know if you would like to serve in any of these four open positions before our May meeting."

The motion was APPROVED unanimously.

IV. INFORMATION AND DISCUSSION ITEMS

9) <u>Staff Member of the Month</u>

Joe Vogl, Staff Member of the Month for March, was presented to the Board. (See Appendix Four: Vogl.)

10) <u>Personnel Report</u>

The Board received the Personnel Report. (See Appendix Five: Personnel)

President Gilbertson reviewed the status of recruiting for a number of new faculty positions and the Dean of the College of Business and Management.

V. REMARKS BY THE PRESIDENT

BOARD OF CONTROL Regular Meeting

SVSU's Women's Basketball Team had an enormously successful season and was invited to the Division II NCAA tournament. They won in the first round, and were eliminated in the second round.

This past weekend was the second annual Valley Festival of the Fine Arts. Over 4,000 people attended. The Saginaw <u>News</u> recognized this as one of the top ten events in the arts in central Michigan.

President Gilbertson updated the Board on the status of the State's appropriations process and the projections for Fall enrollments at SVSU.

Stuart A. Varney, one of America's most experienced television anchors, will be the first in a series of guest speakers featured by the Wickson-Nickless Distinguished Lectureship in Business. He will discuss "Clintonomics" at the SVSU theatre later this evening.

VI. OTHER ITEMS FOR CONSIDERATION

11) Board Motion to Move to Executive Session

BM-828 It was moved and supported that the Board move to Executive Session to Consider Strategy Connected with Collective Bargaining Negotiations

Braun yes Clark yes Curtiss yes Revilla absent Roberts yes Rush yes Walpole yes Ward yes

The motion was APPROVED unanimously.

1993-40

BOARD OF CONTROL Regular Meeting

The Board moved to Executive Session at 2:30 p.m., and reconvened in Public Session

at 3:23 p.m.

VII. ADJOURNMENT

13) Board Motion to Adjourn

BM-829 It was moved and supported that the meeting be adjourned.

The motion was APPROVED unanimously.

Chairperson Ward adjourned the meeting at 3:24 p.m.

Respectfully Submitted:

George E. Ward Chairperson

Thomas E. Rush Secretary

Stanley . Stanley

Recording Secretary

RESOLUTION TO APPROVE ROOM AND BOARD RATES, APARTMENT RATES, AND MISCELLANEOUS ROOM AND BOARD RATES

ACADEMIC YEAR 1993-94

WHEREAS, occupancy levels, miscellaneous revenues, and operating expenses have been projected for the Auxiliary Services – bonded facilities system;

NOW, THEREFORE, BE IT RESOLVED, that effective for the 1993-94 Fall semester, the academic year room and board contract rates will be as follows:

		Meals Pe	r Week
	21	15*	14**
Room and Board	\$3,640	\$3,540	\$3,590
Resident Hall Association	10	10	10
Total Academic Year Contract	<u>\$3,650</u>	\$3,550	\$3,600
Extra charge for single room	\$425	\$425	\$425

BE IT FURTHER RESOLVED, that Pine Grove Apartment rental rates and miscellaneous room and board rates per the attached documents be approved effective August 23, 1993.

* Three meals per day, Monday through Friday.

** Lunch and dinner only, seven days per week.

JGM/jg 02/25/93

Appendix One: Rates

SAGINAW VALLEY STATE UNIVERSITY MISCELLANEOUS ROOM AND BOARD RATES Effective August 23, 1993

	1 992- 93	1993-94
<u>Academic Sessions (Housing Only)</u> Spring and Summer Sessions		
Double bedroom occupancy (2 per bedroom)	\$ 46. 25/week	\$ 47.75/week
Single bedroom occupancy (1 per bedroom)	\$62.50/week	\$64.50/week
Guest Rooms (Housing Only, except freshman or	rientation)	
Double bedroom occupancy (2 per bedroom)	\$10.00/night	\$10.25/night
Single bedroom occupancy (1 per bedroom)	\$14.00/night	\$14.50/night
Freshman Orientation ⁴ Room (one night only)	\$ 7.00/night	\$ 7.25/night
Board (two partial days, refreshments, snacks)	\$26.50	\$27.25
Internal Sponsored Activities (Paid from University Funds) Minimum of two nights		
Room	\$ 5.25/night	\$ 5.40/night
Board	negotiable	negotiable
Conferences		

		1992-	93		1993-9	4
Conference <u>Count</u>	Room <u>Rates</u>	Board <u>Rates</u>	<u>Total[®]</u>	Room <u>Rates</u>	Board <u>Rates</u>	Total
1-49 50-99 100 and above	9.50 9.00 8.25	n/a 14.50 14.00	\$ 9.50 \$23.50 \$22.25	10.00 9.50 9.25	n/a 15.00 14.50	10.00 24.50 23.75
Single Rooms (space permi	tting)	\$14.00			\$14.50	
Board Only C	ontracts	<u>Meal Plan</u> 21 15 14		1040.00 1 990.00 1	<u>mester</u> 993-94 075.00 025.00 050.00	
the admin	nistratio	on format c on is autho arges accor	hanges, rized	b Rate may va services an number of p the length	d selectio ersons inv	ns desired olved, and

SAGINAW VALLEY STATE UNIVERSITY APARTMENT RENTAL RATES

ACADEMIC YEAR RATES (Effective August 23, 1993)

<u>Classification</u>	Monthly R	<u>ate*</u>
	1992-93	1993-94
Family	\$430	\$440
Individual (SVSU retains the right to rent to four individuals per apartment)	\$180/person	\$185/person
individuals per aparement,	\$100/Perbon	9103, bergou

The following arrangements may be offered at the option of Saginaw Valley State University:

One (1) individual	per bedroom	\$295	\$305
Faculty/Staff		\$430	\$440

SUMMER/GUEST RATES (effective August 23, 1993)

<u>Classification</u>	Weekly Rate**
SVSU Student - Contract	\$67.00/person, 2 persons/bedroom \$98.00/person, 1 person /bedroom
SVSU Student - Family Contract	\$140.00

<u>Guest</u>

	\$ 82.50/person, \$118.75/person,		
Family	\$145.00		

Special group rates may be negotiated with the approval of the Director of Business and Auxiliary Services.

* Includes water and sewer. Heat, lights and telephone to be paid by occupants.

** Includes utilities, except telephone.

DTI/cc 2/16/93

PROPOSAL

THE MISSION OF SAGINAW VALLEY STATE UNIVERSITY

The primary mission of Saginaw Valley State University is to provide opportunities for individuals to achieve intellectual and personal growth. A concurrent mission is to develop individuals' potential to provide leadership and professional skills for the civic, economic and cultural well-being of the region, state and society. The University also exists to serve as a cultural and intellectual resource dedicated to the development, acquisition, and dissemination of knowledge.

THE PURPOSES OF THE UNIVERSITY

* To provide a comprehensive array of baccalaureate degree programs and a select number of masters degree programs.

Baccalaureate degree programs are based upon a foundation in the liberal arts, the development of strong academic skills, and include studies in depth in one or more academic or professional disciplines.

Masters degree programs concentrate studies in fields that address the needs of the East-Central region of Michigan or take advantage of unique opportunities and particular strengths within the University.

- * To strive for excellence in teaching, learning, research, service and creative endeavors, and to stand as an example in those regards.
- * To provide academic and support services that address the educational needs of a diverse student population that varies by gender, age, ability, experience, lifestyle, cultural background and economic circumstances.
- * To represent and advance the ideals and values of higher education in a democratic society by:

Pursuing and defending freedom of inquiry, thought and expression.

Practicing and encouraging respect, integrity, civility, decency and fairness in human relationships.

Promoting understanding among people and by people for their World.

Maintaining an openness of opportunity for all people to reach their fullest personal and professional potential.

* To contribute to the quality of life for the people of the region, State and society by:

Providing expertise, leadership, and other support in the development of ideas and strategies for addressing social, technological, and economic issues.

Creating, sponsoring, and hosting events and activities that help people understand and appreciate the varieties of human culture, art and accomplishment.

Promoting responsible participation in a democratic society by people both within and outside of the University community.

js 2-11-93 Mission.Doc SUPPORTING INFORMATION FOR RESOLUTION TO APPOINT MRS. G. JAMES WILLIAMS TO THE MARSHALL M. FREDERICKS SCULPTURE GALLERY BOARD

The Marshall M. Fredericks Sculpture Gallery Board was chartered in 1988 as a seven-member group which serves without compensation. The purpose of the Board is to oversee the operation of the Gallery, subject to final approval of the President of SVSU and the Board of Control. The general functions of the Board are attached.

In 1991 the Board of Control approved the Gallery Board's request to increase the maximum number of Gallery Board members to eleven in order to broaden support for the Gallery.

Currently there are nine members of the	Gallery Board:
Mr. Marshall M. Fredericks	Life member
Mrs. Marshall M. Fredericks (Rosalind)	Life member
Ms. Barbara Heller	1990-93
Dr. Robert S. P. Yien	1990-93
Mr. John Martin	1991-93
Mr. Ned S. Arbury	1991-94
Mrs. Ned S. Arbury (Honey)	1991-94
Mr. Donald A. Cargill	1993-95
Mrs. Donald A. Cargill (Martha)	1993-95
Unfilled membership	199?- 95

Approval of the resolution to appoint Mrs. G. James Williams (Lyla) to the Gallery Board will secure for the University the service and support of an individual with extensive experience in the cultural arena of Mid-Michigan. Her service has included membership on the boards of the Midland Art Council and the Midland Center for the Arts.

Attached are Board of Control resolutions establishing the Gallery Board.

3-29-93/cm williams.res

RESOLUTION: ESTABLISHMENT OF THE MARSHALL M. FREDERICKS

SCULPTURE GALLERY BOARD

WHEREAS, in accordance with the agreement made on the 9th day of June, 1986 by and between Marshall M. Fredericks and Saginaw Valley State University, a Marshall Fredericks Sculpture Gallery Board shall be established by the President and Board of Control, and

WHEREAS, the Marshall M. Fredericks Sculpture Gallery Board shall be composed of qualified individuals who will have the responsibility in regards to all major decisions regarding the Gallery (subject always to the final approval of the President of the University and the University Board of Control), and

WHEREAS, the Gallery Board, acting with the approval of the President will be responsible for hiring a qualified professional person with museum experience as curator of the Gallery to supervise the day-to-day operations of the Gallery and to advise the said Gallery Board in regards to all aspects of the Gallery, and

WHEREAS, the initial Gallery Board shall consist of at least five members, including Marshall Fredericks and Rosalind Fredericks, who will have life tenure on this Gallery Board. When either Marshall Fredericks or Rosalind Fredericks or both of them leave the Gallery Board because of death, illness, or their own personal decision to resign, they each will be replaced on the Gallery Board by a member of the Marshall Fredericks family (which includes children and grandchildren of Marshall Fredericks and Rosalind Fredericks). All subsequent Gallery Boards will have two members of the Marshall Fredericks family as long as there is family issue interested and able to serve, and

WHEREAS, this Gallery Board will report to the President of the University and the University Board of Control on all important matters and decisions pertaining to the Gallery,

NOW, THEREFORE, BE IT RESOLVED, that the first Marshall Fredericks Sculpture Gallery Board shall be composed of the following seven members effective immediately:

Marshall and Rosalind Fredericks, lifetime members Ned and Dorothy (Honey) Arbury, three-year appointments Barbara Heller, two-year appointment Robert S.P. Yien, two-year appointment Hillary Bassett, one-year appointment

AND, FURTHER, BE IT RESOLVED, that as the terms of the members expire, other than life members, future appointments will be for three years,

AND, FURTHER, BE IT RESOLVED, that in ensuing years appointments will be made by the Board of Control in its last regularly scheduled meeting of the fiscal year.

RESOLUTION: Expansion of Marshall M. Fredericks Sculpture Gallery Board

WHEREAS, in accordance with the By-laws of the Marshall M. Fredericks Sculpture Gallery Board, the Gallery Board may recommend to the SVSU Board of Control expansion or contraction of the active membership of the Gallery Board, and

WHEREAS, the Marshall M. Fredericks Sculpture Gallery Board membership is currently limited to seven members (Mr. and Mrs. Marshall M. Fredericks, Mr. and Mrs. Ned S. Arbury, Ms. Barbara Heller, Ms. Hilary Bassett, and Dr. Robert S. P. Yien--all of whom are on three-year appointments except the Fredericks who have lifetime memberships), and

WHEREAS, expansion of the Gallery Board is needed to insure broader representation and increased resources,

NOW, THEREFORE, BE IT RESOLVED, that the Marshall M. Fredericks Sculpture Gallery Board membership limit may be raised to eleven (11) members,

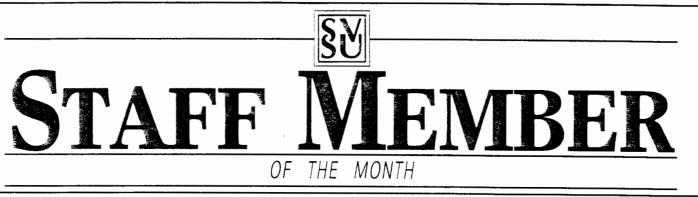
AND, FURTHER, BE IT RESOLVED, that the Marshall M. Fredericks Sculpture Gallery Board will identify and recommend to the President and SVSU Board of Control individuals for Gallery Board membership.

ř.,

RESOL49 11/12/90 1.11 <u>GENERAL FUNCTIONS OF THE GALLERY BOARD.</u> The Gallery Board shall advise the President of the University on all policy and procedure with respect to the further development and operation of the Gallery and on the matters required to come before the SVSU Board of Control.

Specifically the Gallery Board shall:

- A. Advise the President of the University on the qualifications, experience, and required salary and benefits necessary for the employment of a curator for the Gallery.
- B. Serve as the Search and Screen Committee for the appointment of a qualified professional person with museum experience as Curator of the Gallery and recommend to the President of the University, for his approval, the best qualified candidate.
- C. Advise the President of the University, with input from the Gallery Curator, on the budgetary requirements of operating the Gallery, including appropriate documentation.
- D. Monitor the operation of the Gallery within the budgetary parameters approved by the President of the University.
- E. Advise the President of the University on all proposed new acquisitions or acceptance of contributed or loaned pieces for his approval unless a prior budget is approved by the President for new acquisitions and acceptances with the parameters of decision making delineated.
- F. Recommend to the President of the University decision making policy and procedure which should remain within the purview of the Gallery Board. Such policies would include such things as frequency of cleaning, dusting, and repair of plasters, etc.
- G. Advise the President on all matters regarding the most appropriate utilization of the Gallery as a cultural attraction, an artistic achievement and as a resource for study by students and professionals in the arts.
- H. Advise the President and participate in activities involved in fundraising to help support the fiscal operation and maintenance of the Gallery.
- I. Advise the President of the University on any matter deemed appropriate by the President which relates to the development and operation of the Gallery.



Joseph A. Vogl

Operations Manager, Ryder Center

¹arch 1993

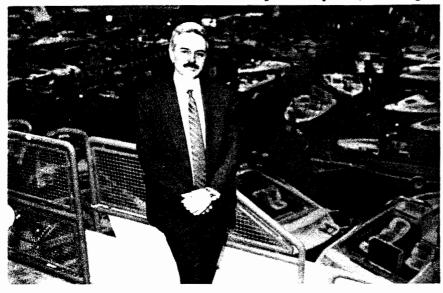
A conference swim meet starts Thursday night and will conclude at 9 p.m. Sunday. Meanwhile, boats of all descriptions move in for a show opening Friday afternoon and closing 6 p.m. Sunday. Add to that the usual class, recreational and office activities and you have a weekend typical of many at SVSU's Ryder Center.

Staying on top of all this means long hours and little chance for boredom for Joe Vogl, operations manager for the Center. He oversees activities from booking of special events to clean up after the last visitor leaves — though he's quick to point out that he delegates many duties.

"I have events supervisors trained as to how and what to do, and then I try to stay out of the way as much as possible," he says. "They know when to involve me in problems they can't handle, but they leave me free from the details that go along with events."

Vogl also has high praise for the Ryder Center custodial staff, who take pride in keeping the building clean and fresh.

"They are the people who wind up getting pressure when we have a number of events booked," he notes. "Trying to keep the building looking like it's still new is a priority. The custodial staff responds very well, and we get



a lot of compliments on the Center's appearance. Those people take a lot of pride in their job."

Vogl has been employed in various capacities at SVSU since earning his B.B.A. here in 1976. (He also holds an M.B.A. from SVSU.) He took a two-year break beginning in 1984 to enter private business. For the last six months of that period Vogl served as interim manager of the Saginaw Civic Center. "I found out that was the type of business I really wanted to be in," he says.

In 1986 he returned to SVSU as director of the Conference Bureau and Professional Development. Then, when Ryder Center opened in 1989, Vogl was named facility manager and took on the responsibility of preparing to open the building. In 1991 he became operations manager, "with a few more people reporting to me."

As the Center becomes an increasingly popular spot for events, Vogl spends many hours in the busy facility. Among the large events in recent years are the Home Builders' Show, the Boat Show, the Festival of Trees and the Detroit Pistons' training camp. In addition to University sporting events, the Center frequently is the site of high school tournaments. Also popular are "lock-ins" where a variety of community groups schedule the building for recreational purposes between 10 p.m. and 6 a.m.

"The Valley Festival of the Fine Arts and our Family Festival weekend are two SVSU events that I think the building has helped make successful," he says.

Despite the hectic pace of daily activities and responsibilities as SVSU's golf coach, Vogl makes a point of spending time with his family, which includes two year old twins. "It's important to us to sit down for a family dinner, with no TV." Noting that he and wife, Sue, had a long wait before having children, he says, "I appreciate them now more than I might have when I was 20."

Current Positions Filled

March, 1993

ADMINISTRATIVE/PROFESSIONAL

<u>Mr. Bruce A. Hart</u> - Hired as Manager of the Independent Testing Laboratory, College of Science Engineering and Technology (replacement). Mr. Hart received a B.A. from SVSU in 1984. In addition to his duties at SVSU, Mr. Hart is also employed as Laboratory Manager at SAVANT, Inc. in Midland.

<u>Mr. Ronald E. Portwine</u> - Hired as Staff Accountant/Payroll, Office of the Controller (replacement). Mr. Portwine received a B.A. from Michigan State University in 1992 and was previously employed with Super Food Services, Inc. as a Retail Accountant.

PERSONNEL JAS 3/11/93