# SAGINAW VALLEY STATE COLLEGE

# BOARD OF CONTROL

# OCTOBER 12, 1987 Regular Monthly Meeting

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#### MINUTES

## BOARD OF CONTROL

# SAGINAW VALLEY STATE COLLEGE

Regular Monthly Meeting 9:30 a.m. E.F. Rittmueller Middle School Frankenmuth, Michigan October 12, 1987

#### Present:

Braun Curtiss Gilmore Klykylo Munoz Ryder Saltzman Woods

#### Absent:

Lofton

# Others

Present: Beutler Dickey Fallon Frahm Lange Stanley Thompson Tintner Tucker Willertz Woodcock Press Staff and Students from Birch Run Area Schools, Frankenmuth School District, Reese Public Schools, Bridgeport-Spaulding, and Vassar Public Schools

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#### I. CALL TO ORDER

Chairperson Saltzman called the meeting to order at 9:35 a.m.

She thanked the Frankenmuth School District for hosting the meeting, and asked the guests from the various school districts to introduce their contingents. Mr. Jerold McEwen, Superintendent of the Frankenmuth School District, welcomed everyone and stated that he was happy to host the meeting of the Board of Control. He added that it has been a delight to watch Saginaw Valley State College be born, go through the agonies of its very early infancy, and reach its present state of great success and youthful vitality.

# II. PROCEDURAL ITEMS

# 1) <u>Approval of minutes of August 10, 1987 Regular Monthly</u> <u>Meeting</u>

It was moved and supported that the minutes of the August 10 regular monthly meeting be approved. They were unanimously **APPROVED** as submitted, and were ordered filed in the President's Office and in the Library.

# 2) <u>Recognition of the official representative of the</u> <u>Faculty Association</u>

Dr. John R. Willertz, President of the Saginaw Valley

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State College Faculty Association, was recognized. Dr. Willertz stated that it was always a pleasure to be in Frankenmuth. He noted that he would like to speak at the time of the recognition of Dr. Tintner.

- 3) <u>Communications and requests to appear before the Board</u> There were none.
- Additions and deletions to the agenda There were none.

#### **III. REMARKS BY THE PRESIDENT**

President Ryder presented a token of appreciation to Superintendent McEwen, and noted that the Frankenmuth School District has one of the finest reputations in the state.

President Ryder reported that the proposal to redesignate SVSC, Ferris, Grand Valley and Lake Superior as universities had passed the House last summer and had been taken up in the Senate. The proposal came out of the Senate Committee on Education and Mental Health recently with a 5-0 vote in support. It is expected to be on the floor of the Senate for the first reading very shortly. There is every indication that the Governor is prepared to sign the bill, assuming that it comes to his desk. The bill would have immediate effect.

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IV. ACTION ITEMS

#### 1) Recognition of Dr. Kurt Tintner

RES-758 It was moved and supported that the following resolution be adopted.

WHEREAS, Dr. Kurt Tintner has taught in the Department of Modern Foreign Languages on a part-time basis for more than twenty years and was instrumental in the establishment and instruction of the German Languages program in its early <u>years</u>, and

WHEREAS, Dr. Kurt Tintner has made significant contributions to the understanding and appreciation of German music, culture, and art in Saginaw and the surrounding communities, and

WHEREAS, Dr. Kurt Tintner received in September 1987 the German American Friendship Award, the highest civilian recognition by the Federal Republic of Germany, and

WHEREAS, Faculty members of the Department of Modern Foreign Languages and the College Administration recommend Dr. Kurt Tintner for the Board of Control recognition,

NOW, THEREFORE, BE IT RESOLVED, THAT the Board of Control at the October 12, 1987 meeting in Frankenmuth, Michigan commends Dr. Kurt Tintner upon his academic and civic contributions to the College and the community, and

BE IT FURTHER RESOLVED, THAT Dr. Kurt Tintner be awarded the title of Distinguished Adjunct Professor of German.

President Ryder presented a framed resolution to Dr. Tintner. He noted that approximately 12 years ago there had been considerable discussion about dropping German and French at SVSC. After much deliberation and conversations with Dr. Tintner, it was decided to reaffirm the teaching of these languages. Dr. Ryder added that Dr. Tintner has been an

extremely positive influence on our campus.

Dr. Tintner stated that he was deeply honored and very happy to accept the award.

Dr. Willertz enumerated Dr. Tintner's many contributions to the College and the community and congratulated him on behalf of the faculty.

The resolution was APPROVED unanimously.

#### 2) Approval of MSN Program

RES-759 It was moved and supported that the following resolution be adopted.

WHEREAS, a comprehensive needs assessment and feasibility study for a Master of Science in Nursing program (MSN) in east-central Michigan has been completed, and

WHEREAS, the study has identified a sizeable population of potential students in this region, and

WHEREAS, the faculty ratified the MSN program on March 12, 1987, and

WHEREAS, the Presidents Council of State Colleges and Universities in Michigan supported the program on February 6, 1987, and

WHEREAS, the U.S. Department of Health and Human Services approved the program request for a total of \$374,497 for the period of October 1, 1987 through September 30, 1990,

<u>NOW, THEREFORE, BE IT RESOLVED, THAT the Master of</u> <u>Science in Nursing program be approved effective immediately</u> and for admissions beginning in Fall 1988.

President Ryder asked Dr. Crystal Lange, Dean of the School of Nursing and Allied Health Sciences, to comment. Dr. Lange stated that the faculty of the School of Nursing

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had worked long and hard to arrive at this point, having spent approximately a year in a feasibility study. The curriculum has been reviewed by the Graduate Council and refinements have been made. The program has passed the approval of the faculty at large and of the Academic Vice President. It has been approved and funded by the Committee on Health and Human Services, and is ready to move forward, pending approval of the Board of Control. Dr. Lange asked for questions.

Dr. Ryder commented that this is another major step for the college in serving the people of the area. He added that Dr. Lange and her staff had built an exceptional program that has recognition throughout the State of Michigan and well beyond.

Mr. Braun stated that the Board was very proud of all of the programs at SVSC and that those of the School of Nursing and Allied Health Sciences are outstanding. He noted that Dr. Sachiko Claus, Assistant Professor of Nursing at SVSC, had explained the program to the Academic and Student Affairs Committee in Dr. Lange's absence, and that they had been very impressed with the work and effort that had gone into it. He said that he was delighted with the program and added his congratulations to Dr. Lange and her group.

The resolution was APPROVED unanimously.

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3) General Fund Budget Request -- 1988-89

RES-760 It was moved and supported that the following resolution be adopted.

WHEREAS, the state appropriation budget request is due November 1, 1987, and

WHEREAS, this request must be approved by the Board\_of Control,

NOW, THEREFORE, BE IT RESOLVED, that the attached General Fund Operating Budget request for Saginaw Valley State College for fiscal year 1988-89 be approved for submission to the State of Michigan. (See Appendix 1: Budget Narrative)

Chairperson Saltzman asked for comments.

President Ryder asked Mr. Jerry A. Woodcock, Vice President for Administration and Business Affairs to, review the proposal. Mr. Woodcock stated that the last two pages of the document were included for information purposes only; they are not part of the request which will be sent to Lansing. More detailed descriptions will accompany the actual request. These will be submitted to the Board at its next regular meeting.

Mr. Woodcock then reviewed the Budget Narrative for Fiscal Year 1988-89, which explains certain key assumptions pertaining to next year's budget. He stressed that the Board was not adopting the budget at this time: the actual budget will be submitted to the Board next August. The document being reviewed at this meeting sets forth a <u>projected</u> budget of \$25,474,145 which assumes that we will receive all the

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funds requested, and that priorities will remain the same. It represents our desires relating to our goals and objectives.

Mr. Woodcock reported that the first assumption in the narrative was that forward funding (approximately between \$1.8 - \$1.9 million at SVSC) will be incorporated into the college state appropriation request. Dr. Ryder noted that in the appropriation bills for the last couple of years there has been a sunset provision which would require that the forward funding stop at a certain point in time. This was advanced by one year a year ago. This year the provision has not been included at all, which could make one assume that forward funding may continue forever. Mr. Woodcock pointed out that each Legislature can deal with the issue as it desires, but that would seem to be their intent, based upon conversations with the Department of Management and Budget and the Legislature.

The projected budget assumes at this point in time that there will not be a tuition increase if we are funded at the desired level, and that other revenue categories will remain stable.

On the expenditures side, the institution has incorporated one-time revenues into its 1987-88 base budget. These will need to be replaced with on-going revenues. It is hoped that the Enrollment Increase Offset Funds will be added

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permanently to our revenue flow; if not, we recognize that replacement of this source of revenue will be the first claim on any new permanent revenues that are received next year. In all, there is \$513,000 in our revenue stream of one-time, non-reoccurring revenues. It is our objective in a reasonable amount of time to have a budget that does not incorporate one-time revenues that are offset on the expenditure side with on-going base expenditure items.

A five percent increase in supplies, services and materials for departmental budgets is being projected.

An additional \$100,000 is budgeted for those accounts where funding requirements for 1988-89 are expected to be higher than the rate of inflation.

The sum of \$3,566,307 is being requested for Program Revision Requests, other planning process priorities, compensation increases, and contingencies.

Mr. Woodcock asked the Board to turn to the second page of the document, which showed that our current (1987-88) state fiscal year appropriation base is \$13,622,973. The addition of the one-time enrollment increase offset funds of \$223,626 brings the total to \$13,846,599. Additional funds requested in 1988-89 for compensation, supplies, materials, services and capital expenditures brings the total to \$16,052,363 for a total increase on base operations of 15.93 percent. Mr. Woodcock noted that the state appropriations

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portion of the budget constitutes approximately 65 percent of SVSC's revenues; tuition and fees and other revenues represent the balance. Therefore, if we were to receive the 15.93 percent increase, it would be on only 65 percent of the budget.

Mr. Woodcock then reviewed the Program Revision Requests, which are required to be listed in priority order.

- A request for 24 new faculty over three years in order to achieve our objective of a ratio between our full-time and adjunct faculty. The \$320,000 shown for 1988-89 represents eight new faculty members.
- 2) Final phase of the funding of the new Fine Arts Center and the remodelling of Wickes Hall. Partial funding has been received in the 1987-88 base, to enable us to move in on a partial basis this year.
- 3) First phase of the Physical Education Facility Start-Up. This recognizes the planned move into the Physical Education Facility in January of 1989. This funding will also be done in two phases.
- A request for \$577,350 for campus-wide computing, particularly in the instructional area.
- 5) A request for \$104,000 for a cooperative program with Delta College for TV Production and Broadcast. The total of Program Revision Requests being sought is

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\$2,084,307, or a 15.05 increase, for a total Operating Budget Request increase of 30.98 percent.

Mr. Woodcock then reviewed the first information sheet, which indicated that we had requested an 11.7 percent increase for operations in 1987-88 over 1986-87, and a 13.6 percent increase for Program Revision Requests, for a total requested 25.3 percent increase. We received 7.5 percent of the 11.7 percent increase for base operations--with state appropriations representing about 65 percent of our revenues. Therefore, we did not achieve a 7.5 percent increase overall in base operations.

The only PRR funded was \$688,000 for the first phase of the start-up of the Fine Arts Center and remodelling of Wickes Hall, which is a 5.62 percent increase, for a total increase of 13.12 percent.

The amount requested but not received for program maintenance was \$515,301. This was the primary cause for the tuition increase.

The second information sheet shows, on an incremental basis, what changes would take place in the major segments of the 1988-89 budget if we received the amount of funding being requested and if expenditures basically followed needs as outlined. If we are allocated the amount requested in state appropriations, we would receive an additional \$4,281,785. The increase of \$242,000 in tuition and fees is due strictly

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to a projected three percent increase in credit hours. No rate increase is projected, if we receive the entire \$4,281,785 increase. The other revenue sources are primarily stable, with the exception of the supplemental funding of financial aid to students by the SVSC Foundation for the past three years.

The total expenditure increases (including both the first and second phases of building start-ups) would be \$4,408,950. The bottom line information for 1987-88 indicates that the Board incorporated part of the unrestricted fund balance to be carried forward from last fiscal year to this fiscal year beginning July 1st in the institution's 1987-88 budget. It is projected that a balanced budget will be achieved next year without carrying forward an unrestricted fund balance.

Mr. Woodcock noted that in order that adequate time can be had for advertising and recruiting, Dr. Ryder has already authorized the Vice President for Academic Affairs to begin the recruitment process for eight additional faculty members for 1988-89.

Mr. Woodcock asked for questions. Dr. Ryder noted that if the increase in student enrollment is substantially higher than three percent, additional expenditures will be called for. This brings forward the concern that we constrain our enrollment in such a way as to be most effective in

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delivering our services to students in as large numbers as possible while still constraining our costs. We are not getting enough support from the State of Michigan to acquire the additional faculty that are necessary to continue the same kind of enrollment increases that we have been having. Our concern is that we not grow so rapidly that we can't maintain the quality of our programs with a sufficient number of full-time faculty and adequate supplies and equipment. This is a concern that will have to be wrestled with before the budget for next year can be finalized. Dr. Ryder recommended approval of the operating budget request.

Mrs. Woods noted that while we did not receive the amount of money that was requested, the Governor and the Legislature still hold education in a very high regard and consider it a high priority in the State. Considering the difficult times that Michigan has been through, it is especially pleasing that education has not been first to suffer severe cutbacks in recent times. It bodes well for the State of Michigan to support education. It will ultimately be the device whereby we can recover economically.

Dr. Ryder added that the Governor did not veto appropriations for higher education, except for \$20 million in remodelling and renovation. This money is necessary, but the cuts were made in an area that can be put off for a year, and then caught up. Cut backs in operating funds would cause

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problems in the quality of our programs or the number of students we could serve. The Governor and the Legislature have taken very positive steps on behalf of education, and we appreciate it.

The resolution was APPROVED unanimously.

4) Capital Outlay Budget Request -- 1988-89

RES-761 It was moved and supported that the following resolution be adopted.

WHEREAS, the state appropriation budget request for Capital Outlay projects is due November 1, 1987, and

WHEREAS, this request must be approved by the Board of Control,

NOW, THEREFORE, BE IT RESOLVED, that the attached Capital Outlay Budget Request for Saginaw Valley State College for fiscal year 1988-89 is approved for submission to the State of Michigan. (See Appendix 2: Capital Outlay)

Dr. Ryder noted that this budget must be submitted by November 1st. Information must be provided about capital development, including the planning, programming and construction of new facilities, major site development, and continuation or completion of major projects that are under way on the campus. We are also asked to prioritize these items.

The first priority is the Center for Business and Professional Development, at a cost of \$12,500,000. It is anticipated that, after we submit a program statement, a committee will wrestle with what physical facilities ought to be in the building. Once the program statement has been

submitted it is anticipated that planning money will be received.

The second priority is the theatre, which was to be phase two of the Fine Arts Center. It is not anticipated that planning money will be received for this project this year. However, items must be listed whether or not money is anticipated for the upcoming year.

The third request is for site improvements and landscaping. A great deal of landscaping is being done directly in association with the new facilities. This work was incorporated as part of IF-2, as well as the Fine Arts Center. Other areas of the campus, though, need additional site improvement and landscaping.

The forth priority is the Central Heating and Cooling Plant, which has been on the shelf for seven or eight years. At some point in time the number of buildings we have on campus will definitely make this project cost effective.

The fifth priority is Instructional Facility No. 3, at a project cost of \$5,000,000. This building is not needed presently, but must be on our list to be considered in the long term.

Dr. Ryder stated that he recommended the resolution.

Chairperson Saltzman asked for comments. There were none.

The resolution was APPROVED unanimously.

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5) Receipt of Annual Financial Audit by Yeo and Yeo,

CPA's

It was moved and supported that the following BM-725 motion be adopted.

WHEREAS, The financial statements for the 1986-87 fiscal year as audited by Yeo and Yeo Certified Public Accountants are completed;

NOW, THEREFORE, BE IT RESOLVED, That the Board of Control receive the audit as submitted.

Mr. Klykylo, Board of Control Treasurer, read the resolution. Mr. Woodcock distributed the audit. He noted that he had just received the report, and that after the Board has acknowledged its receipt, it will be distributed on Zahnow Library will be given copies, where it will campus. be available to anyone who chooses to read it.

The Legal and Audit Committee of the Board has met with the auditors and has reviewed the document.

Dr. Ryder noted that the Board was receiving the report, not acting on it.

The motion was APPROVED unanimously.

Approval of Fine Arts contract modification 6)

It was moved and supported that the following RES-762 resolution be adopted.

WHEREAS, on May 2, 1986 the Board of Control approved a resolution authorizing construction of the Fine Arts Center, and

WHEREAS, a contract was awarded to Gregory Construction Company for \$4,879,000, and

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WHEREAS, on December 9, 1985 the Board approved a resolution authorizing the President and either the Vice President for Academic Affairs or the Vice President for Administration and Business Affairs by their two signatures to sign contracts binding the College in an amount for any one contract not to exceed \$250,000, and

WHEREAS, a change order to Gregory Construction Company in the amount of \$377,195 for site work, including lighting, sidewalks, roads, curbs, drain structures and brick pavers was developed by the architects and has been issued in order that the project proceed on a timely basis,

NOW, THEREFORE, BE IT RESOLVED, that the Board of Control confirms the change order in the amount of \$377,195 to the Gregory Construction Company.

Chairperson Saltzman asked Mr. Woodcock to comment.

Mr. Woodcock reported that the Board of Control has provided delegation of contractual authority to the Vice President of Academic Affairs, the President, and the Vice President for Administration and Business Affairs. Each of these officers can individually sign binding contracts up to \$100,000, or two of the officers in conjunction can commit the College for up to \$250,000. At the point in time when the Fine Arts contract for the basic construction was let, it was brought before the Board because it exceeded \$250,000. The actual amount was \$4,879,000. The Board authorized construction of that amount. The entire project is budgeted at \$7 million.

An unforeseen situation occurred when the architect, working with various parties, and being unaware of our \$250,000 contractual limitation, without involving Board

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approval developed a change order which exceeded that amount. When the matter was brought forth, action needed to be taken in order to complete the building on time, particularly since it pertained to outside site development. If no action were taken until it was brought before the Board, work would have been delayed on the project. After consultation with the President, work was authorized to proceed, since we are within the \$7 million limit for the building and furnishings. The resolution is being brought before the Board to ask them to confirm the change order in the amount of \$377,195. Mr. Woodcock added that this is the first time in his ten years with the institution that a situation like this has occurred. It developed in such a way that it was before us before we knew that we were above our contractual authorization to commit the institution.

Mr. Klykylo stated that he was troubled that integral parts of the project, such as lighting, sidewalks, roads, curbs, drain structures and brick pavers were not considered when the original contract was let. Mr. Woodcock explained that they were excluded on purpose because the amount of pledges and cash on hand were uncertain, and because decisions needed to be made on exactly what was to be done in that particular area. He added that the original resolution could have been written for the full amount of the project (\$7 million), instead of for \$4,879,000, the amount of the

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base bid. Had the change order been less than \$250,000 and, as long as we were within the total project cost, the situation could have been handled administratively.

Mrs. Woods asked whether she was to understand that this was not an increased cost on these items, but was merely what had been planned previously, except that when we started out we dealt with the basic building. This resolution deals with the cost of this portion of the building--it is not an increase in its cost. Mr. Woodcock replied that this was correct--all site development had been excluded from the base contract.

Dr. Ryder noted that another reason was that money was being borrowed against pledges, which involves certain limitations. He added that in the future, the Board would effectively be asked to approve up to the amount of money available under the pledges.

Mr. Curtiss asked whether this was the aggregate of all change orders or only those portions which were not bid. Mr. Woodcock replied that this was only the cost for the site work which had been excluded. Mr. Curtiss asked what the total project cost at this point was. Mr. Woodcock explained that we are within the \$7 million. Mr. Klykylo asked how we arrived at the \$7 million. Dr. Ryder replied that it was the architect's estimate for the cost of the building, plus the equipment costs and fees.

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Dr. Gilmore questioned whether the use of the word "change" was fitting to the resolution, since it was not really a change. Mr. Klykylo added that these are two distinct projects, but they have not been handled that way. Mr. Curtiss stated that it is a change to the extent that it is an addition to the original contract. Mr. Woodcock noted that it is technically a change order to the General Contractor, although it is for a portion that was not initially bid.

Dr. Ryder added that one reason for biding the basic building first is so that you can see how much money you have left for the site work, which can vary, depending upon how much money is available.

Chairperson Saltzman asked for other questions. There were none.

The resolution was APPROVED unanimously.

7) Approval of Line of Credit with Michigan National Bank

RES-763 It was moved and supported that the attached resolution be adopted. (See Appendix 3: Line of Credit)

Chairperson Saltzman asked Mr. Woodcock to comment. Mr. Woodcock stated that this resolution deals with continuation of the line of credit agreement between the Board of Control of SVSC and Michigan National Bank. The first page of the appendix is basically a summary of a very lengthy loan agreement. (In the past, the Board has requested that they

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be given a summary of the important provisions of that The resolution is the same as it has been in document.) prior years. The line of credit was first put into place in the early 1980's strictly for the purpose of providing working capital--not to fund a deficit. Because of the economic recession in Michigan at that time, executive order reductions took place, and the state completely stopped making payments to the College for a period of several months. Eventually SVSC did not have sufficient cash from all other sources to continue making payments on bills. Therefore, a \$1.5 million line of credit was negotiated, strictly to be used for cash flow purposes. The most we ever borrowed was \$350,000, for a short period of time. The line of credit, however, has been continued. There is no annual cost to SVSC for having this line of credit; there is only cost when we do actually borrow. At this point in time, there is no intention of borrowing against it. It is an insurance policy of sorts.

The college has grown in size since this line of credit was put in place, and if a similar situation were to occur, the \$1.5 million would not be adequate. Therefore, negotiations to increase the line of credit to \$2.5 million are taking place with Michigan National Bank. This change would not be in place yet for this year's agreement, but for the 1989-90 year.

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Mr. Braun asked whether any formula is built in for the manner in which the interest rate is increased in the event that the government disallows this as tax exempt interest. Mr. Woodcock replied that there was. Mr. Braun noted that he was uneasy with the summary sheet description that states, "the interest rate, however, shall not exceed the maximum rate permitted by law." He added that he thought that was 25 percent between these two institutions today, and that he was sure that was not what was intended. He asked that at some point in time the Board be told what the formula is, other than "the maximum rate permitted by law." Mr. Woodcock replied that this was a very good point, and that it could be clarified and renegotiated if necessary.

Mr. Curtiss stated that the Board was aware that the intent here was not to borrow money to fund an operating deficit, but rather to close a gap on a temporary cash flow shortage should the state delay routine payments. He asked whether the bank had put any restriction on SVSC as to the circumstances under which we can draw against the line of credit. Mr. Woodcock replied that there were no restrictions. Dr. Ryder noted that even though the bank imposes no restrictions, the administration would come back to the Board if they were to ask to borrow on any other basis.

Mr. Curtiss stressed that the Board of Control is not

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empowered to commit the credit of the State of Michigan; we are pledging future student fees to repay any borrowing against the line of credit.

The resolution was APPROVED unanimously.

8) <u>Motion to elect remaining Active Members of the</u> <u>Board of Fellows</u>

BM-726 It was moved and supported that Mr. Joseph P. Temple and Mr. Ricardo Verdoni be elected as Active members of the Saginaw Valley State College Board of Fellows.

Dr. Ryder noted that a substantial number of additions and replacements to the Board of Fellows membership were brought before the Board of Control for approval at the August meeting. The motion before the Board today would elect two more people to the Board of Fellows.

The motion was APPROVED unanimously.

The Board recessed at 10:50 a.m. and reconvened at 11:05 a.m.

#### V. INFORMATION AND DISCUSSION ITEMS

# 9) <u>Review of Institutional Mission and Goals</u>

Dr. Ryder drew the Board's attention to Paragraph one of Section 3.0-3 of the Board of Control Operations Manual, as well as Paragraphs 1, 2, and 3 of Section 3.0-30. He added that basically the Board was receiving the proposed goals and objectives so that it could review them between now and May, and finally take action on them in May. The Board will

receive a document in about two weeks, which will include the changes in the planning process undergone during the last year.

Basically, each unit takes its own goals and objectives and tries to involve the people in their unit, as well as the President, in looking at goals for the future.

Priorities for 1987-88 will be covered, as well as the progress which has been made toward reaching these goals.

Dr. Ryder reviewed the following subjects which he will be discussing with the various faculties and deans of the five academic units as goals and objectives for this year.

- Enrollment and retention, including discussion on minority students.
- 2) Internationalization of the curriculum at SVSC.
- Optimum relationship of full-time faculty to students.
- 4) Increasing revenues; reallocating available funds.
- 5) Enhancement of students' learning capabilities.
- 6) Raising of expectations to a modest extent.
- 7) Recognition of superior teaching.
- Enhancement of SVSC's reputation, including individualized accreditation.
- 9) Promotion of physical fitness.
- 10) Increase in SVSC's contribution to the improvement of K-12 education.
- 11) Responding to educational and applied research needs of area businesses and professional groups.

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After the Board has received the document, discussion could be held in committees in November. Board members should be looking for areas which are missing in terms of goals and objectives, or things they feel are being over emphasized at this point in time.

Chairperson Saltzman noted that she had talked with each Board member in August and that she would mail a composite of their thoughts and ideas by the end of this month. That composite would hopefully tie in with the report that Dr. Ryder will be mailing.

She also asked about the promised reports from the different schools of the college. Dr. Ryder stated that there had been some confusion about whether the Board would prefer the reports to be given in committee meetings or in public session. Mrs. Woods said she would prefer to have them on the day when the Board meets, because the entire Board needs to hear the reports. This would also eliminate duplication of effort on the part of the schools. Dr. Ryder replied that if adequate time were given to the schools (1/2 hour), it could impact the length of the Board meeting. Mrs. Saltzman suggested a seminar session. Dr. Ryder stated that we will start off with the reports being given at the Board meetings; if that doesn't work, seminar sessions could be set up.

Mrs. Woods stressed that when the reports are given an

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invitation should be extended to the faculty of that particular school so that they would be aware that the report was being given and would have an opportunity to attend and have input. Dr. Ryder said that the first report could be given during the December meeting.

Chairperson Saltzman inquired about the report that was to be given at this meeting regarding the percentage of women and minorities employed by SVSC. She asked that past minutes be checked to ascertain that other items have not been overlooked. Dr. Ryder noted that the report on the percentage of women and minorities employed at SVSC could be given at the next Board meeting. The Personnel Committee will receive the revised Affirmative Action Plan in November.

10) Personnel Report

(See Appendix 4: Personnel)

Dr. Ryder stated that the report was self-explanatory. There were no questions.

# 11) Official Fall 1987 Registration Report

(See Appendix 5: Registration)

Dr. Ryder asked Mr. Richard P. Thompson, Dean of Student Affairs, to report. Mr. Thompson stated that enrollment for Fall 1987 was up 7.3 percent over Fall of 1986. Credit hours are up 5.8 percent. Women constitute 59 percent of our total enrollment. Off-campus enrollment is up because of special

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graduate education courses which were run in late summer. Our student population is aging: 52 percent of our students are 25 and over. The retention rate has continued to improve. Dr. Ryder noted that this year we attempted to hold the number of new students at the same level as last year. Not counting the credit hours that were earned for the summer courses, we were about 3 percent under the number of new students last fall--and we still showed an enrollment increase.

Mr. Curtiss asked if we now have a policy of not increasing the number of new students each year. Dr. Ryder replied that there is no such policy. This is part of the concern the Board will have to wrestle with this year regarding whether enrollments should be restrained, and if so, how.

12) Official Fall 1987 Housing Report

(See Appendix 6: Housing)

Mr. Thompson reported that as of September 7, 1987 there were 484 students in the Residence Halls. Of the 40 apartment units, 39 are presently occupied. There are 113 people living in the apartments, approximately 600 living on campus all together.

13) MAGB Report

Chairperson Saltzman reported that there was a regular meeting in Lansing on November 18th. The Awards Convocation

BOARD OF CONTROL October 12, 1987 1987-264 Regular Monthly Meeting

will be held on April 20th at Kellogg Center. There will be a state-wide leadership conference in the Fall of 88.

Dr. Gilmore was appointed AGB designee to receive mailings on behalf of the Board.

Chairperson Saltzman asked that the Board members consider volunteering to be a delegate to MAGB. Two delegates and an alternate are needed.

Mrs. Woods will represent SVSC on the ad hoc committee studying the status of women faculty members, their positions and their salaries.

VI. OTHER ITEMS FOR CONSIDERATION

There were none.

# VII. ADJOURNMENT

Chairman Saltzman adjourned the meeting at 11:45 a.m.

Mrs. Florence F. Saltzman Chairperson

Mr. Hugo E. Braun Secretary

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## SAGINAW VALLEY STATE COLLEGE BUDGET NARRATIVE FISCAL YEAR 1988-89

The Saginaw Valley State College Budget for institutional fiscal year 1988-89 is projected at \$25,474,145. The assumptions underlying revenue and expenditure forecasts are as follows:

#### REVENUES

- Forward funding will be incorporated into the college state appropriation request.
- 2. Student credit hours are projected to increase by 3%.
- 3. The rate of tuition will not be increased.
- Other revenue categories which include indirect cost recoveries, investment income, and miscellaneous income items are projected to remain stable.

#### EXPENDITURES

1. The College's 1987-88 budget included some ongoing expenditures which were covered by one-time revenues or available fund balance. Approximately \$513,000 of ongoing expenditures require funding in the 1988-89 budget. (\$513,000 = 3.7% state appropriation)

Enrollment Increase Offset Funds	\$ <b>223,</b> 000
Fund Balance - Utilization	
During 1987-88	90,000
One-Time Savings	200,000
	\$513,000

- 2. Supplies, services, and materials departmental budgets will increase by an average of 5%.
- 3. An additional \$100,000 is budgeted for those accounts (example: professional fees, bank service fees, insurances, maintenance contracts) where funding requirements for 1988-89 are expected to be higher than the rate of inflation.
- The sum of \$3,566,307 is requested for Program Revision requests, other planning process priorities, compensation increases, and contingencies.

# SAGINAW VALLEY STATE COLLEGE APPROPRIATION REQUEST STATE FISCAL YEAR 1988-89 OPERATING BUDGET

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Program Maintenance Request		
State Fiscal Year Appropriation, 1987-88 Enrollment Increase Offset Funds, 1987-88	\$13,622,973 223,626	[1]
	13,846,599	
Additional Amount Needed in 1988-89 for Compensation, Supplies, Materials,		
Services and Capital Expenditures	2,205,764	[2]
	16,052,363	(15.93%) [3]
Program Revision Requests		
#1 - Full-Time Faculty #2 - Fine Arts Center Start-Up	320,000	
and Wickes Hall Renovation - Final Phase #3 - Physical Education Facility Start-Up -	409,357	
First Phase	•	
#4 - Computing #5 - TV Production and Broadcast	5 <b>77,</b> 350 104,000	
#5 - IV FIGURETON and BIGARCASE		
	2,084,307	(15.05%)
TOTAL - OPERATIONS	\$18,136,670	(30.98%)

[1] Includes funding for Research Excellence Fund and Martin Luther King, Jr./Cesar Chevez/Rosa Parks Program.

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[2] Incorporates assumption that forward funding will continue in 1988-89.

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[3] 17.8% increase if calculated on \$13,622,973.

INFORMATION

SAGINAW VALLEY STATE COLLEGE COMPARISON OF STATE APPROPRIATION REQUEST TO RECOMMENDED APPROPRIATION STATE FISCAL YEAR 1987-88

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OPERATING BUDGET

	Request	Percentage Increase	Conference Recommendation	Percentage Increase	Difference in Program Maintenance Appropriation
Program Maintenance					
Additional Amount Needed in 1987-88 for Compensation, Supplies, Materials, Services and Capital Expenditures	\$1,432,299	11.78	1 \$ 916,998	7.50%	(\$515,301)
Program Revision Requests					
#1 - Full-Time Faculty	\$ 310,000	2.5%	1	1	
#2 - Fine Arts-Wickes Hall Start-Up	688,000	5.6%	688,000	5.62%	
#3 - Computing	577,350	4.78	1	1	
#4 - TV Production and Broadcast	100,000	0.8%	-	ł	
		1 [			E
	\$1,675,350	13.6%	\$ 688,000	5.62%	3uđ
					ge
TOTAL	\$3,107,649	25.3%	\$1,604,998	13.12%	t
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Includes \$223,626 Enrollment Increase Offset Funding

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APPENDIX 1: Budget Narrative

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66N6RAL FURD BUDGET SUMMARY SAGINAW VALLEV STATE CULLEGE FISCAL YEAR 1986-03 WITH COMPARATIVE 1987-05 SUMMARY

	1968-63	Ę	1987-63	-63	Net Change
REVENUES:					
State Appropriation		\$18.075.840		\$13.734.055	\$4.281.785
Tuition & Fees					
Tuition	\$6.868.305		\$5, 659 <b>.</b> 305		
Fees	300, 000	7.168.305	267,000	6. 326. 305	242,000
Uther Revenues:					
Indirect Cost Recoveries	80, 000		80, 000		
Investment Income	60, 000		60, 000		
Decartmental/Other	90,000		90,000		
Non-Recurring	0	230, 000	25, 000	255.000	(25.000)
TOTAL REVENUES		25,474,145		Ê0. 975, 360	4, 498, 785
EXPENDITURE ALLOCATIONS:					
Compensation		15.521.627		14,926.627	535.000
Supplies, Materials & Service		8,008,518		5, 741, 568	2, 266, 950
Capital Expenditures		462.000		000 ZEE	65.000
Contingercies & Improvements		1,482,000		0	1,482,000
	-				
TUTRL EXPENDITURE ALLOCATIONS		25.474.145		21.065.195	4, 4ÙB. 95Ù
REVENUES OVER (UNDER) EXPENDITURE ALLOCATIONS		₿Ū		(\$89,635)	\$85.835

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APPENDIX 1: Budget Narrative

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	SUMMARY
	PROGRAM
AND BUDGET	NSTRUCTION
DEPARTNENT OF MANAGEMENT AND BUDGET	FORM OOB A: LINE ITEM CONSTRUCTION PROGRAM SUMMARY
OF	<b>}</b> −4
DEPARTMENT	FORM OOB A:

DEPARTMENT OR INSTITUTION: Saginaw Valley State College

No.

LEGEND

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1988 FISCAL YEAR PAGE

OF

- 1989

Not Yet Authorized or Reauthorized in Act

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Programming Schematic/Preliminary Plans n υ р

Working Drawings Construction II. I Ωш

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APPENDIX 2: Capital Outlay

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4-92 6-89 1 - 8910-92 4-90 6-88 4-87 10-89 500.0 22,500.0 1,000.0 4,000.0 \$11,000.0 \$42,500.0 ----3,000.0 1,000.0 2,000.0 500.0 \$180.0 \$180.0 0-0--0-0 24,500.0 1,000.0 2,800.0 \$52,300.0 5,000.0 \$68,200.0 5,000.0 18,700.0 24,500.0 1,000.0 208.0 50.0 TOTAL כ ר 1 Professional Developmen Instructional Facility MAJOR SITE DEVELOPMENT of COMPLETE PLANS AND/OR Site Improvements and Health, and Outdoor BEGIN CONSTRUCTION CONTINUATION AND/OR Physical Education, Central Heating and Theatre - Phase II Fine Arts Center Cooling Plant Landscaping COMPLETION Facility No. 3 S 4 с 2

(Rev. 87-88)

DEPARTMENT OF MANAGEMENT AND BUDGET FORM OOB B: REQUEST FOR LUMP SUM ALLOCATIONS

FISCAL YEAR 1988 - 1989 PAGE OF

DEPARTMENT OR INSTITUTION: Saginaw Valley State College

Indicate request rounded to nearest thousand dollars: e.g. \$53,571 should be entered as \$54.0

 Classification, Project Title, and Justification	Budget Year Request
Remodeling of the 1966 and 1968 Buildings: The 1966 and 1968 Buildings were named for the years they were constructed and they were built to serve temporarily as office and classroom space until adequate facilities could be constructed. The buildings were designed to ultimately become maintenance buildings, without interior walls, 14 ft. high ceilings and 6 in. reinforced concrete floors.	
Adequate alternate space has been recently provided to house the existing offices and services in the 1966 Building and we, therefore, request funds to remodel and convert the existing building into a maintenance building. It will be necessary to remove interior walls, install garage doors, and provide storage shelves, tool cribs and shop areas and to provide elctrical services for these areas.	
The 1968 Building has housed our fine arts programs of music and art which will be moving to a soon to be completed, privately funded Fine Arts Center. The building also houses offices which will be moving to a newly constructed Administrative Services Building.	
 We,therefore, request funds to remodel this building so it may be used by the Theatre Department with classrooms, a black box theatre, a laboratory/shop for theatre training, and faculty offices.	
We also will relocate our Graphic Center and Print Shop, which is presently in the 1966 Building, in the 1968 Building.	
 The estimated cost of remodeling these buildings as outlined above, with a total of 40,000 square feet, is \$350,000	\$350.0
Remodeling the Theatre Building: The Theatre at Saginaw Valley State College was constructed in 1969 and contains 11,750 square feet and seats 400 persons. One-half the roof was replaced in 1982 with a membrane roof and now the other half has deteriorated to the point	

FISCAL YEAR 1988 - 1989 PAGE OF

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DEPARTMENT OF MANAGEMENT AND BUDGET FORM OOB B: REQUEST FOR LUNP SUM ALLOCATIONS DEPARTMENT OR INSTITUTION: Saginaw Valley State College

e.g. \$53,571 should be entered as \$54.0 Indicate request rounded to nearest thousand dollars:

No.	o. Classification, Project Title, and Justification	Budget Year Request
	Remodeling the Theatre Building Cont'd:	
	it must be replaced. The Theatre also lacks adequate lighting and sound systems, lacks a catwalk for stage lighting and a grid system to support scenery. The listed items are required to provide an adequate facility for conducting theatre classes.	
	This project is estimated to cost \$200,000.	\$200 <b>.</b> 0
	3. Remodeling Administrative Services Building: The Administrative Services Building was built in 1985 to replace 11 portable buildings which were destroyed by fire. This building was designed to ultimately house administrative offices of Purchasing, Physical Plant, Engineering Services and Public Safety.	
	"The past three years the building has housed offices which were in the units destroyed by fire which include the President's office, Vice-Presidents' offices, Institutional Planning, Information Services and others. These offices will move to the newly remodeled Wickes Hall in July of 1988 and a portion of the building will require remodeling to house our Public Safety Department.	
	Spaces required for Public Safety include officers' men and women locker rooms, property and evidence room, officers' ready room, records storage, lobby, offices, etc.	
	The estimated cost of remodeling to provide these areas is \$75,000.	\$ 75.0
· ·	4. Special Maintenance: The College's primary electrical system is presently 22 years old and a second primary feed is being installed along with an engineering study to analize the entire system. In conjunction with this study the switch gear and transformers throughout the campus require testing for loading, contamination and deterioration by a consultant and it is estimated this project will cost \$30,000.	\$ 30.0

APPENDIX 2: Capital Outlay

# SUMMARY OF PROVISIONS LINE OF CREDIT AGREEMENT between BOARD OF CONTROL OF SAGINAW VALLEY STATE COLLEGE and MICHIGAN NATIONAL BANK

## Use of Line of Credit

Provide interim financing to meet temporary cash flow deficits. The line of credit is not intended to finance budget deficits.

#### Amount of Line of Credit

\$1,500,000. During the term of the Loan Agreement the College may request as needed advances in amounts not to exceed the credit limit. Note: The College and Michigan National Bank will discuss increasing the credit limit to \$2,500,000 for next year's Agreement, subject to Board of Control approval.

#### Interest Rate

The interest rate is 80% of the Citibank, N.A. of New York, New York base rate, with the interest rate changing as the base rate changes. If interest payable under terms of the Agreement shall fail to be excludable from gross income of the Bank, the effective rate of interest under the Note will automatically increase. The interest rate, however, shall not exceed the maximum rate permitted by law.

#### Loan Repayments

Interest due is payable monthly. Sums owing for principal and unpaid interest on the Note are due on October 31, 1988. Prepayment of principal without penalty is permissible.

#### Security

The Note is not the debt or general obligation of the College or the State of Michigan, but is the limited obligation of the College secured only by general tuition and matriculation fees (Student Fees). By pledging as security to the Bank its Student Fees, the College agrees that the Bank shall have a first lien on Student Fees of equal standing and priority with the lien granted in favor of the holder of the outstanding obligations for the Athletic Facility bonds.

APPENDIX 3: Line of Credit

#### RESOLUTION

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#### LINE OF CREDIT WITH MICHIGAN NATIONAL BANK

WHEREAS, the administration has been working with officials of Michigan National Bank to continue the College's line of credit of \$1,500,000.00;

NOW, THEREFORE, BE IT RESOLVED, that the Saginaw Valley State College Board of Control adopt the attached resolution titled "Resolution of the Board of Control of Saginaw Valley State College Authorizing the Borrowing of Funds to Meet Temporary Cash Flow Deficits" which approves the line of credit with Michigan National Bank through October 31, 1988. the Bank substantially in the form as that submitted herewith and to cause to be impressed thereon the seal of the Board and to request the Bank to make advances under the Agreement and Note in amounts not to exceed at any time outstanding \$1,500,000.00, and to execute and deliver any documents or certificates in connection therewith, and

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BE IT FURTHER RESOLVED, That the said officers be and each of them are hereby authorized, empowered, and directed for and in the name of the Board and as its corporate act and deed to make, consent to, and agree to any changes in the terms and conditions of said Agreement and said Note which they deem necessary, expedient, and proper prior to or at the time of execution of the said Agreement and Note, but no such amendment shall change the provisions therein for the maximum amount to be borrowed, the interest rate to be paid thereon, the payments required to be made, or the security pledged; provided, however, nothing herein contained shall be construed as limiting the right of said officers to alter or change the date of issue of said Note, or the date of payment of interest, and

BE IT FURTHER RESOLVED, That the said officers, in the execution of said Agreement and Note, shall not pledge the credit of or create any liability on the part of the State of Michigan, the Board, or any member or officer of the Board, or any of their successors, other than to pledge the Student Fees as herein provided; and said Agreement and Note are not intended and shall not create any indebtedness of the State of Michigan or the Board within the meaning of any State constitutional debt limitation or restriction, and

BE IT FURTHER RESOLVED, That all resolutions and parts of resolutions insofar as they conflict with the provisions of this resolution be and the same hereby are rescinded.

APPENDIX 3: Line of Credit

# RESOLUTION OF THE BOARD OF CONTROL OF SAGINAW VALLEY STATE COLLEGE AUTHORIZING THE BORROWING OF FUNDS TO MEET TEMPORARY CASH FLOW DEFICITS

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WHEREAS, The Board of Control of Saginaw Valley State College (the "Board"), in the exercise of its constitutional duties has determined that it is necessary and expedient to provide for the borrowing of monies in amounts not to exceed \$1,500,000.00 at any time outstanding on terms set forth herein and in the Agreement (hereinafter defined) for the purpose of providing necessary funds to meet temporary cash flow deficits, and

WHEREAS, There has been submitted for consideration of this Board a proposed Loan Agreement whereby the sum of up to \$1,500,000.00 may be borrowed from Michigan National Bank, a national banking association (the "Bank") on a "line-of-credit" basis;

NOW, THEREFORE, BE IT RESOLVED, That the Board may borrow for such purposes the sum of not to exceed \$1,500,000.00 from the Bank upon the terms and conditions more fully set forth in the Loan Agreement (herein referred to as the "Agreement"), and in evidence thereof issue and deliver its note therefore as described in the Agreement (the "Note"). Advances under the Agreement shall be made at the request of the Board's authorized agents, and shall be repayable at any time by the Board, but not later than October 31, Interest shall accrue on the sums outstanding, computed on 1988. a 360 day year at the interest rate equal to 80% of the Prime Rate, as defined in the Agreement, (subject to increase in case interest on the Note is or becomes subject to federal income tax) and shall be payable monthly, all as provided in the Agreement. Principal and interest due under the Agreement and Note are payable from and secured by a first lien on the general tuition and matriculation fees established from time to time by the College and collected from the students attending the College ("Student Fees"). The first lien on the Student Fees established by this Resolution and the Agreement shall be on a parity basis with the first lien thereon established pursuant to a certain Trust Agreement, dated as of December 15, 1969, between the Board and Citizens Trust Company (formerly Ann Arbor Trust) as security for the Board's Saginaw Valley State College Athletic Facilities Bonds, and any future borrowings made on a parity with the above under the terms of the Agreement and said Trust Agreement, and

BE IT FURTHER RESOLVED, That the President of Saginaw Valley State College, or the Vice President for Administration and Business Affairs of Saginaw Valley State College be and each of them are hereby authorized, empowered, and directed in the name of the Board and as its corporate act and deed to execute and enter into the Agreement and a Note in the amount of \$1,500,000.00 to

APPENDIX 4: Personnel Report

Current Positions Filled

October, 1987

# ADMINISTRATIVE/PROFESSIONAL

<u>Ms. Marsha J. Coffey</u> - Hired as Executive Secretary to the Vice President for Administration and Business Affairs (replacement). Ms. Coffey has temporarily been filling this position for the past few months.

<u>Mr. Michael J. McKenna</u> - Hired as Intramural Supervisor (replacement). In 1983 Mr. McKenna received a B.S. from Central Michigan University. Mr. McKenna has been a teacher and coach for several years, most recently with the parochial school system in Traverse City, Michigan.

<u>Ms. Sharon I. Pickett</u> - Hired as Buyer, Business and Auxiliary Services (replacement). Ms. Pickett has a business degree under way at SVSC, and was Purchasing Manager while working with SBS Incorporated in Saginaw.

<u>Mr. Neal Rogers</u> - Hired as Microcomputer Hardware and Software Technician in Computer Services (new position). Mr. Rogers holds an Associates degree from Delta College, and has a business degree in progress at SVSC. Prior to accepting this appointment, Mr. Rogers had been employed by the College on a temporary basis, and had previously worked with Computerland in Saginaw.

#### FACULTY

Dr. Jennifer M. Bridges - Hired as Assistant Professor of Physical Education (replacement). Dr. Bridges received a B.A. in 1981 from Northwestern University in Illinois, in 1982 an M.S. from Indiana University, and a Ph.D. from Texas Women's University in 1986. Prior to coming to SVSC, Dr. Bridges was an Assistant Professor with Albion College.

Dr. Sally M. Edgerton - Hired as Assistant Professor of Education (new position). Dr. Edgerton received a B.A. in 1966, an M.A. in 1969, and a Ph.D. in 1986, all from Michigan State University. Before joining SVSC, Dr. Edgerton was an elementary school teacher with the Lansing Public Schools.

Ms. Katheryn D. Kerr - Hired as a one-year, temporary Instructor of Computer Science (replacement). In 1969 Ms. Kerr received a B.S. from the University of Minnesota, and recently received an M.S. from Central Michigan University. Formerly Ms. Kerr was a Graduate Assistant/Instructor at Central Michigan University. Ms. Barbara L. McGregor - Hired as Assistant Professor of Social Work (replacement). Ms. McGregor received a B.A. from SVSC in 1974, and in 1980 an M.S.W. from Michigan State University. Ms. McGregor was previously an adjunct faculty member at SVSC, and also Special Projects Coordinator with Family and Children's Services in Midland.

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<u>Ms. Janice M. Zerfas</u> - Hired as a one-year, temporary Assistant Professor of English (replacement). In 1973 Ms. Zerfas received a B.A. from Michigan State University, in 1976 an M.A. from Michigan State University, and is currently A.B.D. there. Prior to accepting this appointment, Ms. Zerfas was an Instructor with Lansing Community College.

Dr. Chung-Hei (Nan) Yun - Hired as a one-year, temporary Associate Professor of English (replacement). Dr. Yun received a B.A. from San Francisco State University, an M.A. from the University of Chicago, and a Ph.D. from Syracuse University. Dr. Yun was Associate Professor of English and Humanities with Notre Dame Codllege in New Hampshire before joining SVSC. Saginaw Valley State College Office of the Registrar October 12, 1987 Fall 1987 - Official

#### ENROLLMENT SUMMARY

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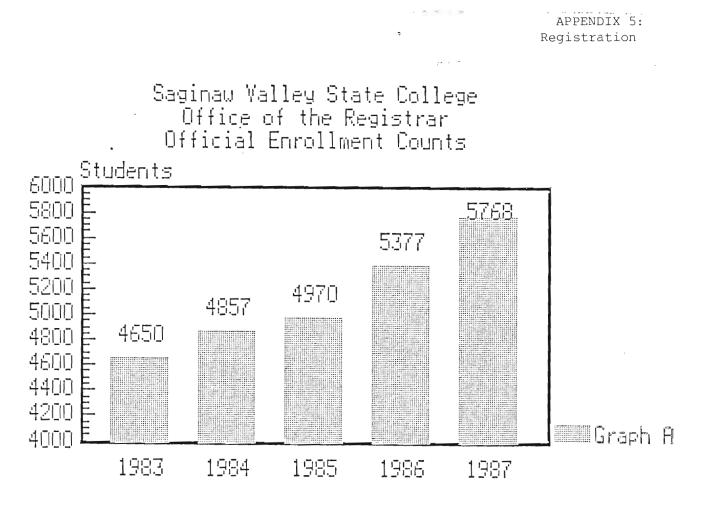
The Fall 1987 semester brought new enrollment records of 5,768 students and 53,413 credit hours. Special course offerings for graduate education students added to the enrollment increases in women, age 25 and over, and off-campus students.

#### ENROLLMENT DETAILS

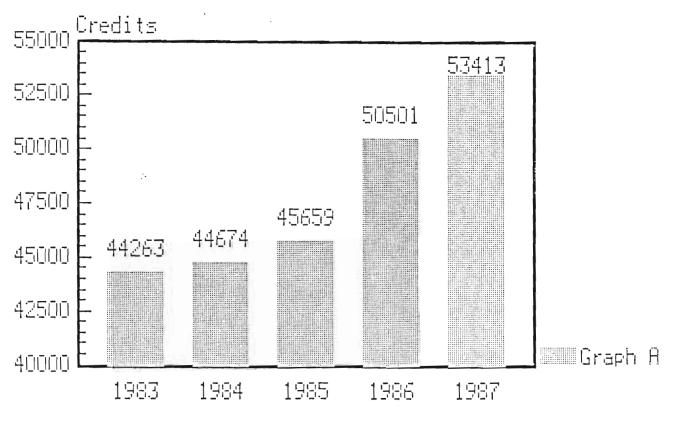
	FALL 1 Number (% o		FALL 1 Number (%	987 of total)	Num	CHAN	ige (%)
Students	5,377		5,768		÷	391	( 7.3%)
Credit Hours	50,501		53,413		+ 2	,912	( 5.8%)
Average Load	9.39 c	redits	9.26 c	redits	-	.13	( 2.2%)
Men	2,242	(42%)	2,345	· ·	+	103	( 4.6%)
Women	3,135	(58%)	3,423		+	288	( 9.2%)
Full-Time Equivalen	t 3,303		3,500		+	197	( 6.0%)
On-Campus only		(90%)	5,061	(88%)	+	188	(3.9%)
Off-Campus only		( 7%)	580	(10%)	+	168	(40.8%)
Both On and Off-Cam		( 3%)	127	( 2%)	+	35	(38.0%)
Apartments	93	( 2%)	113	( 2%)	+	20、	(21.5%)
Residence Halls	475	( 9%)	480	( 8%)	+	5	( 1.1%)
Commuters	4,809	(89%)	5,175	(90%)	+	366	( 7.6%)
Age 25 & over	2,737	(51%)	3,013	· ·	+	276	(10.1%)
Under age 25	2,640	(49%)	2,755		+	115	( 4.3%)
Saginaw County	2,076	(39%)	2,172	(38%)	+++++++++++++++++++++++++++++++++++++++	96	(4.6%)
Bay County	1,068	(20%)	1,120	(19%)		52	(4.9%)
Midland County	372	(7%)	368	(6%)		4	(1.1%)
Macomb County	192	(4%)	268	(5%)		76	(39.6%)
Oakland County	66	(1%)	80	(1%)		14	(21.2%)
Tuscola County	440	(8%)	478	(8%)		38	(8.6%)
Wayne County	137	(2%)	106	(2%)		31	(22.6%)
Other Michigan	987	(18%)	1,133	(20%)		146	(14.8%)
Other U.S.	11	(-)	11	(-)		0	()
Foreign	28	(1%)	32	(1%)		4	(14.3%)

Sources: RP596, AP245, AF030, Residential Life

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Fall Semesters



Fall Semesters

APPENDIX 6: Housing

# SAGINAW VALLEY STATE COLLEGE OFFICE OF HOUSING AND RESIDENTIAL LIFE

HOUSING SUMMARY UPDATE

(as of Sept. 7, 1987)

Residence Halls	Fall 1987	Fall 1986
Capacity	484	482
Contracts Received (includes staff and international ho	547 lds)	526
Contract Releases	66	52
NET TOTAL	481	474
*NOTE-Residence Hall Contract Applicat	ions	

are up 4% over 1986.

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Pine Grove Apartments	Fall 1987	Fall 1986
Total units occupied	39	40
Individual Student Units Family (student) Units Handicap Units Faculty/Staff Units Manager	25 5 2 6 1	23 8 1 7 1
Total units unoccupied	1	Q