AGENDA

SAGINAW VALLEY STATE COLLEGE

BOARD OF CONTROL

Regular Monthly Meeting

October 14, 1985

9:30 a.m.

St. Charles High School - St. Charles

I. CALL TO ORDER

II. PROCEDURAL ITEMS

- 1) Aproval of Minutes of August 12, 1985 Regular Monthly Meeting
- 2) Approval of Minutes of September 9, 1985 Special Meeting
- 3) Recognition of Official Representative of the Faculty Association
- 4) Communications and Requests to Appear Before the Board
- 5) Remarks by the President
- 6) Additions to the Agenda

III. ACTION ITEMS

- 7) Line of Credit with Michigan National Bank
- 8) Mission Statement
- 9) Modification in Late Payment Charge Schedule for Past Due Accounts
- 10) Reconciliation Between the 1984-85 General Fund Budget and Actual Expenditure Patterns

IV. INFORMATION AND DISCUSSION ITEMS

- II) Sister Institution Relationship with Suzhou University and China Trip
- 12) Retreat Rescheduling
- 13) Personnel Report
- 14) Sponsored Programs Report
- 15) Fall '85 "Official" Registration Report

V. OTHER ITEMS FOR CONSIDERATION

VI. ADJOURNMENT

SAGINAW VALLEY STATE COLLEGE

· WELL COLLEGE

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BOARD OF CONTROL

OCTOBER 14, 1985

REGULAR MONTHLY MEETING

St. Charles High School - St. Charles

INDEX OF ACTIONS

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REFERENCE DEPARTMENT

SAGINAW VALLEY STATE COLLEGE LIBRARY 2250 PIERCE ROAD UNIVERSITY CENTER, MICHIGAN 48710



Saginaw Valley State College

MEMO

Reachons?

DATE: September 24, 1985

TO: President Ryder

FROM: Gary Davis Davy

RE: October 14, Board Meeting

May I have your reaction to the following schedule?

- 8:00 Mitchell Motorhome coach arrives at SVSC water tower. G. Davis boards to direct driver to Bay Valley.
- 8:15 Detroit members drive to SVSC water tower from Bay Valley.
- 8:30 Other board members, Executive Committee, Dr. Beutler, Marilyn Dresser, Marilyn Frahm, and Dr. Rathkamp board at water tower. Rolls, juice, and coffee available on board.
- 9:15 Arrival: St. Charles High School
- 9:30 Board meeting begins. Introduction of Board to Mr. Robert W. Waszak, St. Charles Superintendent.
- 12:00 Board adjourns. Board coach for travel to Chesaning's Heritage House.
- 12:30 Lunch with administrators from Chesaning and St. Charles. Chesaning Superintendent is Robert Rohde.
 - 2:00 Visit historic Chesaning.
 - 2:30 Return to SVSC.
 - 3:15 Greet Delta Board Members in large classroom at east end of Administrative Services Building.

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3:30 Joint Meeting of Two Boards

I. Opening Ceremonies

- A. Welcome Chairman Kendall
- B. Welcome President Ryder
- C. Response Delta Chairman
- D. Response President Carlyon

II. Joint Discussion

- A. SVSC and Delta: Two Philosophies and Missions
 - 1. The SVSC Mission Ryder
 - 2. The Delta Mission Carlyon
 - Cooperative Agreements and AccordsCarlyon
 - 4. State Perspectives of Inter-Institutional Cooperation -Ryder
- B. The 2 + 2 Swan Valley Program: An Example of Cooperation Dick Thompson & Delta's Registrar
- C. Tobico Marsh: A Second Example John Krafft or Gail Kantak

(Note: Item C will be compressed or stretched to fit available time.)

5:30 Dinner in large private dining room for:

- 1. Delta Board (9)
- 2. Delta Administrators (7)
- 3. SVSC Board (8)
- 4. SVSC Executive Committee (6)
- 5. President's Wives (2) (room capacity) 32

6:30 Adjourn

(The Delta Board has a 7:30 p.m. meeting on the Delta Campus)

Dr. Beutler and Marilyn Frahm will be asked to fill in for SVSC persons who cannot attend the dinner.

MINUTES

BOARD OF CONTROL

SAGINAW VALLEY STATE COLLEGE

Regular Meeting St. Charles High School - St. Charles October 14, 1985

Present: Arbury

Curtiss Gilmore Kendall Ryder Saltzman

Excused: Braun

Klykylo

Others

Present: Beutler

Cornford
Davis
Dickey
Eastland
Evon
Frahm
Lehman
Rathkamp
Strasz
Thompson
Waszak
Woodcock

Yien Press

I. CALL TO ORDER

Chairman John Kendall called the meeting to order at 9:40 a.m.

President Ryder expressed appreciation to the St. Charles Community Schools for allowing SVSC's Board of Control to have this meeting and introduced Superintendent of schools, Robert W. Waszak, who introduced Ms. Mary Cornford, president of the St. Charles School Board, and Mr. James Evon, a member of that Board. President Ryder said that SVSC's purpose for holding a Board of Control Meeting in St. Charles, is in keeping with the Board's desire to reach out into the community, and to get to know more about the residents of our four county area. He said that this Board outreach effort happens once a year, and in past years has included visits to Midland, Cass City and Bay City schools.

II. PROCEDURAL ITEMS

1. Approval of minutes of August 12, 1985 Regular Monthly Meeting

The minutes were approved without correction.

- Approval of Minutes of September 9, 1985 Special Meeting The minutes were approved without correction.
- 3. Recognition of Official Representative of the Faculty Association
- Dr. Walter R. Rathkamp was present on behalf of the Faculty Association.

Communications and Request to Appear Before the Board There were none.

5. Remarks by the President

President Ryder opened his remarks with a review of happenings on campus this fall. He said that registration was up and that the official report which would be presented later in the meeting would support this. He said that the buildings are coming along, and he believes that all of the IF-2 facility will be completed by late spring or early summer at the latest. The contractually agreed to completion date is May, 1986. He said that the heavy fall rain has delayed some of the apartment construction. The apartments should all be ready by January, The Administrative Services Building is occupied, but the rain has delayed the completion of the facade.

President Ryder said that he would hold any additional comments until the discussion of the individual agenda items.

6. Additions to the Agenda

Chairman Kendall said that there would be an addition of Item 16 to the Agenda, which would be a discussion of the Board and Presidential Evaluation process.

III. ACTION ITEMS

7. Line of Credit with Michigan National Bank

Vice President for Administration and Business Affairs, Jerry A. Woodcock, commented on the continuation of the line of credit with Michigan National Bank. He said that the necessary documents from the Bank had not as yet been received. The purpose of the line of credit was cash flow only, and this is not a needed item at this time. He said that he would expect to have the documents ready for the December Board of Control meeting.

8. Mission Statement

President Ryder asked Vice President for Academic Affairs, Dr. Robert S.P. Yien, to comment. Dr. Yien asked that action on the item be delayed until the chairperson of the committee that worked on the Mission Statement, Dr. George W. Eastland, Jr., arrived at the meeting. Discussion and action on the item was delayed until later in the meeting.

- 9. <u>Modification in Late Payment Charge Schedule for Past</u>
 Due Accounts
- Res-686 It was moved and supported that the following resolution be adopted.
- WHEREAS, SVSC in the general course of business generates accounts receivable from students and other College related activities which remain unpaid past scheduled payment dates, and
- WHEREAS, in an effort to collect past due accounts the College incurs certain expenses which lessen the amounts eventually collected, and
- WHEREAS, SVSC has designed and implemented a consolidated accounts receivable system which combines all amounts due the College from an individual into one account, and
- WHEREAS, this consolidated system renders impractical the assessment of late payment charges by type of obligation;
- NOW, THEREFORE, BE IT RESOLVED, that a uniform late payment charge (which supersedes previously approved late payment charges) be assessed effective January 1, 1986 on past due accounts.

Mr. Woodcock discussed the background on this item. He said that as the College was growing in the mid 1970's there were some collection problems. He explained that tuition and fees are ordinarily pre-paid. Board and room fees are on a deferred payment plan. There are separate billing systems for each type of receivable and it has been the objective to combine these on a computer system. Late payment fees for board and room charges only were initiated in 1979 for accounts 30 days past due.

As a result of going to an integrated computer billing system, the administration is recommending, that late payment charges be assessed regardless of the source of the receivable, with the amount of the late payment charge reduced from the current \$15.00 a month to \$12.50 per month, with the maximum per semester being \$50.00. (The schedule is on the following page.)

In response to a question from Dr. Gilmore, Mr. Woodcock said that the College has not been formally challenged on this policy, which was reviewed by legal counsel in 1979 and again now with the initiation of this action. He said that this is a legal procedure as the charge is directly associated with the cost of collection.

He added that a staff member consults with the students about the charges, and such charges can be waived if sufficient reason is shown for the delay in payment. The charge is not intended to be a penalty, but rather intended to encourage payment.

SAGINAW VALLEY STATE COLLEGE LATE PAYMENT CHARGE SCHEDULE

Late payment charges will be assessed on billings not paid by the due date. The late payment charges will be calculated according to the schedule below. Late payment charges will be assessed at \$12.50 per statement, but not to exceed 50% of the amount outstanding calculated on the previous statement balance, and not to exceed a total accumulation of \$50.00 per semester.

Statement Number	Days Past Due	Late <u>Charge</u>	Accumulated Late Charge
1	0 - 30	None	-0-
2	31 - 60	\$12.50	\$12.50
3	61 - 90	12.50	25.00
4	91 - 120	12.50	37.50
5	120 +	12.50	50.00

In response to a question from Mr. Curtiss, on room and board, Mr. Woodcock said that approximately 15-20% of students pay after 30 days. The percentage on tuition and fees is lower since this payment is required at the time of registration. Late charges were initiated on room and board in 1979 as part of a computerized billing system. He added that the charges are based on the cost of collection, and not on interest assessed on late payments.

Mr. Woodcock said in response to Dr. Gilmore that institutions of similar size had been surveyed, and it was determined that three of those institutions had similar charges, although there were different methods of applying those charges from institution to institution.

Mrs. Woods said that she supported the policy, but hoped that the representative from the student body would bring any problems with these changes to the Board's attention.

The resolution was APPROVED UNANIMOUSLY.

10. Reconciliation between the 1984-85 General Fund Budget and Actual Expenditure Patterns

RES-687 It was moved and supported that the following resolution be adopted.

WHEREAS, the audited financial statements for the 1984-85 fiscal year are completed, and

WHEREAS, the variance in actual spending patterns has been reviewed with the Business and Facilities Committee in accordance with Resolution 535 approved March 8, 1982;

NOW, THEREFORE, BE IT RESOLVED, that the Board of Control receive this report and approve these variances in spending patterns from the fiscal year 1984-85 General Fund Operating Budget.

(The report appears on the following page 9.)

Mr. Woodcock said that this resolution was a result of a comment by the State of Michigan auditors. The auditors recommended that the Board of Control receive an annual audit, as well as a report which would indicate any variances in the pattern in the budget that had been approved by the Board. The State Auditors audit the College every four years, a process which currently is taking place.

Mr. Woodcock said that during the course of the year, it may be necessary to come to the Board for amendments to the budget adopted at the beginning of the fiscal year, due to actual results. He cited this with regard to the column comparisons of "budget adopted" and "administrative revision." He explained that tuition rollbacks have caused various adjustments.

Mr. Woodcock reviewed the individual line items on the report with the Board. He added that the audit reports that had been mailed to the Board would be reviewed in Board Committee meetings in November.

The resolution was APPROVED UNANIMOUSLY.

SAGINAW VALLEY STATE COLLEGE GENERAL FUND BUDGET COMPARISON OF ACTUAL EXPENDITURES TO BUDGET CATEGORIES FISCAL YEAR 1984-85

	1984-85 BUDGET	1984-85 MIDYEAR REVISION ²	ACTUAL EXPENDITURES	ADJUSTMENTS	ADJUSTED ACTUAL EXPENDITURES	NET VARIANCE UNDER (OVER) BUDGET CATEGORY
PERSONAL SERVICES	\$11,147,915	\$11,314,068				
Less: Budgeted Unfilled Position Savings	(350,000)	(350,000) \$10,964,068	\$10,630,886	\$ 325,8043	\$10,956,690	\$ 7,378
SUPPLIES, MATERIALS & CONTRACTED SERVICES	3,388,970	3,266,817	3,363,547	<325,804> ³	3,037,743	229,074
UNSPECIFIED EXPENDITURE, REDUCTIONS	<129,230>					
CAPITAL EXPENDITURES	264,350 \$14,322,005	264,350	283,816 \$14,278,249	0 \$	283,816 \$14,278,249	(19,466) \$216,986

¹Board of Control Approved Budget, 8/13/84.

 $^{^2}$ Reflects reclassifications and amendments subsequent to 8/13/84 budget adoption.

³Adjustment to allocate the compensation portion of athletic expenditures reported as a transfer to the Auxiliary Activities Fund on the audited financial statements for comparison purposes with State budget costing information.

8. Mission Statement

It was moved and supported that the following resolution be adopted.

WHEREAS, Saginaw Valley State College periodically reviews and updates its mission statement, and

WHEREAS, The Faculty and Administration have conducted a series of college-wide forums to develop a statement which reflects and guides the academic leadership of the College in determining educational programs and provides students with information about the College's intentions, and

WHEREAS, the statement provides the College's governing board, accrediting agencies, and others having a legitimate reason to evaluate the performance of the College with criteria which Saginaw Valley State College chooses,

NOW, THEREFORE, BE IT RESOLVED, that the attached mission statement be approved.

(The statement appears on the following page 11.)

Chairman Kendall moved back to Item 8. Dr. Yien said that the Mission Statement represented eighteen months of hard work. He introduced the chairperson of the committee, Professor of Chemistry, Dr. George W. Eastland, Jr. He added that a Board Member, Charles B. Curtiss, and the Director of Institutional Research and Planning, Dr. Ann K. Dickey, had served on the committee.

Dr. Eastland commented on the statement noting the importance of the statement to members of the College community. President Ryder also commented on the importance of the statement to the College. In his judgment, there is tremendous improvement in this statement, and he commended Dr. Eastland and members of the committee for their work on the formulation of the statement.

SAGINAW VALLEY STATE COLLEGE MISSION STATEMENT

Saginaw Valley State College was founded in 1963 primarily to meet higher education needs in east-central Michigan. The College offers a comprehensive array of traditional baccalaureate degrees. The same general education requirements support all of the undergraduate curricula. Master's degrees also are granted in fields for which there is substantial regional demand.

Approximately one-half of SVSC's students are in the traditional age range; the others are older students, most of whom are preparing for occupational advancement or leadership roles in their community. Nearly ninety percent of all students are commuters; many combine part-time study with full-time or part-time employment. The resident students live in convenient apartment-like dormitory suites or housekeeping apartments.

The primary mission of SVSC is to promote the intellectual and personal growth of students. A highly-qualified faculty, most of whom hold terminal degrees, teach in both day and evening classes. Classes are designed to be relatively small. Support services and cocurricular offerings are planned to meet the needs of both residential and commuting students. Periodic program review is used to monitor the quality and the impact of formal and informal learning opportunities.

As an important part of its mission, the College fosters research and creative activities. The goals of the research program are to extend knowledge, inspire superior teaching, and contribute to the intellectual life and social well-being of the region.

Community service is another element of the College mission. SVSC sponsors continuing education courses, conferences, workshops and technology transfer efforts. Cultural events, many campus activities and the College library are open to the public. The library serves as the administrative center of a regional consortium formed to encourage resource-sharing. SVSC faculty and staff cooperate with area businesses and civic organizations in ways that contribute to the economic and cultural vitality of the region.

Two commitments are common to the instructional, research and community service components of the College mission. First, SVSC actively cooperates with area community colleges to assure broad access to education and efficient use of resources. Second, SVSC is dedicated to helping students and area citizens acquire the knowledge and skills they need to function effectively in the increasingly interdependent nations of the world.

Dr. Eastland said that a mission statement is intended to capture the essence of the institution, as its essential element. also said that he found that all members of the campus He community need to see their roles reflected in the statement. Considering this, the brevity of the statement is remarkable. President Ryder added that the statement had been presented to the campus community in the forms of hearings and general distribution to faculty and staff, with comments invited.

In response to a question from Mr. Curtiss, Dr. Eastland said that there seemed to be concurrence among the faculty on the statement, based upon the responses received when the various versions of the statement were distributed. Mr. Curtiss and Dr. Eastland discussed the fact that the statement does not settle the continuous debate over the purposes of higher education.

Mrs. Woods commented that, based on her review, the mission statement was very readable, and said that such divergence of opinion is a positive element.

Mrs. Saltzman said that the statement does meet one of the criticisms made by the Governor's Commission on the Future of Higher Education, which had said that mission statements were much too general. Dr. Eastland said that the goal of the statement was to be brief, but still specific.

The resolution was APPROVED UNANIMOUSLY.

INFORMATION AND DISCUSSION ITEMS TV.

Sister Institution Relationship with Suzhou University and China Trip

President Ryder reviewed the planning for his trip with Mrs. Ryder, which had been postponed from last spring. He said that they plan to leave on October 27 for Shanghai and on to Suzhou University to establish an exchange relationship with that university. There will be a master agreement for the exchange of faculty and students. Exchange of faculty will be initiated President Chen Kegian of Suzhou University will be visiting SVSC shortly after President Ryder's visit. President Ryder will then visit Shandong University, Professor Zen Chai An's institution, and also will discuss an arrangement for the exchange of faculty with that institution.

President and Mrs. Ryder will continue on to Beijing to meet with government officials and will visit other institutions there. The trip will continue in Seoul, Korea, at Kyung Hee University, with whom we have already had faculty exchange, and some Korean students visit our campus and take classes.

President and Mrs. Ryder will then travel to Tokushima, Japan, to visit Shikoku Women's University where we hope to amplify the existing agreement with that institution.

President Ryder remarked that these developments are very positive, because this allows SVSC students to associate and learn with people from all over the world.

Similarly, international students gain significantly from being in our environment, which enhances their abilities with the English language.

President Ryder added that while this program focuses on Asia, SVSC has had exchange students in Poland, as well as faculty. This relationship has been affected by martial law in Poland. He is hopeful of rebuilding this relationship with the University of Poznan, and Dr. Yien confirmed that this is being undertaken.

President Ryder mentioned increasing faculty interest in exchange programs and SVSC's representation in Fullbright awards to other countries.

Chairman Kendall applauded President Ryder and SVSC for the effort to expand the college's international horizons.

12. Retreat Rescheduling

President Ryder said that the planning between the administration, faculty, and members of the Board has resulted in a delay until late winter or early spring, so that in March or April, the weekend retreat will take place. Mr. Curtiss mentioned that the Spring MABG Trustees Workshop is tentatively scheduled for April 9 in Lansing. President Ryder said that details on the planning for the retreat will be forthcoming this winter.

13. Personnel Report

(The Personnel Report appears on pages 16 and 17.)

President Ryder introduced Kurt Lehman, Coordinator of Corporate Relations and Athletic Development, who started at SVSC this fall.

14. Sponsored Programs Report

Dr. Yien reviewed the highlights of the report, which includes SVSC's recent bi-lingual education grant. (The report appears on the following pages 18-30.)

President Ryder commended Dr. Ralph Coppola, Director of Sponsored Programs, for his efforts with faculty and the level of grant activity. He cited the successful program for gifted students in computer science and music, that had taken place this summer. Chairman Kendall offered his comments of praise with regard to the capture rate presented in the report, and the representation of faculty in these varied projects.

15. Fall '85 "Official" Registration Report

Executive Director of Admissions and Student Development, Mr. Richard P. Thompson, distributed the report which appears on page 31.

Mr. Thompson said that in terms of fall enrollment, the rebuilding process after the fire in Wickes Annex had been both difficult and successful. He said that the entire campus community aided in this effort. He cited the figures in the

ADMINISTRATIVE/PROFESSIONAL

- Ms. Claudette Charney Hired as Head Women's Basketball and Assistant Softball Coach (replacing Ms. Marsha Reall). Ms. Charney received a B.S. from SVSC in 1979 and is currently enrolled in a Master's program. Prior to joining SVSC, Ms. Charney was Head Women's Basketball Coach and Head Women's Softball Coach at Alma College.
- Mr. Michael Glair Hired as Hall Director, Residential Life (replacing Ms. Robin Kapala). In 1982 Mr. Glair received a B.S. from Michigan State University. Before accepting this position, Mr. Glair was stationed with the U.S. Army in West Germany.
- Ms. Jo Hutter Hired as Research Assistant in Business and Industrial Development Institute (a new position for an initial period of one year, contingent on external funding). Ms. Hutter received a B.A. from Central Michigan University in 1978, and recently received an M.B.A. from SVSC. Formerly Ms. Hutter was Administrative Assistant for the Bay Area Chamber of Commerce.
- Ms. Brenda Lee Hired as Coordinator/Teacher, Children's Center (replacing Ms. Ann Rush). In 1978 Ms. Lee received a B.S. from the University of Michigan, and is enrolled in the M.A.T. program at Oakland University. Prior to accepting this appointment, Ms. Lee was Program Coordinator & Preschool Teacher for Eastminster Child Development Center in East Lansing.
- Mr. Kert Lehman Hired as Coordinator of Corporate Relations and Athletic Development (replacing Ms. Pam Binder). Mr. Lehman received a B.S. in 1964 from the University of Wisconsin-Milwaukee, and was formerly Activities Coordinator at Midland Community Tennis Center.
- Ms. Kimberly Lewis Hired as Academic Advisor (replacing Ms. Rose Marie Nickodemus). In 1983 Ms. Lewis received a B.A. from SVSC, and is currently enrolled in a Master's degree program. Before accepting this position, Ms. Lewis was Graduate Assistant for Academic Support Services at SVSC.
- $\frac{\text{Mr. Jim Nesbitt Hired as Head Track \& Field and Cross}}{\text{Country Coach (replacing Evans Lalas).}}$ Mr. Nesbitt received a B.S. in 1968 and an M.A. in 1974 from Central Michigan University. Mr. Nesbitt taught and coached prior to joining SVSC, most recently for the Traverse City Public Schools.

Mr. Bruce Nordin - Hired as Admissions Representative (replacing Ms. Marlene Sundberg). Mr. Nordin is completing a Bachelor's degree this term at SVSC, and formerly worked for Park Place Hotel in Traverse City.

FACULTY

Sister M. Rachel Wallace - Hired as Associate Professor of Nursing (replacing Ms. Pat Pelletier). Sister M. Rachel received a B.S.N. in 1961 from Marquette University in Milwaukee, and received an M.S.N. from Catholic University of America in Washington, D.C. in 1965. Sister M. Rachel brings twelve years of teaching experience to SVSC, and most recently was an administrator at St. Mary's Nursing Home in Milwaukee.

REPORT OF ACTIVITIES FOR

THE OFFICE OF SPONSORED PROGRAMS

Submitted by Dr. Ralph K. Coppola October 14, 1985

SUMMARY ANALYSIS GRANIS RECEIVED AND PENDING February 11, 1985-present

GRANTS RECEIVED

I.

A. DIRECT COSTS, CONSUMED ASSETS

Total direct cost items consumed during the grant period (not including assets not consumed during the grant period such as equipment).

\$855,649

B. <u>UNCONSUMED ASSETS AND</u> AND INDIRECT COSTS

Total direct cost items (not consumed during the grant period such as equipment)

\$76,387

C. SVSC MATCHING FUNDS

\$170,041*

D. TOTAL GRANTS RECEIVED

\$932,036

II. GRANTS PENDING

A. DIRECT COSTS, CONSUMED ASSETS

Total direct cost items consumed during the grant period (not including assets not consumed during the grant period such as equipment).

\$2,712,681

B. <u>UNCONSUMED ASSETS AND</u> AND INDIRECT COSTS

Total direct cost items (not consumed during the grant period such as equipment)

\$633,415**

C. SVSC MATCHING FUNDS \$460,383⁺

D. TOTAL GRANTS PENDING \$3,346,096**

EXPLANATION OF SUMMARY SHEET

- * Of the total SVSC matching funds only \$26,525 will come from the general fund. The other funds will come from the following sources:
 - \$ 6,105 SVSC Foundation
 - 31,000 State of Michigan, Research Excellence and Economic Development Fund
 - 19,000 BIDI operating budget
 - 87,411 Inkind, salaries for faculty for which SVSC would be obligated without the grant and use of equipment currently owned by the College, and indirect costs.
- ** Figures are rounded to the nearest dollar.
- + \$450,000 will be raised from external sources.

NOTE: Twenty-nine proposals were submitted, 15 were awarded and 14 were denied. The successful proposals constituted 51.7% of the total number submitted but only 37.4% of the total dollars submitted were awarded.

The award supporting Dr. Yun was the first NSF research award received by SVSC.

GRANIS AWARDED/OPERATING

1.	"Study and Fabrication of Holographic Lenses" Subcontract-Control Data Center-University of Michigan/SVSC	To further the research efforts of Dr. Frank Chen Total CDC support: SVSC match: Total project cost:	74,200 -0- 74,200
		Indirect costs & equipment: (9/1/84 - 8/31/86)	21,200
2.	Elucidation of Host Fish Requirements of Some Rare, Threatened and Endangered Mussels of Michigan Michigan Department of Natural Resources	To further the research efforts of Dr. Richard Trdan. Total MDNR support: SVSC match: Total project cost:	5,000 -0- 5,000
		Indirect costs: Equipment: (Summer 1985)	-0- 3,325
3.	Humanities Institute in Contemporary Criticism and Literature Community College Humanities Association	To Dr. Rosalie Troester to attend Summer humanities institute. Total CCHA support: SVSC match: Total project cost:	2,000 -0- 2,000
		Indirect costs: Equipment: (June 2-June 29, 1985)	-0- -0-
4.	Seminar in German Civilization in Germany Fulbright Award from the Council for International Exchange of Scholars (CIES)	For Dr. Lynn Herkstroeter to attend a seminar in Germany during Summer 1985 Total CIES support: SVSC match: Total project cost:	3,500 -0- 3,500
		Indirect costs: Equipment: (June 5-July 7, 1985)	-0- -0-

5.	Financial Aid Program U.S. Department of Education	Continuation of College Work Study Program (CWS), Supplemental Education Op- portunity Grants (SEOG) and National Direct Student Loan (NDSL) Total CWS support: Total SEOG (con't year): Total SEOG (initial year): Total NDSL support: Total project cost: SVSC match:	211,563 74,045 66,640 90,000 442,248 -0-
		Indirect costs: Equipment: (July 1, 1985-June 30, 1986)	-0- -0-
6.	The Decoration of the U.S. Capitol National Endowment for the Humanities	To Dr. John Jezierski to attend summer seminar. Total NEH support: SVSC match: Total project cost:	3,000 -0- 3,000
		Indirect costs: Equipment: (June 18-Aug. 9, 1985)	-0- -0-
7.	Autodesk CAD Award Program Autodesk, Inc.	Purchase of AutoCAD software for engineering and technology students.	
		Total Autodesk, Inc. support:	5,000
		SVSC match: Total project cost:	-0 - 5,000
		Indirect costs: Equipment: (Summer 1985)	-0- 5,000
8.	Michigan Youth Corps Program Michigan Department of Education	To provide summer work experience for youth between the ages of 18-21 years.	
		Total MDE support: SVSC match:	12,500 -0-
		Total project cost:	12,500
		Indirect costs: Equipment: (June-Sept., 1985)	862 865

9.	Music and Computer Science Institute for the Gifted Eddy Family Memorial Fund	To pay salaries for instrumental soloists and teachers participating in the Summer Institute Total Foundation support: SVSC match: Total project cost: Indirect costs: Equipment:	2,300 -0- 2,300 -0- -0-
10.	Dormant Technology Transfer from Corporation to Corporation-U.S. Department of Commerce; Economic Development Administration	(Summer 1985) To further the activities of BIDI Total Federal support: SVSC match: (\$31,000 Michigan State Research Excellence and Economic Development Fund; \$19,000 BIDI)	50,000 50,000
		Total project cost: Indirect cost rate is 43.1% of salaries, wages and fringe benefits: Equipment: (10/1/1985-8/31/1986)	100,000 14,280 925
11.	Preparation of Teachers Leading to State Approved Bilingual Certification in Spanish: Focusing on Maximizing Retention & Quality Assurance Through Evaluation & Curriculum Revision U.S. Department of Education	Bilingual Teacher Training in SVSC service area. Total Federal support: SVSC match and Inkind: (\$26,525 SVSC General Fund, \$87,411 Inkind in existing faculty salaries, use of equipment currently owned, and indirect costs.)	149,213 113,936
		Total project cost: Indirect costs: Equipment: (10/1/85-9/30/86)	263,149 15,513 5,650
12.	Veteran's Cost of Instruction Program U.S. Department of Education	Continuing education for veterans Total Federal support: SVSC match: Total project cost: Indirect costs: Equipment: (7/1/85-6/30/85)	1,865 -0- 1,865 -0- -0-

13.	SU (8) Theory of Multi- generational Grand Unification National Science Foundation	To further the research efforts of Dr. Tom Yun. Total NSF support: SVSC match: Total project cost:	6,000 -0- 6,000
	•	Indirect costs: Equipment: (10/1/85-9/30/87)	162 -0-
14.	Supplemental Funds Program for Cooperative Education U.S. Department of Education	To provide funds for cooperative education students.	
		Total Federal support: SVSC match:	2,669 -0-
		Total project cost:	2,669
		Indirect costs: Equipment: (10/1/85-9/30/86)	-0- -0-
15.	SVSC Fitness Trail Wells Fargo Gamefield	To establish a fitness trail to benefit SVSC and the surrounding communities. Total Wells Fargo support: SVSC match from SVSC Foundation: Total project cost:	2,500 6,105 8,605
		Indirect costs:	-0-
		Equipment: (May 1986)	8,605

GRANIS PENDING

February 11, 1985 to present

16.	A Michigan Culture Tour Providing Economic Growth in Five Communities with the Marshall M. Fredericks Sculpture Gallery as Focal Point The C. S. Mott Foundation	Funding for Marshall M. Fredericks Sculpture Gallery and economic development project which would become the pivotal axis for a five community Michigan Culture tour. Total Foundation support: Other support: Total project cost: SVSC match:	677,185 N/A 677,185 N/A
		Indirect costs: Building costs: (Anticipated notification date: undetermined)	-0- 500,000
17.	Financial Aid Program U.S. Department of Education	Continuation of College Work Study Program (CWS), Supplemental Education Op- portunity Grants (SEOG) and National Direct Student Loan (NDSL)	
		Total CWS support: Total SEOG (con't year): Total SEOG (initial year): Total NDSL support: Total project cost: SVSC match:	530,000 220,000 210,000 285,000 1,245,000 -0-
		Indirect costs: Equipment: (Anticipated notification date: January 1986)	-0- -0-
18.	Guggenheim Fellowship Guggenheim Memorial Foundation	For Dr. Ricardo Pastor to travel to Spain to write a novel.	
		Total Foundation support: SVSC match: Total project costs:	TBA -0- TBA
		Indirect costs: Equipment: (Anticipated notification date: undetermined)	-0- -0-

19.	Fulbright Scholarship to Liberia Council for International Exchange of Scholars	For Dr. Phyllis Hastings to travel to Liberia to study composition instruction in a developing country. Total CIES support: SVSC match: Total project costs:	TBA -0- TBA
		Indirect costs: Equipment: (Anticipated notification date: December 1985)	- 0- - 0-
20.	Fulbright Scholarship to Yugoslavia Council for International Exchange of Scholars	For Dr. Dasha Nisula to translate and analyze works by Yugoslav poets Total CIES support: SVSC match: Total project costs:	TBA -0- TBA
		Indirect costs: Equipment: (Anticipated notification Date: December 1985)	-0- -0-
21.	Continuing Education for R.N.'s U.S. Department of Health and Human Services	Provide continuing education to nurses in SVSC service area. Total DHHS support: SVSC match: Total project cost:	402,515 -0- 402,515
		<pre>Indirect costs: Equipment: (Note: approved pending budget approval from DHHS)</pre>	32,201 8,000
22.	Improving Writing Through Modeling Writing Processes National Endowment for the Humanities	For Dr. Diane Sautter to research strategies used by excellent writers. Total NEH support: SVSC match: Total project cost:	TBA -0- TBA
		Indirect costs: Equipment: (Anticipated notification date: December, 1985)	-0- -0-

23. Music and Computer S Institute for the Gi Earl-Beth Foundation	.fted	To purchase software for Summer Institute. Total Foundation support: SVSC match: Total project cost: Indirect costs:	5,000 3,358 8,358
•		Equipment: (Anticipated notification date: undetermined)	8,358
24. A Proposal for the C of the Bicentennial Constitution: A Coo Endeavor by SVSC and Michigan Council for Humanities	of the U.S. perative Delta College	To make the people of the Saginaw Valley aware of the upcoming Bicentennial of the U.S. Constitution Total MCH support: SVSC match: Delta match: Total project cost:	9279.66 6655.23 6655.22 22590.11
		Indirect costs: Equipment: (Anticipated notification date: October 15, 1985)	256.66 1197.50
25. Plan for Research Ex and Economic Develop State of Michigan		To support SVSC in research excellence and economic development. Total State support: SVSC match: Total project cost:	225,000 -0- 225,000
		Indirect costs: Equipment: (Anticipated notification date: undetermined)	-0- 25,000
26. SPIE Equipment Grant Request SPIE		Equipment request for Dr. Frank Chen. Total SPIE support: SVSC match: Total project cost:	5,000 -0- 5,000
		Indirect costs: Equipment: (Anticipated notification date: August, 1985)	-0- 5,000

27.	NEH Challenge Grant National Endowment for the Humanities	To establish an endowed chair in the humanities. Total NEH support: SVSC match to be raised from other external sources: Total project cost:	150,000 450,000 600,000
	•	Indirect costs: Equipment: (Anticipated notification date: December 1985)	-0- -0-
28.	Lipids of Chloroplast Thylakoids During Senescence & Regreening: Emphasis on Location & Changes	To further the research efforts of Dr. David Dalgarn.	
	in Metabolism of the Lipids	Total NSF support:	154,578
	National Science Foundation	SVSC match: Total project cost:	-0- 154,578
		iotai project cost.	134,376
		Indirect costs:	41,050
		Equipment: (Anticipated notification date: November 1985)	7,352
29.	Music and Computer Science Institute for the Gifted	Request for software for summer institute.	
	DeVos Foundation	Total Foundation support:	5,000
		SVSC match: Total project cost:	-0 - 5,000
_		Total project cost.	2,555
		Indirect costs: Equipment: (Anticipated notification date: undetermined)	-0- 5,000
30.	NEH Travel to Collections National Endowment for the Humanities	To Dr. Thomas Renna to travel to the British Library in London to study manuscripts of the New Testament Apocalypse.	
		Total NEH support: SVSC match: Total project cost:	500 370 870
		Indirect costs: Equipment: (Anticipated notification date: November, 1985)	-0- -0-

GRANIS DENIED

February 11, 1985-present

31.	SVSC Foreign Language Center Supporting Foreign Language Teacher Training and Faculty Exchanges Max Kade Foundation, Inc.	Equipment for SVSC Foreign Language Center. Total Foundation support: SVSC match: Total project cost:	45,000 57,600 102,600
		Indirect costs: Equipment:	-0- 102,600
32.	Methodology and Analysis of Vitamin A and Carotenoids in Foods National Institute of Health	To Dr. Arthur Andrewes for research. Total NIH support: SVSC match: Total project cost:	\$648,750 -0- 648,750
		Indirect cost rate is 43.1% of salaries, wages, and fringe benefits: Equipment:	125,836 49,469
33.	Information Age Thinking and Writing Fund for the Improvement of Post Secondary Education (FIPSE)	Project to teach logical thinking & writing skills using computers. Total FIPSE support: SVSC Inkind: Total project cost:	88,124 35,543 88,124
		Indirect costs: Equipment:	323 - 0 -
34.	Study of Contemporary Spanish Literary Criticisms Council for International Exchange of Scholars (CIES)	For Dr. Ricardo Pastor to do research in Spain to determine trends in literary criticisms. Total CIES support: SVSC match: Total project cost:	TBA -0- TBA
		Indirect costs: Equipment:	-0- -0-
35.	Computer Aided Engineering Laboratory National Science Foundation	Establishment of computer lab for mechanical and electrical engineering instruction. Total NSF support: SVSC match: Total project cost:	50,000 54,722 104,722
-		Indirect costs: Equipment:	-0- 104,722

36.	Progressive Education in NMR Spectroscopy National Science Foundation	Acquisition of FTNMR instrument for better instruction in chemistry. Total NSF support: SVSC match: Total project cost:	50,000 63,000 113,000
37.	College-Wide Computer Science Upgrade National Science Foundation	Indirect costs: Equipment: Upgrade equipment supporting instruction in computer science.	-0 - 113,000
		Total NSF support: SVSC match: Total project cost:	50,000 102,300 152,300
		Indirect costs: Equipment:	-0- 152,300
38.	Development of Three Electrical Engineering Laboratories National Science Foundation	Upgrade and add to equipment for new laboratories currently under construction.	E0 000
		Total NSF support: SVSC match: Total project cost:	50,000 117,186 167,186
		Indirect costs: Equipment:	-0- 167,186
, 39.	Computer Laboratory for Economics and Statistics National Science Foundation	Establishment of Economics & Statistics computer lab to improve instruction.	
	`	Total NSF support: SVSC match: Total project cost:	50,000 51,665 101,665
		Indirect costs: Equipment:	-0- 101,665
40.	Integrated Learning and Physiological Psychology Lab National Science Foundation	To provide basic laboratory equipment and state-of-the- art technology for better instruction.	
		Total NSF support: SVSC match: Total project cost:	41,785 41,786 83,571
		Indirect costs: Equipment:	-0- 83,571

41.	Equipment for New Modern Optics Laboratory	To facilitate new approaches in modern optics & holography.	
	National Science Foundation	Total NSF support:	46,132
		SVSC match:	46,133
,		Total project cost:	92,265
		Indirect costs:	-0-
	•	Equipment:	92,265
42.	Molecular Biology Laboratory National Science Foundation	Improvement of existing lab exercises and experiments.	
		Total NSF support:	50,000
		SVSC match:	58,658
		Total project cost:	108,658
		Indirect costs:	-0-
		Equipment:	108,658
43.	University Affiliation Program	Establish faculty exchange	
	United States Information Agency	with Suzhou University in China.	
		Total USIA support:	50,000
		SVSC inkind:	107,025
		SVSC match:	3,900
		Suzhou inkind:	54,734
		Suzhou match:	7,700
		Total project costs:	223,359
		Indirect costs:	-0-
•		Equipment:	-0-
44.	Student Exchange to Japan	Study of Japanese art at	
	Saginaw Rotary Club	Tokushima University by	
		Toni Bailey, SVSC art student.	
		Total Rotary support:	1,500
		SVSC match:	500
		Total project cost:	2,000
		Indirect costs:	-0-
		Equipment:	-0-

ENROLLMENT SUMMARY

Record enrollments continue at Saginaw Valley State College with 4,970 students (up 113 for 2.3%) and 45,659 credit hours (up 985 for 2.2%). The largest gain came in off-campus programs, particularly Tuscola county.

ENROLLMENT DETAILS

		ALL 1984 (% of total)		FALL 1985 (% of total)	Nu	CH mber	ANGE
Students	4,857		4,970		+	113	(2.3%)
Credit Hours	44,674		45,659		+	985	(2.2%)
Average Load	9.20	credits	9.19	credits	-	.01	(.1%)
Men Women	2,133 2,724	(44%) (56%)	2,146 2,824	(43%) (57%)	+	13 100	(.6%) (3.7%)
Full-time Equivalent	2,923		2.990		+	67	(2.3%)
On-Campus Off-Campus Both	4.429 351 77	(91%) (7%) (2%)	4,489 363 118	(90%) (7%) (3%)	+ + +	50 12 41	(1.4%) (3.4%) (53.2%)
Dorm Students Commuters	486 4,371	(10%) (90%)	486 4,484	(10%) (90%)	+	0 113	(-) (2.6%)
25 (age)-over Under 25	2,411 2,446	(50%) (50%)	2.507 2.463	(50%) (50%)	+	96 17	(4.0%) (.7%)
Saginaw Bay Midland Macomb Oakland Tuscola Wayne Other Michigan Other U.S.	2,055 927 325 151 59 334 135 829 16	(42%) (19%) (7%) (3%) (1%) (7%) (3%) (17%)	2,021 936 359 167 59 400 118 867	(41%) (19%) (7%) (3%) (1%) (8%) (2%) (18%)	+ + + - +	3494606780	(1.7%) (1.0%) (10.5%) (10.6%) (-) (19.8%) (12.6%) (4.6%)
Foreign	26	(1%)	27	(1%)	+	ĺ	(3.8%)

FIVE-YEAR SUMMARY OF FALL SEMESTER COUNTS OF STUDENTS AND CREDIT HOURS (INCLUDING PERCENT CHANGE FROM PREVIOUS YEAR)

	1981	1982	1983	1384	1985
Students	4,355	4.426 (+ 1.6%)	4,650 (+ 5.1%)	4.857 (+ 4.5%)	4.970 (+ 2.3%)
Credit Hours	40,942	41.647 (+ 1.7%)	44,263 (+ 6.3%)	44.674 (+ .9%)	45,659 (+ 2.2%)

Sources: RP596, AF245, AF030

report which were very much in line with the enrollment projections. He pointed out that the ratio of women to men continues to grow. He also pointed out the 5 year increase figure of 15% in enrollment and 10% in credit hours.

President Ryder added that the number of students who are 25 and older has remained fairly constant at 50%. President Ryder said that by 1990 there would probably be 6,000 students at a maximum. Dormitory space is limited, but the new apartments will help add flexibility. The State level of support has not kept pace with growing enrollment, which continues to represent a problem for the College. The new classroom-office space and an expanded library will attract new students as well as helping SVSC meet the needs of existing students.

Mrs. Saltzman mentioned a recent news item regarding 4-year institutions using Macomb Community College space for extension courses. Dr. Yien and President Ryder joined in this discussion. President Ryder said that SVSC has not felt it appropriate to offer undergraduate programming in Macomb County, because of the close proximity of other institutions which provide similar programming.

Discussion followed regarding why high school students chose certain colleges. Mr. Thompson said that the College has found that when a school is targeted by Admissions, a positive change can be effected. Mrs. Saltzman mentioned SVSC's

reputation for being "barrier-free," which is attractive to handicapped students.

16. Evaluation of the Board and the President

The committee that has been charged with designing this process has met and discussed the process. Chairman Kendall is now recommending that Dr. Barry Munitz, formerly of the University of Houston, come back for the third time for this analysis. He said that there are some positives in terms of Dr. Munitz's ability to do historical longitudinal comparisons. He said that at some time in the future, should the Board members desire, it will be possible to add a different perspective to this evaluation. He said that he was not asking for Board action on this item, but was offering this as an information item. Dr. Munitz will visit SVSC on the weekend of November 8th. Mr. Kendall said that he hoped that the constituencies interviewed would be as broad as possible.

President Ryder said that, in this process, both the Board and the President are evaluated together, and the Board and the President can act on the recommendations made during the evaluation.

Chairman Kendall encouraged the members of the Board, as well as the campus community, to come forth with suggestions on the evaluation process as soon as possible, so that the evaluation can be made the best and most encompassing it can be.

V. OTHER ITEMS FOR CONSIDERATION

President Ryder commented on the Cardinal Run. He said that the "good news" was that he made it around the track for sixteen laps. Over \$2,500 was raised on his run, and he thanked those who had supported him.

Chairman Kendall offered his thanks to Superintendent Waszak and members of the St. Charles Board.

VI. ADJOURNMENT

Chairman Kendall adjourned the meeting at 11:30 a.m.

Respectfully submitted:

John W. Kendall Chairman

Florence F. Saltzman

Secretary

Marilyn Gordon Dresser Recording Secretary

JOINT MEETING OF THE BOARD OF TRUSTEES OF DELTA COLLEGE AND THE BOARD OF CONTROL OF SAGINAW VALLEY STATE COLLEGE

October 14, 1985

Large Classroom, New Administrative Services Building, SVSC

I.	Openia A. Wei B. Res	n g lcome - SVSC Chairman, Mr. John Kendall sponse - Delta Chairman, Dr. W. Brock Neely
II.	A. SVS 2. 3.	Discussion SC and Delta: Two Missions The SVSC Mission President Ryder The Delta Mission President Carlyon Cooperative Agreements and Accords President Carlyon State Perspectives on Interinstitutional Cooperation President Ryder amples of Cooperation
	1.	The 2+2 Swan Valley Program Jennison Nature Center and Tobico Marsh Dr. Brad Smith
TTT.	Other	Business

IV. Adjournment

Social Hour for Board Members, Presidents and Spouses, and Executive Committee Members follows at 5:00 p.m. in Lower Level of Doan Center, SVSC. Dinner follows at 5:30 in the same room.

SAGINAW VALLEY STATE COLLEGE -DELTA COLLEGE

JOINT BOARD AFTERNOON MEETING

SVSC Administrative Services Building

October 14, 1985

The 3:40 p.m. was called to order by Chairmen John Kendall and W. Brock Neely.

Chairman Kendall welcomed members of the two boards. He noted the good feeling which interinstitutional cooperation has engendered at both colleges. Mr. Neely responded that the Delta Board of Trustees was pleased to be at SVSC. Mr. Kendall asked those in attendance to identify themselves. SVSC Board members attending included M.B. Saltzman, Mrs. Arbury, Mrs. Kendall, and Mary Woods. Don Strasz and President Ryder were also attending. Also attending were Terry Woodcock, Gary Davis, Richard Thompson, David Dalgarn, Robert S.P. Yien, Marilyn Frahm, and Al Beutler. Delta Staff and members of the press were also present.

Dr. Neely noted that many in the community wonder why there should be two public colleges in the tri-county area. Dr. Ryder agreed that confusion was common and that perhaps a clarification of the institutions two missions was in order. President Ryder noted that SVSC's funding derived from tuition revenue and state appropriations only. Delta College, on the other hand, receives millage, (property tax), revenue as well as state appropriations and tuition revenue. Delta also strives to serve all continuing educational needs whereas SVSC's continuing education program is focused on areas of on-campus programmatic strength.

President Carlyon commented that the Delta mission continues to resemble the original mission of the college, the first multi-county community college in the nation. Delta College, like many community colleges, has more flexibility than do four-year colleges and can respond more quickly to emerging needs. Unlike SVSC, Delta Community College offers certificate and associate degree programs. Of those Delta students who transfer, most by far go to SVSC. CMU gets only two-thirds of the number that SVSC gets. President Carlyon noted that Delta College receives no state support for non-credit classes.

President Ryder noted that SVSC had no immediate plans to offer the specialist certificate or Ph.D degree. He noted that SVSC has been cautious about starting new programs. He distributed a copy of the mission statement which the Board of Control of SVSC had adopted on the morning of October 14. President Carlyon mentioned the record of SVSC and Delta in interinstitutional cooperation. Administrators of the two colleges stay in touch with each other. The colleges also cooperate with:

- 1. The Valley Library Consortium
- 2. Physical plant equipment
- 3. Campus police
- 4. Educational TV
- 5. A common academic calendar
- 6. A common computer disaster plan
- 7. A common postal station
- 8. Dormitory sharing
- 9. Purchasing cooperation
- 10. Placement office cooperation

Don Strasz, President of SVSC Student Government, noted that student activities offices of the two colleges do cooperate regularly. Mrs. Saltzman noted that Delta students do participate in SVSC band activities.

President Ryder indicated his desire to pursue cooperative financing of speakers and performers. Northwood, Delta, and SVSC might cooperate. Mrs. Saltzman asked if faculty had been shared. President Ryder said, "Yes, in electronics."

President Ryder noted that Delta College police had assisted SVSC after the administrative annex fire on August 24. Mrs. Saltzman asked whether the Legislature is aware of our interinstitutional cooperation. President Carlyon noted that state officials are not always aware of developments at SVSC and Delta. President Ryder noted that The Valley Library Consortium has become a model for the Governor's Commission on The Future of Higher Education, (see Commission's report, p.32.)

Mrs. Miller asked for comment on the difference in tuition rates. President Ryder noted that, lacking property tax revenue, baccalaureate institutions will always have higher tuitions. However, in most Southern states, students who attend public four-year institutions seldom pay more than 25% of the cost of their education. In Michigan, students pay from 35-40% of the cost. Mr. Woodcock noted that Delta's out-of-district tuition is comparable to SVSC's in-state tuition.

President Carlyon noted that Delta also has experienced a drop in state support recently. Mr. Rowley asked about enrollment trends at SVSC. President Ryder noted that enrollment is up 2.3% Mr. Thompson noted that 5 (of the 15) public colleges and universities lost enrollment this year. Dr. Ryder predicted an additional enrollment climb in 1986. President Carlyon noted that Delta expects no sharp growth. Delta needs new buildings to accommodate current enrollment.

Page Three

Dean James Mitchell noted that South Saginaw County residents and residents of Gratiot and Shiawassee counties are served at Swan Valley High School. Students take the first two years from instructors and junior-senior courses Delta from instructors.

Mrs. Woods asked whether students might start at Swan Valley and then start driving to the campus. Mr. Thompson thought the answer was yes. Mrs. Jaffe asked how many enroll at Swan Valley. Mr. Thompson noted that usually 15-20 students enroll for each Electoral and mechanical technology and nursing cooperative programs already exist.

Dr. Brad Smith reviewed developments at Jennison Nature Center and Tobico Marsh. He distributed a report of activities at the Center. He noted the development of a joint newsletter and a fund-raising drive.

The meeting was adjourned at 5:00 p.m.

Respectfully submitted:

vary W. Davi

Assistant to the President Secretary, Board of Control /U- + + - 85 Date