

## AGENDA

### SAGINAW VALLEY STATE UNIVERSITY

#### BOARD OF CONTROL

#### REGULAR MONTHLY MEETING

June 12, 1989

9:30 a.m.

WICKES HALL - BOARD OF CONTROL ROOM

#### I. CALL TO ORDER

#### II. PROCEDURAL ITEMS

- A. Approval of May 5, 1989 Minutes
- B. Approval of May 24, 1989 Minutes
- C. Recognition of the Official Representative of the Faculty Association
- D. Communications and requests to appear before the Board
- E. Additions and deletions to the agenda

#### III. REMARKS BY THE PRESIDENT

#### IV. ACTION ITEMS

- delete* 1) Approval of tuition and fee rates for 1989-90
- modify* 2) Approval of 1989-90 Budget
- 3) Approval of Board of Fellows nominees
- 4) Reappointment of Hillary Bassett to the Marshall Fredericks Sculpture Gallery Board
- 5) Appointment of Administrative Bargaining Team for negotiations with AFSCME (Physical Plant)
- 6) Resolution Regarding Borrowing for Capital Projects
- modify* 7) Approval of Electronic University Network Tuition and/or Fees - CA
- 8) Approval of Leave without Pay for Sister M. Rachel Wallace
- 9) Adoption of Administration's Response to the Board of Fellows Recommendations
- 10) Motion to pursue Accreditation from the American Assembly of Collegiate Schools of Business
- 11) Adoption of 1989-90 Objectives
- 12) Appointment of Landscape Architect for Retention Pond near University Entrance at Bay Road

**V. INFORMATION AND DISCUSSION ITEMS**

- 13) Presentation on Central Heating & Cooling Plant
- 14) Network for Instructional T.V. Project
- 15) Procedures to be followed in the absence of the President on campus
- 16) Preliminary Admissions Report for Fall 1989
- 17) Report on the College of Science, Engineering and Technology: Dr. Thomas E. Kullgren, Dean

**VI. OTHER ITEMS FOR CONSIDERATION**

**VII. ADJOURNMENT**

SAGINAW VALLEY STATE UNIVERSITY

BOARD OF CONTROL

JUNE 12, 1989  
REGULAR MONTHLY MEETING

INDEX OF ACTIONS

RES-849	RESOLUTION TO AUTHORIZE CONTINUANCE OF GENERAL FUND EXPENDITURES FOR 1989-90 <b>APPROVED</b>	5
BM-768	MOTION TO APPROVE BOARD OF FELLOWS NOMINEES AND REAPPOINTMENTS AND TO CONFER EMERITUS STATUS <b>APPROVED</b>	6
RES-850	RESOLUTION TO REAPPOINT HILLARY BASSETT TO THE MARSHALL M. FREDERICKS GALLERY BOARD <b>APPROVED</b>	6
RES-851	RESOLUTION TO APPOINT AN ADMINISTRATIVE BARGAINING TEAM FOR NEGOTIATIONS WITH THE AMERICAN FEDERATION OF STATE, COUNTY AND MUNICIPAL EMPLOYEES, AFL-CIO <b>APPROVED</b>	6
RES-852	RESOLUTION TO PROVIDE FOR THE ENTRY INTO A TERM LOAN AGREEMENT AND OTHER MATTERS RELATED THERETO <b>APPROVED</b>	7
RES-853	RESOLUTION TO APPROVE PROJECTS FUNDED THROUGH THE BORROWING AUTHORIZED UNDER THE TERM LOAN AGREEMENT APPROVED BY THE SVSU BOARD OF CONTROL, JUNE 12, 1989 <b>APPROVED</b>	8
RES-854	RESOLUTION TO APPROVE LEAVE OF ABSENCE FOR SISTER M. RACHEL WALLACE <b>APPROVED</b>	11
RES-855	RESOLUTION TO ADOPT THE ADMINISTRATION'S RESPONSE TO THE RECOMMENDATIONS OF THE BOARD OF FELLOWS TO THE BOARD OF CONTROL <b>APPROVED</b>	11
BM-769	MOTION TO APPROVE THE STUDY OF THE PRE-ACCREDITATION NEEDS OF THE PROGRAMS IN BUSINESS AND MANAGEMENT AND TO DETERMINE THE PURSUIT OF PROFESSIONAL ACCREDITATION FOR THE PROGRAMS IN 1991 <b>APPROVED</b>	13

RES-856	RESOLUTION TO RE-AFFIRM SVSU'S GOALS FOR 1992-93 AND APPROVE OBJECTIVES FOR 1989-90 <b>APPROVED</b>	13
BM-770	MOTION TO AMEND RESOLUTION 856 <b>APPROVED</b>	15
RES-857	RESOLUTION TO AUTHORIZE THE SELECTION OF A PROFESSIONAL SERVICE CONTRACTOR, THE TAKING OF BIDS AND ISSUING OF A CONSTRUCTION CONTRACT FOR A LANDSCAPE DEVELOPMENT AND WATER IMPOUNDMENT AREA AT THE MAIN ENTRANCE ON BAY ROAD <b>APPROVED</b>	15
BM-771	MOTION TO ESTABLISH A CHAIN OF COMMAND DURING PRESIDENT'S ABSENCE <b>APPROVED</b>	12

MINUTES

BOARD OF CONTROL

SAGINAW VALLEY STATE UNIVERSITY

Regular Meeting

9:30 a.m.

Board of Control Room - Wickes Hall

June 12, 1989

Present: Braun  
Clark  
Curtiss  
Klykylo  
Ryder  
Saltzman  
Ward  
Woods

Absent: Munoz

Others

Present: A. Beutler  
R. Coppola  
A. Dickey  
G. Eastland  
J. Fallon  
M. Frahm  
R. Hanes  
T. Kullgren  
J. Mitchell  
J. Muladore  
K. Nowaczyk  
R. Powell  
W. Rathkamp  
J. Stanley  
R. Thompson  
J. Woodcock  
R. Yien  
Students (3)  
Press (3)

I. CALL TO ORDER

Chairperson Saltzman called the meeting to order at 9:38 a.m. She noted that a quorum was present.

II. PROCEDURAL ITEMS

A) Approval of minutes of May 5, 1989 Regular Meeting

It was moved and supported that the minutes of the May 5, 1989 regular meeting be approved.

The minutes were unanimously approved as written and were ordered filed in the President's Office and in Zahnow Library.

B) Approval of minutes of May 24, 1989 Special Meeting

It was moved and supported that the minutes of the May 24, 1989 special meeting be approved.

The minutes were unanimously approved as written and were ordered filed in the President's Office and in Zahnow Library.

C) Recognition of the official representative of the Faculty Association

Chairperson Saltzman recognized Dr. Walter Rathkamp, President of the SVSU Faculty Association, and asked whether he had any comments. He did not.

D) Communications and requests to appear before the Board

Chairperson Saltzman asked whether there had been any communications or requests to appear before the Board. There were none.

E) Additions and deletions to the agenda

Chairperson Saltzman asked whether there were any additions or deletions to the agenda. President Ryder asked that Item One, "Approval of tuition and fee rates for 1989-90," be deleted from

the agenda. He explained that it is not possible for the administration to make a recommendation on tuition and fees at this time, as action has not yet been completed on the State's appropriations bill for higher education. A special meeting of the Board will be scheduled as soon as possible after the state higher education budget has been finalized.

President Ryder asked that Item Two, "Approval of 1989-90 Budget," be modified to read, "Approval of continuation of General Fund Budget expenditures for 1989-90." The reason for this change was also the fact that the appropriations bill for higher education has not been finished.

President Ryder asked that action on Item Seven on the agenda, "Approval of electronic university network tuition and/or fees," be delayed until the upcoming special meeting. The item will be discussed at today's meeting, but no action will be taken at this time.

### III. REMARKS BY THE PRESIDENT

President Ryder noted that this is the last meeting he will be attending as President of Saginaw Valley State University. He added, "I look upon this with some sadness, and yet I am looking forward to a new life and a different pattern to my life. I look upon that with a great deal of interest and excitement." Dr. Ryder estimated that he had attended approximately 200 Board meetings during his 15-year tenure at SVSU, and had presided at some 20 Commencements (including two ceremonies per year recently). "A lot

of students have graduated from this institution in that period of time," he continued. "It is a source of satisfaction for the Board of Control and President to see these students acquitting themselves so well in service to our state and nation."

President Ryder then thanked a number of people for their support, commitment and dedication during his tenure. He included the Board of Control, students, faculty, staff, legislators and members of the community. He added, "When I came here 15 years ago, the commitment to this institution on the part of the community was not uniform. There were people, groups and organizations who were supportive. Otherwise, we probably would not be here today. The support received from the Legislature was essential to the growth of this institution. The community itself has changed, with the growth and development of SVSU, to embrace what we are doing here. They are looking to us now for leadership...The University will be a key to economic recovery in this region. That is a tribute to what this Board, faculty, staff and administration have achieved. I think, for all of that, we must all be proud."

President Ryder continued, "Now we are looking to a new future, new leadership, fresh ideas, new concepts, and yet a thread of continuity. I remember some of the remarks that Dr. Gilbertson (incoming President of SVSU) made. Basically what he was saying is that things are on a solid course. There can be adjustments made here and there, but the general direction is on course and for



the benefit of the people of the State of Michigan. Dr. Gilbertson will do what he can to keep the institution on course and moving ahead."

President Ryder concluded by again thanking all of those who had committed themselves to SVSU and urged them to give their continuing support to incoming President Gilbertson.

Chairperson Saltzman expressed the Board's appreciation to Dr. and Mrs. Ryder for their service to Saginaw Valley State University over the past 15 years. She also recognized several people for recent service to the Presidential Search Committee.

#### IV. ACTION ITEMS

1) Resolution Authorizing Continuation of General Fund Budget Expenditures for 1989-90

RES-849 It was moved and supported that the following resolution be adopted.

WHEREAS, The general fund operating budget for fiscal year 1988-89 expires on June 30, 1989, and

WHEREAS, Due to the uncertainty of the level of State Appropriation funding and its relationship in setting tuition and fee rates for fiscal year 1989-90, the University has not completed development of a successor budget for 1989-90;

NOW, THEREFORE, BE IT RESOLVED, That the administration of the University is hereby authorized to continue general fund expenditures for salaries and for such other services, supplies, and equipment as may reasonably be required to permit operation of the University at a level consistent with the anticipated operating budget for the 1989-90 fiscal year.

President Ryder stated that this resolution would authorize the administration to continue general fund expenditures beyond July 1, 1989, in the event that the Legislature has not yet at that time acted on our appropriations.

Chairperson Saltzman asked for comments or questions. There

were none.

The motion was APPROVED unanimously.

2) Motion Approving Board of Fellows Nominees,  
Reappointments and Conferring of Emeritus Status

BM-768 It was moved and supported that the Board of Fellows Nominations, Reappointments and Conferral of Emeritus Status be approved as recommended by the administration. (See Appendix One: Board of Fellows)

The motion was APPROVED unanimously.

3) Reappointment of Hillary Bassett to the Marshall M. Fredericks Sculpture Gallery Board

RES-850 It was moved and supported that the following resolution be adopted.

WHEREAS, The Marshall M. Fredericks Sculpture Gallery Board shall be composed of qualified individuals who will have the responsibility of advising the President of the University and the University Board of Control regarding major decisions of the Gallery, and

WHEREAS, Ms. Hillary Bassett was appointed to the Gallery Board for a one-year term in May 1988 and has successfully completed her term, and

WHEREAS, Members of the Gallery Board recommended that Ms. Hillary Bassett be reappointed for a three-year term,

NOW, THEREFORE, BE IT RESOLVED, That Ms. Hillary Bassett be reappointed for a three-year term which will expire in June, 1992.

President Ryder noted that Ms. Bassett had originally been appointed for one year, so that the Gallery Board would have staggered terms.

The motion was APPROVED unanimously.

4) Appointment of Administrative Bargaining Team for Negotiations with the American Federation of State, County and Municipal Employees, AFL-CIO

RES-851 It was moved and supported that the following resolution be adopted.

WHEREAS, The collective bargaining agreement between Saginaw Valley State University and Local 933 of the American Federation of State, County and Municipal Employees, AFL-CIO, will expire at

12:00 midnight on June 30, 1989 and;

WHEREAS, Bargaining to reach a new agreement is expected to commence within sixty days;

NOW, THEREFORE, BE IT RESOLVED, That the following staff members are designated to represent the Board of Control for the purpose of negotiating a new agreement, subject to ratification by the Board:

The Director of Personnel and Contract Administrator will serve as Team Chairman.

Also on the team will be the Controller, or his designee;

The Assistant to the Director of Personnel; and

The Physical Plant Director or his designee.

Additional persons shall be designated by the President of the University on an ad hoc basis for the purposes of observation or special assistance. Mr. Morton E. Weldy will serve as counsel for the team.

President Ryder noted that the resolution was a matter of standard procedure.

Chairperson Saltzman asked for comments or questions. There were none.

The motion was APPROVED unanimously.

5) Resolution Providing for the Entry into a Term Loan Agreement and other Matters Related Thereto

RES-852 Mr. Braun moved that the attached resolution be adopted. Mrs. Woods seconded the motion. (See Appendix Two: Loan Agreement)

Mr. Jerry Woodcock, Vice President for Administration and Business Affairs, stated that the resolution would authorize the President or the Vice President for Administration and Business Affairs to solicit proposals from banks for capital projects which need to be done over the next two years. The University does not have sufficient moneys available in the regular annual budget to handle these projects. The sum of the proposed loan is not to

exceed \$1,500,000 over a 24 month period, and shall be repaid in annual installments over five years from the date the installment is drawn under the agreement. This resolution would set up the framework to allow the borrowing. Resolution 853 outlines the projects which would be funded under this loan agreement.

The motion was APPROVED unanimously.

6) Resolution Approving Projects Funded through Borrowing Authorized under the Term Loan Agreement Approved by the SVSU Board of Control, June 12, 1989

RES-853 Mrs. Woods moved that the following resolution be adopted. Mr. Clark seconded the motion.

WHEREAS, The following projects are necessary to meet programmatic or physical needs at the University, and

WHEREAS, Actual acquisition and construction shall not take place until a method of repayment of annual interest and principal has been reviewed with the Finance and Audit Committee,

NOW, THEREFORE, BE IT RESOLVED, That borrowing for the following projects is authorized in accordance with the term loan agreement passed by the SVSU Board of Control, June 12, 1989.

- |   |                |
|---|----------------|
| 1. Engineering equipment for the Engineering Program              | \$200,000      |
| 2. Physical Plant equipment and related computer software systems | 105,000        |
| 3. Parking lot construction, including lighting and sidewalks     | <u>285,000</u> |
| TOTAL   | \$590,000      |

Mr. Woodcock stated that the equipment referred to in the first project would ensure the quality of the programs offered by the College of Science, Engineering and Technology and is necessary for their accreditation process. The total ultimate amount needed for this equipment will run approximately \$400,000-\$500,000. It has been determined that the amount of \$200,000 is appropriate for

this coming fall. The ultimate source of repayment of these funds will either be through fund raising activities or through the Strosacker Charitable Endowment.

The second project, for physical plant equipment, would replace items supplied by ServiceMaster following the discontinuation of the contract with SVSU. These funds will be amortized over a five-year period, and the moneys will come from the internal budgets of the departments, with no increase in those budgets.

The third project is the construction of parking lots, including lighting and sidewalks. This also is on a five-year amortization period. The lots will be financed by various user fees. It is hoped that construction can be completed by this fall.

President Ryder noted that he felt it was essential that the lots be built at this time, that we would be in bad shape this fall without them. The addition of the Health and Physical Education Complex and the Marshall Fredericks Sculpture Gallery, as well as the increase in student enrollment, require that we expand our parking facilities.

The motion was APPROVED unanimously.

7) Discussion on the Electronic University Network

President Ryder stated that no action would be taken on the Electronic University Network at this time, but it would be discussed so that the Board would be aware of the status of the project. He asked Dr. James Mitchell, Dean of the College of

Business and Management, to comment. Dr. Mitchell explained that EUN's home base is in California. Instruction is provided via computer modem for the convenience of students whose job responsibilities preclude normal class attendance. Testing is done by mail or at a test center. The Electronic University Network literally operates world-wide. They are very anxious to develop a program with us, particularly for the Master of Business Administration degree. There has been a great deal of discussion with our faculty regarding having a pilot program here, which would offer three classes this fall, three in the winter, and two during the summer sessions. Several faculty members have volunteered to substitute a telecommunications course in lieu of one they would normally teach.

Dr. Mitchell stated that EUN has developed some courses which SVSU could use as models in developing our classes. Mr. Ward asked that he be provided with the background of the developers of the classes that we might use on a modified basis.

Dr. Mitchell added that EUN was formed approximately seven years ago, and has done work with most of the leading universities in the country, including Stanford, Pennsylvania State and the University of Illinois. SVSU would be the first public institution to offer a complete program at the graduate level in this manner.

Mr. Braun stated, "Recognizing that litigation involving computer software and hardware is the second fastest growing area of commercial litigation in the country today, and recognizing that

virtually all of the standard contractual arrangements that are offered by large suppliers are unacceptable, I would urge you very strongly to have whatever contractual relations that you come up with in document form carefully scrutinized by the University counsel."

8) Resolution Approving Leave without Pay for Sister M. Rachel Wallace

RES-854 It was moved and supported that the following resolution be adopted.

WHEREAS, The Board of Control approves requests for leave of absence without pay from the faculty and staff for professional growth or other related activities, and

WHEREAS, Sister M. Rachel Wallace, Associate Professor of Nursing, has requested a leave of absence without pay for Fall 1989 for her study in Rome, Italy, and

WHEREAS, The Department of Nursing and Dean of Nursing and Allied Health Sciences support Sister Wallace's request,

NOW, THEREFORE, BE IT RESOLVED, That Sister Wallace be granted leave of absence for Fall semester, 1989.

Chairperson Saltzman asked for questions or comments. There were none.

The motion was APPROVED unanimously.

9) Resolution Adopting the Administration's Response to the Recommendations of the Board of Fellows to the Board of Control

RES-855 It was moved and supported that the following resolution be adopted.

WHEREAS, The Board of Fellows presented to the Board of Control on June 16, 1988 the Summary of Recommendations with regards to the report of the National Commission on the Role and Future of State Colleges and Universities, TO SECURE THE BLESSINGS OF LIBERTY, and

WHEREAS, The Administration has carefully studied the Summary of Recommendations and prepared its response,

NOW, THEREFORE, BE IT RESOLVED, That the attached Administration's response to the Summary of Recommendations be adopted, and

BE IT FURTHER RESOLVED, That the Administration present to the Board of Control its progress report in June 1990. (See Appendix

Three: Recommendations)

President Ryder stated that during the previous academic year, the Board of Fellows had studied "To Secure the Blessings of Liberty," a report of the National Commission on the Role and Future of State Colleges and Universities. The Board of Fellows identified areas about which they were specifically concerned, and made recommendations to the Board of Control. The document before the Board today is the administration's response to the recommendations of the Board of Fellows to the Board of Control.

President Ryder noted that some of the recommendations are already in place and functioning.

Mrs. Woods commended the Board of Fellows for having spent so much time and effort on this study. She asked what the Board of Fellows' response was to the administration's response to their recommendations. Dr. Robert S.P. Yien, Vice President for Academic Affairs, replied that this report had been presented to the Board of Fellows for their inspection. There had been some comments on the area of admissions requirements. Many of the Board of Fellows members are very interested in a foreign language requirement. He added, "We need to be realistic on this campus. Along with all the deans, I am very much in support of such a requirement. However, once you make a requirement, you are talking about expanding the total number of hours required for graduation. That would be a concern to some faculty members."



President Ryder added that, in his view, SVSU should proceed ahead in the direction of a language requirement.

The motion was APPROVED unanimously.

10) Motion to Begin a Study of the Pre-accreditation Needs of the Programs in Business and Management and to Determine the Pursuit of Professional Accreditation for the Programs in 1991

BM-769 It was moved and supported that SVSU begin a study of the pre-accreditation needs of the programs in business and management and to determine the pursuit of professional accreditation for the programs in 1991.

Chairperson Saltzman asked for questions or comments. There were none.

The motion was APPROVED unanimously.

11) Resolution Re-affirming Saginaw Valley State University Goals for 1992-93 and Approving Objectives for 1989-90

RES-856 It was moved and supported that the attached resolution be adopted. (See Appendix Four: Goals)

President Ryder noted that most of the goals are the same as those adopted last year. There are some slight variations in the goals, but very little change. Substantial progress has been made on some of the goals; others will take more time.

President Ryder added that he had had meetings with each of the academic units and reviewed their proposed goals. Modifications were made as a result of those meetings, along with meetings of the Administrative Council. This recommendation is a result of all those inputs. Chairperson Saltzman noted, "This is the plan, but it's not written in concrete. There could be changes in the direction or the implementation." President Ryder added that the actions of the Legislature on our appropriations would

impact some of these areas. He noted that incoming President Gilbertson, working with his staff over the course of the next year, might feel the need to make some changes and might bring a modified set of goals to the Board next fall or spring.

Mr. Ward asked whether the goals were numbered in priority order. President Ryder stated that they were, that the first goal, achieving an appropriate enrollment/resource balance, is essential to providing adequate resources for the institution so that the other goals can be accomplished. Mr. Ward stated that he would feel more comfortable if goal 3, "Enhance the university's academic reputation," were made goal 1. President Ryder responded that if the enrollment/resource balance were not achieved, SVSU would not have the resources to accomplish goal 3, and that the first three goals were close in importance. Mr. Ward replied that he thought of the other goals as trying to serve the goal of enhancing our quality and reputation as a university, and that it seemed appropriate to say that right up front.

Mrs. Woods stated that while enhancing the quality of education and reputation of the institution probably should be our highest priority, she was not sure that she would put accreditation ahead of the importance of funding and of the recruiting of minority students. Mr. Clark stated that he felt that the funding and recruitment of minority students should not take a back seat to the objectives of accreditation.

Dr. Ann Dickey, Director of Institutional Planning and Research, stated that when these goals had been formulated at an Administrative Council retreat last year, the opinion was that the "...quality of what this University is doing is much better than the reputation that we enjoy in the surrounding communities. We felt that it was important deliberately to address this matter. At the time that the Administrative Council worked on these goals, it felt that all of the other goals were addressing the issue of quality directly, and that reputation was, in itself, a goal."

Mrs. Woods added that our mission is clearly to provide a quality education, and that she felt that goal 3 had been meant not so much to impact on the quality of education as to get the information out to the various constituencies throughout the state.

Dr. Rathkamp suggested that a "super" goal--enhance the University's quality--be added, and that the other goals remain prioritized in their original order. Mr. Ward stated that he would accept this suggestion as being in the spirit of what he proposed.

12) Motion to amend Resolution 856

BM-770 Mr. Ward moved that the resolution be amended by inserting the following sentence before the first goal: "The overriding goal of Saginaw Valley State University is to enhance the University's academic quality." The remaining items would remain in their original order. Mr. Curtiss seconded the motion.

The motion to amend Resolution 856 was APPROVED unanimously.

The motion to adopt Resolution 856 as amended was APPROVED unanimously.

13) Resolution Authorizing the Selection of a Professional Service Contractor, the Taking of Bids and the Issuing of a Construction Contract for Landscape Development and Water Impoundment Area at the Main Entrance on Bay Road

RES-857 It was moved and supported that the following resolution be adopted.

WHEREAS, A need was identified in the University Master Plan and in the Utility Master Plan for a storm water storage basin on the westerly edge of the campus on the Kochville Drain, and

WHEREAS, Development within Kochville Township is accelerating rapidly, which will cause a considerable amount of storm water runoff to be discharged into the Kochville Drain, and

WHEREAS, Under severe weather conditions when the Saginaw River is at high levels and the flow in the open drain is impeded, it becomes necessary to impound water at various locations to prevent flooding, and

WHEREAS, An impoundment area has been designated near the main entrance at Bay Road which will provide landscape development and enhance the image of the University;

NOW, THEREFORE, BE IT RESOLVED, That the President of the University, or its Vice President for Administration and Business Affairs, are authorized to enter into a contract with Grables, Mills & Young, Inc., landscape architects for the design of an impoundment area and landscape development at the entrance on Bay Road, and

NOW, THEREFORE, BE IT FURTHER RESOLVED, That the President of the University, or its Vice President for Administration and Business Affairs, are authorized to take bids and issue a construction contract for landscape development and water impoundment area at the main entrance on Bay Road pending lump sum funding approval through the Office of Facilities of the State of Michigan.

President Ryder asked Mr. Robert Hanes, Director of Engineering Services, to comment. Mr. Hanes stated that during the past four years SVSU has built two retention ponds on campus; one near the Davis Road entrance and one outside of the Fine Arts Building. Their basic purpose is to keep the campus from flooding during periods of heavy rains. When the Saginaw River is at a high level and the winds are out of the Northeast, the water backs up in the river and, in turn, backs up into the county drain. We continue to build roofs and parking lots on campus, which do not absorb water. The retention ponds are designed so that if we have

a severe rain, they can rise four or five feet and hold water on the campus from all our roofs and parking lots until the drainage basin goes down and the river starts to drop.

Mr. Hanes added that as the Kochville drain comes under Bay Road and into the campus, it drains several miles to the west of SVSU. If the Kochville drain is full when it gets to campus, there is no place currently to put our water. As land in Kochville Township continues to develop, there won't be any place to put our water, except to hold it until the drainage system permits discharge. The original Master Plan and the revised Master Plan of the campus both call for retention ponds to be built. The pond being discussed today would ultimately be a nine acre lake to be built at Bay Road by our entrance sign. It would hold four or five feet of water over the nine acre surface.

President Ryder added that the funds for this project would come from the State of Michigan. The size of the retention pond will depend upon the amount of support received from the state. Indications are that the state would support at least a three acre retention pond at this time. The administration recommended the hiring of Grables, Mills & Young, Inc. for this project.

The motion was APPROVED unanimously.

V. INFORMATION AND DISCUSSION ITEMS

14) Presentation on Central Heating and Cooling Plant

Mr. Hanes stated that a study of the feasibility of a central heating and cooling plant was completed May 31, but results are not

yet available. The central plant would replace current equipment that includes 31 boilers; 6 chillers; 24 gas-fired furnaces, 12 of which also provide cooling; 6 rooftop units presently servicing central campus buildings. This does not take into account the apartments, the Public Safety building or the temporary units. Saginaw Valley is the only four-year state university in Michigan which does not have a central heating and cooling plant. The plant could be capable of co-generation and is expected to result in significant savings--up to \$3 million in five years.

15) Network for Instructional T.V. Project

President Ryder stated that the administration has been studying a project which would allow interactive video and communications between six regional educational media centers. This would ultimately become part of the Business Innovation and Professional Development Center. He asked Dr. Ralph Coppola, Director of Sponsored Programs, who is coordinating the technology on campus, to comment.

Dr. Coppola stated that the Network for Instructional T.V. is one small piece of a larger project which is called the Greater Saginaw Valley Regional Education Cooperative. The cooperative has five pieces:

1. The Valley Library Consortium
2. The Greater Saginaw Valley Telecommunications Network
3. Regional Math and Science Center
4. Regional Professional Development Center

5. Regional Arts Resource Cooperative

The goal of this project is to follow basically the recommendations of the Stanford study regarding economic development, which was done in Saginaw County. The study concluded that there are a number of problems in the area of economic development, which could be addressed because the necessary resources are available. What is needed is a strategic plan and the cooperative use of those resources. Dr. Coppola stated that he felt the same problems exist in education. The Greater Saginaw Valley Regional Education Cooperative represents a strategic plan to cooperatively use resources throughout the K-university education system to better develop and implement education in the region. The Greater Saginaw Valley Telecommunications Network would provide two-way interactive video capability among Saginaw Valley State University, Delta, the regional educational media centers and, ultimately, the schools themselves.

Dr. Coppola added, "We have a fair distance to go to get to that capability. It's really expensive. There are a number of plans under way. The Business Innovation and Professional Development Center will include \$2 million in telecommunications equipment, which would provide us with two-way interactive video capability. That's down the road a little bit. In the meantime, we are looking at another project which will, in a very modest way, get us started in this whole area of instruction. The Network for Instructional Television has approached us and and would like to

develop a symbiotic relationship with us and Microcom, an outfit in Midland, to provide instructional television, which is one-way video to anyone who has a receiver. Basically, it's wireless cable, done through a microwave distribution system. We would have the capacity to provide programming, which we would not necessarily originate here. It could be standard programming, such as things from the Discovery Channel, or other types of pre-developed programming that we would be responsible for determining. We would have to set up a program monitoring committee on campus among our staff to determine what programs would be disseminated through the system. This is basically an initial step to the whole concept of telecommunications. The ideal is two-way interactive video, but initially the one-way video would provide us with a lot of capability that we currently don't have."

16) Procedures to be followed in the Absence of the President on Campus

Chairperson Saltzman stated that a number of questions had been raised concerning the fact that Dr. Ryder will be leaving the Presidency on June 30, 1989 and Dr. Gilbertson will not assume the Presidency until August 28, 1989. The chain of command utilized in the past during the President's temporary absence has been:

- 1) Dr. Robert S.P. Yien, Vice President for Academic Affairs
- 2) Mr. Jerry A. Woodcock, Vice President for Administration and Business Affairs
- 3) Mr. Richard P. Thompson, Dean of Student Affairs

Chairperson Saltzman added, "It would seem to make sense, with the agreement of these administrators, that we continue following



that procedure, which would also be satisfactory to Dr. Gilbertson." Chairperson Saltzman asked whether this procedure was acceptable to the rest of the Board. Mrs. Woods stated, "Yes, I think it's an excellent idea for us to have that announced publically so that, in the event we at any time want to contact someone here, we know our comparable contacts." Mr. Ward noted that perhaps this should be formalized by a Board motion. The Board agreed that this would be a good idea.

17) Motion Establishing Chain of Command During the Absence of the President from Campus

BM-771 Mr. Ward moved that the chain of command described above be established. Dr. Robert S.P. Yien will be in charge of the management of campus affairs during the period of June 30, 1989 through August 28, 1989. In Dr. Yien's absence, Mr. Jerry A. Woodcock will be in charge. In the absence of both Dr. Yien and Mr. Woodcock, Mr. Richard P. Thompson will be in charge. Mr. Braun seconded the motion.

Chairperson Saltzman asked for comments. President Ryder noted that he felt it would be appropriate for the Board to take this action. Mr. Curtiss asked whether the named administrators were willing to accept the responsibility. Dr. Yien, Mr. Woodcock and Mr. Thompson indicated that they were willing.

The motion was APPROVED unanimously.

Chairperson Saltzman noted that it was very important that this action be distributed to the campus community and the community at large.

18) Preliminary Admissions Report for Fall 1989

Since Mr. James P. Dwyer, Director of Admissions, was unable to be present, Mr. Richard P. Thompson distributed the Preliminary

Admissions Report for Fall 1989. There currently are waiting lists for both the apartments and the residential halls. After brief discussion, some discrepancies were noted in the report. Mr. Thompson stated that he will review this matter with the Admissions Office and submit a corrected report for the minutes. (See Appendix Five: Admissions)

19) Report on the College of Science, Engineering and Technology

Dr. Thomas E. Kullgren, Dean of the College of Science, Engineering and Technology, informed the Board that SET's seven departments employ 39 full-time faculty and eight staff and offer 21 percent of SVSU's credit hours (approximately 25,000 credit hours). SET offers 16 academic programs, and the average class size is 21. Approximately 16 degrees were granted in Biology last year; 18 in Chemistry; 23 in Computer Science, 31 in Electrical Engineering and Technology; 9 in Math; 31 in Mechanical Engineering and Technology; 2 in Physics. New developments include an electron microscopy laboratory, advances in environmental research, filling of three open faculty positions and one staff position, addition of scholarships and the temporary employment of a Fulbright professor while Dr. Frank Chen is on sabbatical. Dr. Kullgren reviewed several outreach programs that offer support to K-12 systems.

Professor of Chemistry George Eastland outlined the college's strengths and noted future challenges. Included in the strengths were the state of our facilities; the quality of the faculty, staff

and students of the College of Science, Engineering and Technology; the research activities; and the linkages to the K-12 system. He also commended the strength of leadership of Dean Kullgren. Among the future challenges, Dr. Eastland listed the increasing pressure caused by new General Education requirements, which couple with growing enrollments to create heavy teaching loads and multiple preparations. He also noted some difficulties encountered by our cooperative education students, and stressed the importance of the College's move toward accreditation. Another challenge is the ongoing need to continually replace aging equipment.

Dr. Kullgren thanked Dr. Ryder for his support of the College and for allowing it the flexibility to be innovative. Dr. Ryder stated that he believed that Dr. Kullgren has provided exceptional leadership for the College of Science, Engineering and Technology, as well as serving very effectively on an interim basis as the Director of the Business and Industrial Development Institute.

Chairperson Saltzman thanked Drs. Kullgren and Eastland for their excellent presentation.

#### VI. OTHER ITEMS FOR CONSIDERATION

The Board gave President Ryder a standing ovation, in recognition of his outstanding service to the institution over the past 15 years.

#### VII. ADJOURNMENT

Chairperson Saltzman adjourned the meeting at 12:23 p.m.

BOARD OF CONTROL  
Regular Meeting

June 12, 1989

1989-88

Respectfully Submitted:

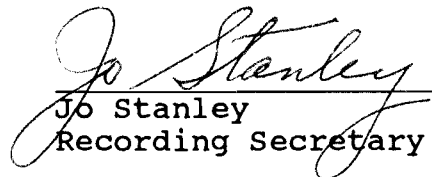
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Florence F. Saltzman  
Chairperson

---

Hugo E. Braun  
Secretary

---

  
Jo Stanley  
Recording Secretary

Saginaw Valley State University  
Board of Control  
Regular Meeting  
June 12, 1989

Approval of Board of Fellows Reappointments

- 1) Bert W. Baker (term expires 1993)
- 2) George F. Ditzhazy (term expires 1993)
- 3) Richard A. Lounsbery (term expires 1993)

Approval of Board of Fellows Nominees

- 1) Willard Hunter (Dow Chemical Company: term expires 1993:  
replaces Margaret Darger)
- 2) Burnett Kelly (Dow Corning Corporation: term expires 1993:  
replaces Herbert Lyon)
- 3) Ernest Paulick (First National Bank of Bad Axe: term  
expires 1990: replaces Jane Hammerbacher)

Approval of Emeritus Status

- 1) Margaret Darger
- 2) Herbert H. Lyon

RESOLUTION OF THE BOARD OF CONTROL  
OF SAGINAW VALLEY STATE UNIVERSITY  
PROVIDING FOR THE ENTRY INTO A TERM LOAN  
AGREEMENT AND OTHER MATTERS RELATED THERETO

WHEREAS, the Board of Control of Saginaw Valley State University (the "Board") is a constitutional body corporate established pursuant to Article VIII, Section 6 of the Michigan Constitution of 1963, as amended, with general supervision of Saginaw Valley State University (the "University") and the control and direction of all expenditures of the University's funds; and

WHEREAS, the administration of the University has determined that certain capital expenditures at the University over the next two years will require financing in the amount of not to exceed One Million Five Hundred Thousand Dollars (\$1,500,000), and that the most appropriate method of financing is the entry into a Term Loan Agreement providing for the repayment from student fees of borrowings thereunder over a five year period from the date funds are drawn; and

WHEREAS, the Board has determined, in the exercise of its constitutional duties, that it is necessary and appropriate to authorize the execution and delivery of a Term Loan Agreement and related Note thereunder, and the pledge of Student Fees as security for the repayment of amounts drawn under the Term Loan Agreement, with interest thereon, all as described below; and

WHEREAS, it is necessary for the Board to authorize the President or the Vice President for Administration and Business Affairs, to solicit proposals from banks for the interest to be charged under the Term Loan, and the other provisions with respect thereto, and to negotiate said terms, and to execute and deliver for and on behalf of the Board a Term Loan Agreement, and related Note and other related documentation;

NOW THEREFORE, be it resolved by the Board of Control of Saginaw Valley State University as follows:

1. The Board hereby determines that subject to the limitations set forth in this Resolution, it is necessary and appropriate and in the best interest of the University to borrow from a lender to be determined by the President or Vice President for Administration and Business Affairs, or either of them, the sum of not to exceed \$1,500,000, and enter into a Term Loan Agreement (the "Agreement") with the lender for the purpose of financing capital projects of the University to be approved by the Board as hereafter described. The Agreement shall provide that funds may be drawn from the lender under the Agreement in installments over the period from the date of the Agreement to and including June 30, 1991. The Agreement shall provide that installments drawn under the Agreement shall be repaid in annual installments over five years from the date the installment is drawn under the Agreement; provided, however,

that the Agreement may provide that all installments which would be due in a fiscal year are due on the same date on or before the close of that fiscal year. The Agreement shall provide for interest to be paid on the installments at an interest rate to be agreed upon by the President or Vice President for Administration and Finance; provided, however, that if the interest rate is a fixed rate, the rate shall not exceed 8½% per annum, and if the rate is a variable rate, the rate shall not exceed 85% of a specified bank's prime lending rate. Notwithstanding the foregoing, the Agreement may provide for an adjustment of the interest rate in the event of change in tax laws or regulations, or in the event of a change in the tax exempt status of interest payable under the Agreement, but in no event shall the rate, as adjusted, exceed the lesser of the maximum rate permitted by law or 15% per annum.

2. The indebtedness of the Board under the Agreement shall be evidenced by a Note of the Board (the "Note"), and shall be the limited obligation of the Board, secured only by a first lien on Student Fees, which shall be defined in the Agreement as meaning the general tuition and matriculation fees established from time to time by the Board and collected or to be collected from or on behalf of students attending the University (but excluding special designated fees, fees charged and collected from students attending the University by reason of the use or benefit



from a particular facility, and board and room and housing charges), on a parity basis with the outstanding obligations of the Board secured by a first lien on Student Fees. There shall be no recourse under any obligation, covenant or agreement contained in the Agreement or the Note against the State of Michigan, the Board or the University, it being expressly understood and agreed that the Note is to be secured by and payable only from the sources of funds referred to above.

3. The President or the Vice President for Administration and Business Affairs, or either of them, shall solicit proposals from banks for the terms of the Agreement, and shall negotiate, execute and deliver for and on behalf of and as a duly authorized act of the Board, the Agreement and Note in the forms as the officer executing such documents shall deem necessary and appropriate, subject to the limitations set forth above, in order to achieve the purposes expressed in this Resolution.

4. The Note shall be issued and delivered upon the direction of the Vice President for Administration and Business Affairs. The corporate seal of the University may be imprinted or impressed on the Note, if specified in the Agreement.

5. The President or Vice President for Administration and Business Affairs, or either of them, is authorized to draw advances under the Agreement for capital projects of

the University; provided, however, that no such amounts shall be drawn for projects that have not previously been approved by the Board.

6. The President, the Vice President for Administration and Business Affairs, and any other appropriate officers of the Board or the University are hereby authorized to perform all acts and deeds and to execute and deliver all instruments and documents for and on behalf of the Board required by this Resolution or the Agreement, or proper in connection with the issuance and delivery of the Note. The President or the Vice President for Administration and Business Affairs are hereby authorized for and on behalf of the Board, to designate in the Agreement the Note as a "qualified tax exempt obligation" for the purpose of deduction of interest expense by financial institutions.

7. All resolutions or parts of resolutions or other proceedings of the Board in conflict herewith be and the same are hereby repealed insofar as such conflicts exist.

## INTRODUCTION

This is a response to the Summary of Recommendations to the Board of Control of Saginaw Valley State University submitted by the Board of Fellows who, in 1987-1988, examined the report of the National Commission on the Role and Future of State Colleges and Universities, To Secure the Blessings of Liberty.

On January 20, 1987, the American Association of State Colleges and Universities' Board of Directors endorsed To Secure the Blessings of Liberty, the report of the National Commission on the Role and Future of State Colleges and Universities, and encouraged member institutions of AASCU to form task forces to monitor implementation of the Commission's recommendations and advise the Board of Directors of developments at their campuses.

At the October 15, 1987 Board of Fellows meeting, President Ryder asked members of the Board of Fellows to begin a year-long discussion of the report with faculty and staff representatives of the University. Under the leadership of Mr. James Bandeen, members of the Fellows and university representatives formed several groups in order to focus discussions on the issues raised in the report. On June 16, 1988, Mrs. Margaret Darger, chairperson of the Board of Fellows, presented a Summary of Recommendations to the Board of Control.

Mrs. Darger and Mr. Edward J. McArdle discussed the summary with members of the Academic and Student Affairs Committee of the Board of Control on November 14, 1988. At this meeting, the University administration was asked to review the summary and present a response to the Board of Control.

President Ryder reviewed the summary with members of the Administrative Council at December 1988 and January 1989 meetings. Vice President Yien was asked to prepare the Administration's response to the summary and present the response at the May 18, 1989 Board of Fellows meeting.

## RESPONSE TO RECOMMENDATIONS

### A. Student Access and Participation

The Administration supports the recommendations that entrance standards should not be lowered, that the University increase the recruitment and retention of minority students, and that the University work with area business and industry to promote college attendance of minority students.

The University has put in place the Wade McCree Program which establishes mentor relationships for twelve junior high school students every year. These students will be given tuition scholarships to attend Saginaw Valley State University if they

complete a high school preparatory course with a "B" average.

With local business and industry, the University participates actively in the M3PEP program, a summer program for minority students who are interested in science and engineering. The University has been the site of the summer program since 1987.

Furthermore, the University endorses the position that adequate public support for public higher education is required for a public institution to maintain its programs within an affordable tuition range and for a public institution to effectively maintain a proper balance between quality of and access to higher education.

Finally, the University supports the position that all individuals in our society who aspire to earn a bachelor's degree should have that opportunity provided that they have the intellectual ability and are willing to make the considerable effort that is required.

#### B. Academic Quality

##### (a) Standards and Special Admissions

The Administration agrees in principle with the recommendations that SVSU raise standards for admission, that students be required to take entrance examination in reading and mathematics in addition to having an acceptable high school grade point average, and that students who fail these examinations be required to take and pass an intensive course in reading, writing, and basic mathematics before being admitted to the University as freshmen.

With recommendation from the faculty and approval of the Board of Control on March 13, 1989, the Administration has modified admission procedures as follows:

- (1) the required grade point average for normal first-time-in-college admission will be 2.5 in college preparatory subjects, and
- (2) acceptable A.C.T. or S.A.T. test scores will be required of applicants age 22 and under, and
- (3) admission may be granted to students who have a minimum seven-semester grade point average of 2.0 in college preparatory subjects and an acceptable A.C.T./S.A.T. test score, and
- (4) applicants age 22 or older who have not attended any college/university may be admitted with lower high school G.P.A.'s and/or A.C.T./S.A.T. test scores; however, they will first be required to obtain satisfactory scores on the SVSU Basic Skills test.

Furthermore, the Office of Academic Support Services in cooperation with the Departments of English and Mathematical Sciences will design a pre-admission intensive course in reading, writing, and basic mathematics. If resources are available, these courses may be implemented in the summer of 1990.

(b) Writing Across the Curriculum

The Administration agrees that effective writing and analytical skills are essential across the curriculum and that the academic vice president and respective deans should gradually promote implementation of these skills in all classes.

The academic vice president established the Write to Learn Project in May 1988 and appointed Drs. Thomas Hearron and Kay Harley of the Department of English to direct the Project. In addition to the workshops for regular faculty and adjunct faculty, the Project emphasizes the centrality of writing in programs seeking specialized accreditation. The co-directors have assisted in drafting statements about the role of writing in such programs.

To date, a total of seven individual proposals have been supported with funds or release time for implementation and a total of thirty faculty members have participated in the writing workshops.

The Administration also plans to invite area secondary school teachers from a variety of disciplines to one or more conferences to exchange information about ways in which they are fostering writing in their courses.

(c) Foreign Language

The Administration agrees that training in a foreign language increases a student's awareness of the cultural diversity among the people of the world, and at the same time it heightens his/her understanding of the structure and form of the English language.

The academic vice president has been working at the state level to promote the idea that all state universities in Michigan should require demonstrated proficiency in a foreign language as a prerequisite for graduation. In Fall 1989, the academic vice president will begin a series of meetings with the faculty to explore the recommendation that all entering full-time SVSU freshmen be required to take one year of a foreign language with emphasis on conversational skills during their first two years as University students.

(d) International Considerations

The University has been on the forefront in relation to the faculty and student exchange programs with colleges and universities overseas and will prepare a comprehensive report of these activities for the Board of Fellows and the Board of Control in Fall 1989. In addition to the institutional exchange programs, the academic vice president has taken a leadership role in the development of the Japan Center of Michigan public universities in Shiga Prefecture, Japan. Beginning September 1989, more than thirty students from all fifteen state universities will stay at the Center for two semesters studying the Japanese language and culture in addition to a directed study of their chosen fields. The Center will also provide research and conference opportunities for science and business faculties to conduct joint research projects with their respective Japanese cohorts.

In March 1989, the faculty ratified a curriculum proposal to offer World Cultural Geography, History and Geography of North America, and Selected Topics in Geography in Winter 1990 and will re-visit in Fall 1991 the recommendation that SVSU requires an international course covering foreign geography, culture, trade, and economics for graduation.

The academic vice president will present the recommendation that SVSU spearheads the formation of a Michigan Colleges and Universities Council on International Education to the Chief Academic Affairs Officers of the Presidents Council of State Universities in the 1989-1990 academic year.

(e) Teacher Education and Public Education

The College of Education has been undergoing its preparation of a comprehensive evaluation of the National Council for Accreditation of Teacher Education in April 1991. Standards, procedures, and policies for the accreditation of professional education units require the College of Education faculty to work very closely with faculty members of the related departments, such as English, Mathematics, Biology, Chemistry, and Physics.

Both knowledge bases for professional education and relationship to the world of practice are the two guiding principles which provide some of the answers to the questions and concerns mentioned in the Board's Summary of Recommendations.

The Department of Teacher Education has also sponsored on a regular basis lunch meetings with area school teachers and

administrators to seek ways to promote parent-community involvement. The University has gradually taken up the regional leadership role and will direct its attention in the future to such issues as negative effects of judicial and legal restraints/interference on effective teaching, over-emphasis on "individual rights" vs. the "common good", and the balance between quality of and access to education.

(f) Cooperation and Cooperative Ventures

The University agrees with the Summary of Recommendations that the primary role of colleges and universities continues to be teaching and takes an active role in regional economic development.

With adequate resources for teaching and related instructional activities, the University will continue to maintain at least the 1987-1988 level of support for the Business and Industrial Development Institute and increase emphasis on the training and development of minority business persons. Business and industrial community leaders are being advised of the important contributions the University has been making in economic development and the resources the University needs to maintain its primary role of teaching and quality education.

The College of Science, Engineering and Technology offered a free laboratory clinic for area junior and senior high schools in the summer of 1988 and will continue its active ties with high school science teachers through Project S.O.L.V.E. for the next two years. Annual Science Day and Math Olympics are two of the well known events co-sponsored by the College of Science, Engineering and Technology and the Office of Admissions.

One of the most significant catalysts for future cooperation and cooperative ventures within the region will exist in the form of the Business Innovation and Professional Development Center. This facility will encourage many and varied relationships among the university, public school personnel, business and industry, and the general citizenry. These arrangements will be both formal and informal.

It is expected that this facility will be completed by 1992. As part of the planning process for the building, many groups are already and will continue to be involved.

RESOLUTION: SAGINAW VALLEY STATE UNIVERSITY  
GOALS FOR 1992-93 AND OBJECTIVES FOR 1989-90

Resolved, that the overriding goal of Saginaw Valley State University is to enhance the University's academic quality.

Be it further resolved, that the Board of Control re-affirms the following goals and approves the associated objectives for the 1989-90 fiscal year:

Goal 1: Achieve an appropriate enrollment/resource balance which permits student body growth only within the limits of available resources.

Objective 1 for 1989-90: Assess the effect on the institution and the service area of SVSU's May 1988 decision to limit enrollment until such time as the size of the full-time faculty is adequate for the number of students enrolled.

Objective 2 for 1989-90: Estimate resources and establish staffing and enrollment targets for 1990-91.

Goal 2: Identify, recruit, and enroll more minority students.

Objective 1 for 1989-90: Continue the mentoring and support program for the students participating in the Wade McCree Incentive Program and identify 12 eighth graders who will join the program.

Objective 2 for 1989-90: Treat each academic or student services position vacancy as an opportunity to increase the number of faculty and staff who are well-equipped to meet the needs of minority students.

Objective 3 for 1989-90: Enroll the first minority students transferring to SVSU from Delta College under the Partnership Program.

Objective 4 for 1989-90. Implement promising unit proposals that are feasible within available resources.

Goal 3: Enhance the university's academic reputation.

Objective 1 for 1989-90: Complete preparation for a fall 1990 visit by an engineering accreditation team.

Objective 2 for 1989-90: Complete the preliminary self-study of the teacher education and educational leadership programs and establish a timetable for the planned application for accreditation.

Objective 3 for 1989-90: Begin a study of the pre-accreditation needs of the programs in business and management.



Objective 4 for 1989-90: Implement promising unit proposals that are feasible within available resources.

Goal 4: Increase direct assistance to K-12 school districts.

Objective 1 for 1989-90: Respond to school district requests provided faculty expertise, faculty time, and external funding are available.

Objective 2 for 1989-90: Implement promising unit proposals that are feasible within available resources.

Goal 5: Internationalize SVSU's curricula.

Objective 1 for 1989-90: Explore with the faculty the desirability of instituting a foreign language requirement.

Objective 2 for 1989-90: Implement promising unit proposals that are feasible within available resources.

Goal 6: Enhance SVSU's economic development and applied research activities.

Objective 1 for 1989-90: Examine alternatives for financing economic development and applied research activities.

Objective 2 for 1989-90: Implement promising unit proposals that are feasible within available resources.

Goal 7: Promote wellness.

Objective 1 for 1989-90: Open the Health and Physical Education Center and implement all planned physical education and fitness activities that are feasible within resources available for that purpose.

Objective 2 for 1989-90: Seek adequate funding for optimum use of the Center.

Objective 3 for 1989-90: Implement promising unit proposals that are feasible within available resources.

Goal 8: Require and assist students to learn more.

Objective 1 for 1989-90: Extend the Learn to Write (writing across the curriculum) program.

Objective 2 for 1989-90: Implement promising unit proposals that are feasible within available resources.

REVISED  
SAGINAW VALLEY STATE UNIVERSITY  
ADMISSIONS REPORT

Appendix Five:  
Admissions

May, 1989  
Month/Year

Fall Semester, 1989  
Semester

F.T.I.C. First Time in College	Applications Rec'd This Month For:  Fall, 1989	Cumulative Number For: Fall, 1989 as of: 5/31/89	Cumulative Number Date Last Year:  Fall, 1988 As of 5/31/88	Percent Increase/ Decrease	Final Numbers For:  Fall, 1988
<b><u>TOTAL QUAD-COUNTIES</u></b>					
Applications	41	859	790	+8.73%	920
Admitted	39	691	658		775
Denied	6	104	79		89
<b><u>BAY COUNTY</u></b>					
Applications	9	184	174	+5.75%	196
Admitted	9	150	154		176
Denied	2	18	12		14
<b><u>MIDLAND COUNTY</u></b>					
Applications	5	69	49	+40.82%	58
Admitted	3	50	34		40
Denied	1	11	8		10
<b><u>SAGINAW COUNTY</u></b>					
Applications	22	400	389	+2.83%	463
Admitted	20	323	320		381
Denied	1	40	50		55
<b><u>TUSCOLA COUNTY</u></b>					
Applications	5	206	178	+15.73%	203
Admitted	7	168	150		178
Denied	2	35	9		10
<b><u>OTHER MICHIGAN</u></b>					
Applications	33	1,375	1,129	+21.79%	1,256
Admitted	32	951	810		930
Denied	13	269	191		252
<b><u>OTHER STATES</u></b>					
Applications	5	34	30	+13.33%	32
Admitted	3	20	19		23
Denied	0	7	4		6
<b><u>TOTAL F.T.I.C.</u></b>					
Applications	79	2,268	1,949	+16.37%	2,208
Admitted	74	1,662	1,487		1,728
Denied	19	380	274		347
Pending	20	226	188		133

	Applications Rec'd This Month For:  Fall, 1989	Cumulative Number For: Fall, 1989 as of: 5/31/89	Cumulative Number Date Last Year:  Fall, 1988	Percent Increase/ Decrease	Final Numbers For:  Fall, 1988
<b><u>TRANSFER</u></b>					
Applications	112	633	403	+57.07%	1,005
Admitted	102	426	274		878
Denied	4	18	1		22
<b><u>NON-DEGREE GUESTS</u></b>					
Applications	9	16	10	+60%	161
Admitted	9	16	10		161
Denied	0	0	0		0
<b><u>OTHER NON-DEGREE</u></b>					
Applications	9	20	15	+33.33%	144
Admitted	7	18	13		141
Denied	0	0	0		0
<b><u>GRADUATE M.A.T.</u></b>					
Applications	26	49	7	+600%	174
Admitted	27	50	7		174
Denied	0	0	0		0
<b><u>GRADUATE 3.A.</u></b>					
Applications	7	17	1	-----	48
Admitted	3	6	1		43
Denied	0	2	0		0
<b><u>GRADUATE C.J./P.S.</u></b>					
Applications	0	2	4	-----	12
Admitted	0	2	1		12
Denied	0	0	0		0
<b><u>GRADUATE NURSING</u></b>					
Applications	2	16	9	+77.78%	24
Admitted	7	7	1		15
Denied	3	3	0		0
<b><u>TOTAL APPLICATIONS</u></b>					
Applications	244	3,021	2,398	+25.98%	3,776
Admitted	229	2,187	1,794		3,152
Denied	26	403	275		369
Pending	70	431	329		255

RESOLUTION: Reappointment of Ms. Hillary Bassett to  
The Marshall M. Fredericks Sculpture Gallery Board

WHEREAS, The Marshall M. Fredericks Sculpture Gallery Board shall be composed of qualified individuals who will have the responsibility of advising the President of the University and the University Board of Control regarding major decisions of the Gallery, and

WHEREAS, Ms. Hillary Bassett was appointed to the Gallery Board for a one-year term in May 1988 and has successfully completed her term, and

WHEREAS, members of the Gallery Board recommended that Ms. Hillary Bassett be reappointed for a three-year term,

NOW, THEREFORE, BE IT RESOLVED, that Ms. Hillary Bassett be reappointed for a three-year term which will expire in June, 1992.

RSPY:sl  
resol39

RESOLUTION: APPOINTING AN ADMINISTRATIVE BARGAINING TEAM FOR  
NEGOTIATIONS WITH THE AMERICAN FEDERATION OF STATE, COUNTY  
AND MUNICIPAL EMPLOYEES, AFL-CIO

WHEREAS, the collective bargaining agreement between Saginaw Valley State University and Local 933 of the American Federation of State, County and Municipal Employees, AFL-CIO, will expire at 12:00 midnight on June 30, 1989 and;

WHEREAS, bargaining to reach a new agreement is expected to commence within sixty days;

NOW, THEREFORE, BE IT RESOLVED that the following staff members are designated to represent the Board of Control for the purpose of negotiating a new agreement, subject to ratification by the Board:

The Director of Personnel and Contract Administrator will serve as Team Chairman. Also on the team will be the Controller, or his designee; the Assistant to the Director of Personnel; and the Physical Plant Director or his designee.

Additional persons shall be designated by the President of the University on an ad hoc basis for the purposes of observation or special assistance. Mr. Morton E. Weldy will serve as counsel for the team.

LKF:jas  
5/30/89

RESOLUTION OF THE BOARD OF CONTROL  
OF SAGINAW VALLEY STATE UNIVERSITY  
PROVIDING FOR THE ENTRY INTO A TERM LOAN  
AGREEMENT AND OTHER MATTERS RELATED THERETO

WHEREAS, the Board of Control of Saginaw Valley State University (the "Board") is a constitutional body corporate established pursuant to Article VIII, Section 6 of the Michigan Constitution of 1963, as amended, with general supervision of Saginaw Valley State University (the "University") and the control and direction of all expenditures of the University's funds; and

WHEREAS, the administration of the University has determined that certain capital expenditures at the University over the next two years will require financing in the amount of not to exceed One Million Five Hundred Thousand Dollars (\$1,500,000), and that the most appropriate method of financing is the entry into a Term Loan Agreement providing for the repayment from student fees of borrowings thereunder over a five year period from the date funds are drawn; and

WHEREAS, the Board has determined, in the exercise of its constitutional duties, that it is necessary and appropriate to authorize the execution and delivery of a Term Loan Agreement and related Note thereunder, and the pledge of Student Fees as security for the repayment of amounts drawn under the Term Loan Agreement, with interest thereon, all as described below; and

WHEREAS, it is necessary for the Board to authorize the President or the Vice President for Administration and Business Affairs, to solicit proposals from banks for the interest to be charged under the Term Loan, and the other provisions with respect thereto, and to negotiate said terms, and to execute and deliver for and on behalf of the Board a Term Loan Agreement, and related Note and other related documentation;

NOW THEREFORE, be it resolved by the Board of Control of Saginaw Valley State University as follows:

1. The Board hereby determines that subject to the limitations set forth in this Resolution, it is necessary and appropriate and in the best interest of the University to borrow from a lender to be determined by the President or Vice President for Administration and Business Affairs, or either of them, the sum of not to exceed \$1,500,000, and enter into a Term Loan Agreement (the "Agreement") with the lender for the purpose of financing capital projects of the University to be approved by the Board as hereafter described. The Agreement shall provide that funds may be drawn from the lender under the Agreement in installments over the period from the date of the Agreement to and including June 30, 1991. The Agreement shall provide that installments drawn under the Agreement shall be repaid in annual installments over five years from the date the installment is drawn under the Agreement; provided, however,

that the Agreement may provide that all installments which would be due in a fiscal year are due on the same date on or before the close of that fiscal year. The Agreement shall provide for interest to be paid on the installments at an interest rate to be agreed upon by the President or Vice President for Administration and Finance; provided, however, that if the interest rate is a fixed rate, the rate shall not exceed 8½% per annum, and if the rate is a variable rate, the rate shall not exceed 85% of a specified bank's prime lending rate. Notwithstanding the foregoing, the Agreement may provide for an adjustment of the interest rate in the event of change in tax laws or regulations, or in the event of a change in the tax exempt status of interest payable under the Agreement, but in no event shall the rate, as adjusted, exceed the lesser of the maximum rate permitted by law or 15% per annum.

2. The indebtedness of the Board under the Agreement shall be evidenced by a Note of the Board (the "Note"), and shall be the limited obligation of the Board, secured only by a first lien on Student Fees, which shall be defined in the Agreement as meaning the general tuition and matriculation fees established from time to time by the Board and collected or to be collected from or on behalf of students attending the University (but excluding special designated fees, fees charged and collected from students attending the University by reason of the use or benefit



from a particular facility, and board and room and housing charges), on a parity basis with the outstanding obligations of the Board secured by a first lien on Student Fees. There shall be no recourse under any obligation, covenant or agreement contained in the Agreement or the Note against the State of Michigan, the Board or the University, it being expressly understood and agreed that the Note is to be secured by and payable only from the sources of funds referred to above.

3. The President or the Vice President for Administration and Business Affairs, or either of them, shall solicit proposals from banks for the terms of the Agreement, and shall negotiate, execute and deliver for and on behalf of and as a duly authorized act of the Board, the Agreement and Note in the forms as the officer executing such documents shall deem necessary and appropriate, subject to the limitations set forth above, in order to achieve the purposes expressed in this Resolution.

4. The Note shall be issued and delivered upon the direction of the Vice President for Administration and Business Affairs. The corporate seal of the University may be imprinted or impressed on the Note, if specified in the Agreement.

5. The President or Vice President for Administration and Business Affairs, or either of them, is authorized to draw advances under the Agreement for capital projects of

the University; provided, however, that no such amounts shall be drawn for projects that have not previously been approved by the Board.

6. The President, the Vice President for Administration and Business Affairs, and any other appropriate officers of the Board or the University are hereby authorized to perform all acts and deeds and to execute and deliver all instruments and documents for and on behalf of the Board required by this Resolution or the Agreement, or proper in connection with the issuance and delivery of the Note. The President or the Vice President for Administration and Business Affairs are hereby authorized for and on behalf of the Board, to designate in the Agreement the Note as a "qualified tax exempt obligation" for the purpose of deduction of interest expense by financial institutions.

7. All resolutions or parts of resolutions or other proceedings of the Board in conflict herewith be and the same are hereby repealed insofar as such conflicts exist.

RESOLUTION: Leave of Absence for Sister M. Rachel Wallace

WHEREAS, The Board of Control approves requests for leave of absence without pay from the faculty and staff for professional growth or other related activities, and

WHEREAS, Sister M. Rachel Wallace, Associate Professor of Nursing has requested a leave of absence without pay for Fall 1989 for her study in Rome, Italy, and

WHEREAS, the Department of Nursing and Dean of Nursing and Allied Health Sciences support Sister Wallace's request,

NOW, THEREFORE, BE IT RESOLVED, that Sister Wallace be granted leave of absence for Fall semester, 1989.

RSPY:sl  
Resol38

RESOLUTION: Administration's Response to the Recommendations  
of the Board of Fellows to the Board of Control

WHEREAS, the Board of Fellows presented to the Board of Control on June 16, 1988 the Summary of Recommendations with regards to the report of the National Commission on the Role and Future of State Colleges and Universities, TO SECURE THE BLESSINGS OF LIBERTY, and

WHEREAS, The Administration has carefully studied the Summary of Recommendations and prepared its response,

NOW, THEREFORE, BE IT RESOLVED, that the attached Administration's response to the Summary of Recommendations be adopted, and

BE IT FURTHER RESOLVED, that the Administration present to the Board of Control its progress report in June 1990.

RSPY:sl  
resol40

## INTRODUCTION

This is a response to the Summary of Recommendations to the Board of Control of Saginaw Valley State University submitted by the Board of Fellows who, in 1987-1988, examined the report of the National Commission on the Role and Future of State Colleges and Universities, To Secure the Blessings of Liberty.

On January 20, 1987, the American Association of State Colleges and Universities' Board of Directors endorsed To Secure the Blessings of Liberty, the report of the National Commission on the Role and Future of State Colleges and Universities, and encouraged member institutions of AASCU to form task forces to monitor implementation of the Commission's recommendations and advise the Board of Directors of developments at their campuses.

At the October 15, 1987 Board of Fellows meeting, President Ryder asked members of the Board of Fellows to begin a year-long discussion of the report with faculty and staff representatives of the University. Under the leadership of Mr. James Bandeen, members of the Fellows and university representatives formed several groups in order to focus discussions on the issues raised in the report. On June 16, 1988, Mrs. Margaret Darger, chairperson of the Board of Fellows, presented a Summary of Recommendations to the Board of Control.

Mrs. Darger and Mr. Edward J. McArdle discussed the summary with members of the Academic and Student Affairs Committee of the Board of Control on November 14, 1988. At this meeting, the University administration was asked to review the summary and present a response to the Board of Control.

President Ryder reviewed the summary with members of the Administrative Council at December 1988 and January 1989 meetings. Vice President Yien was asked to prepare the Administration's response to the summary and present the response at the May 18, 1989 Board of Fellows meeting.

## RESPONSE TO RECOMMENDATIONS

### A. Student Access and Participation

The Administration supports the recommendations that entrance standards should not be lowered, that the University increase the recruitment and retention of minority students, and that the University work with area business and industry to promote college attendance of minority students.

The University has put in place the Wade McCree Program which establishes mentor relationships for twelve junior high school students every year. These students will be given tuition scholarships to attend Saginaw Valley State University if they

complete a high school preparatory course with a "B" average.

With local business and industry, the University participates actively in the M3PEP program, a summer program for minority students who are interested in science and engineering. The University has been the site of the summer program since 1987.

Furthermore, the University endorses the position that adequate public support for public higher education is required for a public institution to maintain its programs within an affordable tuition range and for a public institution to effectively maintain a proper balance between quality of and access to higher education.

Finally, the University supports the position that all individuals in our society who aspire to earn a bachelor's degree should have that opportunity provided that they have the intellectual ability and are willing to make the considerable effort that is required.

## B. Academic Quality

### (a) Standards and Special Admissions

The Administration agrees in principle with the recommendations that SVSU raise standards for admission, that students be required to take entrance examination in reading and mathematics in addition to having an acceptable high school grade point average, and that students who fail these examinations be required to take and pass an intensive course in reading, writing, and basic mathematics before being admitted to the University as freshmen.

With recommendation from the faculty and approval of the Board of Control on March 13, 1989, the Administration has modified admission procedures as follows:

- (1) the required grade point average for normal first-time-in-college admission will be 2.5 in college preparatory subjects, and
- (2) acceptable A.C.T. or S.A.T. test scores will be required of applicants age 22 and under, and
- (3) admission may be granted to students who have a minimum seven-semester grade point average of 2.0 in college preparatory subjects and an acceptable A.C.T./S.A.T. test score, and
- (4) applicants age 22 or older who have not attended any college/university may be admitted with lower high school G.P.A.'s and/or A.C.T./S.A.T. test scores; however, they will first be required to obtain satisfactory scores on the SVSU Basic Skills test.

Furthermore, the Office of Academic Support Services in cooperation with the Departments of English and Mathematical Sciences will design a pre-admission intensive course in reading, writing, and basic mathematics. If resources are available, these courses may be implemented in the summer of 1990.

(b) Writing Across the Curriculum

The Administration agrees that effective writing and analytical skills are essential across the curriculum and that the academic vice president and respective deans should gradually promote implementation of these skills in all classes.

The academic vice president established the Write to Learn Project in May 1988 and appointed Drs. Thomas Hearn and Kay Harley of the Department of English to direct the Project. In addition to the workshops for regular faculty and adjunct faculty, the Project emphasizes the centrality of writing in programs seeking specialized accreditation. The co-directors have assisted in drafting statements about the role of writing in such programs.

To date, a total of seven individual proposals have been supported with funds or release time for implementation and a total of thirty faculty members have participated in the writing workshops.

The Administration also plans to invite area secondary school teachers from a variety of disciplines to one or more conferences to exchange information about ways in which they are fostering writing in their courses.

(c) Foreign Language

The Administration agrees that training in a foreign language increases a student's awareness of the cultural diversity among the people of the world, and at the same time it heightens his/her understanding of the structure and form of the English language.

The academic vice president has been working at the state level to promote the idea that all state universities in Michigan should require demonstrated proficiency in a foreign language as a prerequisite for graduation. In Fall 1989, the academic vice president will begin a series of meetings with the faculty to explore the recommendation that all entering full-time SVSU freshmen be required to take one year of a foreign language with emphasis on conversational skills during their first two years as University students.

(d) International Considerations

The University has been on the forefront in relation to the faculty and student exchange programs with colleges and universities overseas and will prepare a comprehensive report of these activities for the Board of Fellows and the Board of Control in Fall 1989. In addition to the institutional exchange programs, the academic vice president has taken a leadership role in the development of the Japan Center of Michigan public universities in Shiga Prefecture, Japan. Beginning September 1989, more than thirty students from all fifteen state universities will stay at the Center for two semesters studying the Japanese language and culture in addition to a directed study of their chosen fields. The Center will also provide research and conference opportunities for science and business faculties to conduct joint research projects with their respective Japanese cohorts.

In March 1989, the faculty ratified a curriculum proposal to offer World Cultural Geography, History and Geography of North America, and Selected Topics in Geography in Winter 1990 and will re-visit in Fall 1991 the recommendation that SVSU requires an international course covering foreign geography, culture, trade, and economics for graduation.

The academic vice president will present the recommendation that SVSU spearheads the formation of a Michigan Colleges and Universities Council on International Education to the Chief Academic Affairs Officers of the Presidents Council of State Universities in the 1989-1990 academic year.

(e) Teacher Education and Public Education

The College of Education has been undergoing its preparation of a comprehensive evaluation of the National Council for Accreditation of Teacher Education in April 1991. Standards, procedures, and policies for the accreditation of professional education units require the College of Education faculty to work very closely with faculty members of the related departments, such as English, Mathematics, Biology, Chemistry, and Physics.

Both knowledge bases for professional education and relationship to the world of practice are the two guiding principles which provide some of the answers to the questions and concerns mentioned in the Board's Summary of Recommendations.

The Department of Teacher Education has also sponsored on a regular basis lunch meetings with area school teachers and



administrators to seek ways to promote parent-community involvement. The University has gradually taken up the regional leadership role and will direct its attention in the future to such issues as negative effects of judicial and legal restraints/interference on effective teaching, over-emphasis on "individual rights" vs. the "common good", and the balance between quality of and access to education.

(f) Cooperation and Cooperative Ventures

The University agrees with the Summary of Recommendations that the primary role of colleges and universities continues to be teaching and takes an active role in regional economic development.

With adequate resources for teaching and related instructional activities, the University will continue to maintain at least the 1987-1988 level of support for the Business and Industrial Development Institute and increase emphasis on the training and development of minority business persons. Business and industrial community leaders are being advised of the important contributions the University has been making in economic development and the resources the University needs to maintain its primary role of teaching and quality education.

The College of Science, Engineering and Technology offered a free laboratory clinic for area junior and senior high schools in the summer of 1988 and will continue its active ties with high school science teachers through Project S.O.L.V.E. for the next two years. Annual Science Day and Math Olympics are two of the well known events co-sponsored by the College of Science, Engineering and Technology and the Office of Admissions.

One of the most significant catalysts for future cooperation and cooperative ventures within the region will exist in the form of the Business Innovation and Professional Development Center. This facility will encourage many and varied relationships among the university, public school personnel, business and industry, and the general citizenry. These arrangements will be both formal and informal.

It is expected that this facility will be completed by 1992. As part of the planning process for the building, many groups are already and will continue to be involved.

RESOLUTION: SAGINAW VALLEY STATE UNIVERSITY  
GOALS FOR 1992-93 AND OBJECTIVES FOR 1989-90

Resolved, that the Board of Control of Saginaw Valley State University re-affirms the following goals and approves the associated objectives for the 1989-90 fiscal year:

Goal 1: Achieve an appropriate enrollment/resource balance which permits student body growth only within the limits of available resources.

Objective 1 for 1989-90: Assess the effect on the institution and the service area of SVSU's May 1988 decision to limit enrollment until such time as the size of the full-time faculty is adequate for the number of students enrolled.

Objective 2 for 1989-90: Estimate resources and establish staffing and enrollment targets for 1990-91.

Goal 2: Identify, recruit, and enroll more minority students.

Objective 1 for 1989-90: Continue the mentoring and support program for the students participating in the Wade McCree Incentive Program and identify 12 eighth graders who will join the program.

Objective 2 for 1989-90: Treat each academic or student services position vacancy as an opportunity to increase the number of faculty and staff who are well-equipped to meet the needs of minority students.

Objective 3 for 1989-90: Enroll the first minority students transferring to SVSU from Delta College under the Partnership Program.

Objective 4 for 1989-90. Implement promising unit proposals that are feasible within available resources.

Goal 3: Enhance the university's academic reputation.

Objective 1 for 1989-90: Complete preparation for a fall by an engineering accreditation team.

Objective 2 for 1989-90: Complete the preliminary self teacher education and educational leadership programs timetable for the planned application for accreditation.

Objective 3 for 1989-90: Begin a study of the present needs of the programs in business and management.

Objective 4 for 1989-90: Implement promising feasible within available resources.

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see notes for actual amounts

Goal 4: Increase direct assistance to K-12 school districts.

Objective 1 for 1989-90: Respond to school district requests provided faculty expertise, faculty time, and external funding are available.

Objective 2 for 1989-90: Implement promising unit proposals that are feasible within available resources.

Goal 5: Internationalize SVSU's curricula.

Objective 1 for 1989-90: Explore with the faculty the desirability of instituting a foreign language requirement.

Objective 2 for 1989-90: Implement promising unit proposals that are feasible within available resources.

Goal 6: Enhance SVSU's economic development and applied research activities.

Objective 1 for 1989-90: Examine alternatives for financing economic development and applied research activities.

Objective 2 for 1989-90: Implement promising unit proposals that are feasible within available resources.

Goal 7: Promote wellness.

Objective 1 for 1989-90: Open the Health and Physical Education Center and implement all planned physical education and fitness activities that are feasible within resources available for that purpose.

Objective 2 for 1989-90: Seek adequate funding for optimum use of the Center.

Objective 3 for 1989-90. Implement promising unit proposals that are feasible within available resources.

Goal 8: Require and assist students to learn more.

Objective 1 for 1989-90: Extend the Learn to Write (writing across the curriculum) program.

Objective 2 for 1989-90: Implement promising unit proposals that are feasible within available resources.

## SAGINAW VALLEY STATE UNIVERSITY

RESOLUTION: AUTHORIZATION TO SELECT A PROFESSIONAL SERVICE  
CONTRACTOR, TAKE BIDS AND ISSUE A CONSTRUCTION  
CONTRACT FOR LANDSCAPE DEVELOPMENT AND WATER  
IMPOUNDMENT AREA AT THE MAIN ENTRANCE ON BAY ROAD

WHEREAS, a need was identified in the University Master Plan and in the Utility Master Plan for a storm water storage basin on the westerly edge of the campus on the Kochville Drain, and

WHEREAS, development within Kochville Township is accelerating rapidly, which will cause a considerable amount of storm water runoff to be discharged into the Kochville Drain, and

WHEREAS, under severe weather conditions when the Saginaw River is at high levels and the flow in the open drain is impeded, it becomes necessary to impound water at various locations to prevent flooding, and

WHEREAS, an impoundment area has been designated near the main entrance at Bay Road which will provide landscape development and enhance the image of the University;

NOW, THEREFORE, BE IT RESOLVED, that the President of the University, or its Vice President for Administration and Business Affairs, are authorized to enter into a contract with Grables, Mills & Young, Inc., landscape architects for the design of an impoundment area and landscape development at the entrance on Bay Road, and

NOW, THEREFORE, BE IT FURTHER RESOLVED, that the President of the University, or its Vice President for Administration and Business Affairs, are authorized to take bids and issue a construction contract for landscape development and water impoundment area at the main entrance on Bay Road pending lump sum funding approval through the Office of Facilities of the State of Michigan.

June 2, 1989