

SAGINAW VALLEY STATE COLLEGE

BOARD OF CONTROL

MINUTES

AUGUST 8, 1983

INDEX OF ACTIONS

	<u>PAGE</u>
RES-595 RECOMMENDATION FOR APPROVAL OF A RESOLUTION ESTABLISHING THE DEGREE OF BACHELOR OF SOCIAL WORK <u>APPROVED</u>	5
RECOMMENDATION FOR APPROVAL OF A RESOLUTION REGARDING A LEAVE OF ABSENCE WITHOUT PAY FOR MS. ANN GARCIA, LIBRARY TECHNICAL ASSISTANT, DURING THE PERIOD OF SEPTEMBER 5, 1983 THROUGH AUGUST 31, 1984 <u>WITHDRAWN</u>	7
RES-596 RECOMMENDATION FOR APPROVAL OF THE 1983-84 GENERAL FUND OPERATING BUDGET <u>APPROVED</u>	8
RES-597 RECOMMENDATION FOR APPROVAL OF A CONTRACT FOR THE ADMINISTRATION OF PHYSICAL PLANT AND GROUND SERVICES <u>APPROVED</u>	15

REFERENCE DEPARTMENT
SAGINAW VALLEY COLLEGE LIBRARY
2250 PIERCE ROAD
UNIVERSITY CENTER, MICHIGAN 48710

BOARD OF CONTROL
SAGINAW VALLEY STATE COLLEGE

REGULAR MEETING

Pioneer Room--Pioneer Hall of Engineering and Technology
August 8, 1983

Present: Arbury
Braun
Curtiss
Gilmore
Kendall
Saltzman
Williams

Others

Present: Barnett
Colvin
Dickey
Frahm
Grabowski
Lange
Rae
Ropp
Ryder
Saft
Syphers
Thompson
Woodcock
Yien
Press (1)

Absent: Darin, excused

I. CALL TO ORDER

Chairman Kendall gaveled the meeting to order at 9:38 a.m. and observed that a quorum was present.

II. PROCEDURAL ITEMS

1. Approval of Minutes of Regular Monthly Meeting held on June 13, 1983

Chairman Kendall noted that the Minutes of the Regular Meeting held on June 13, 1983 had been mailed. He asked if there were any additions or correc-

tions. Hearing none, he declared the Minutes approved as mailed.

1A. Approval of Minutes of Special Meeting held on July 6, 1983

Chairman Kendall stated that the Minutes of the Special Meeting held on July 6, 1983 had also been mailed. He asked if there were any additions or corrections. Hearing none, he declared the Minutes approved as mailed.

2. Official Representative of Faculty Association

Chairman Kendall asked if there were an official representative of the Faculty Association present. Dr. Ryder advised that there was no such representative in attendance today.

3. Communications and Requests to Appear before the Board

Chairman Kendall asked if there were any communications or requests to appear before the Board. Dr. Ryder responded that there were none.

4. Remarks by the President

President Ryder distributed copies of a publication entitled "TAX TALK-- THE NEWSLETTER OF THE MICHIGAN TAX INFORMATION COUNCIL" (see Attachment) and pointed out that the objective of this organization was to try to analyze the situation with respect to Michigan and its taxing structure, etc., and to provide information that clarified for everybody what the taxes were. Although he was not asking the Board members to read it right now, he stressed, he thought it would be well for them to take a good look at it because it put the tax situation into perspective, which would be helpful in understanding it more comprehensively. He called attention to the last page and noted the listing of other issues the organization had dealt with.

Mrs. Saltzman asked who was funding the organization and if it were connected with a government agency or political party.

TAX TALK

THE NEWSLETTER OF THE MICHIGAN TAX INFORMATION COUNCIL

VOLUME 1, NUMBER 5

JULY, 1983

MICHIGAN'S TEMPORARY INCOME TAX INCREASE:

- * WHAT DOES IT DO?
- * WHAT IS THE OUTLOOK FOR NEXT YEAR?
- * WHAT IS THE STATE'S CURRENT FISCAL CONDITION?

The State of Michigan has met its 1983 fiscal problems with a combined approach: new budget reductions and a temporary income tax increase which has a "phase-out" schedule. This program is expected to raise enough revenue in 1983 to alleviate the serious crisis the state faced this past January and reduce the gap between revenue and spending. One part of the tax increase is a separate short-term surcharge specifically earmarked to correct past accounting irregularities.

The income tax increase is not permanent. It does not

solve all of Michigan's fiscal problems. However, it has helped improve the state's fiscal condition.

As long-term approaches to stabilize the finances of state government are sought by citizens, experts and public officials, tough questions will be raised concerning spending, revenue "shortfalls", underprojections of budgeted programs, and policy choices. To help understand some of these issues, this issue of TAX TALK devotes its IN DEPTH article to the tax increase legislation adopted in March. It also looks at some of the short-term results of this new revenue as well as future trends.

MYTHS & FACTS

FROM THE MICHIGAN TAX INFORMATION COUNCIL

Myth: The recently enacted 38% income tax increase means that another 38% of my paycheck goes to the state.

FACT: THE "38% INCOME TAX INCREASE" REFERS TO AN INCREASE OF 38% OF THE PREVIOUS TAX RATE - NOT 38% OF INCOME.

The previous tax rate on personal income was 4.6% for 1983, the rate is 6.35% - a combination of a 1.5% temporary income tax increase for additional revenue and a .25% surcharge for accounting practices debt. This means the 1983 personal income tax was increased by a total of 1.75% of personal income. In other words, the tax increase will cost 1 3/4% of every dollar of personal income.

It is estimated that less than half of Michigan's businesses have as yet incorporated the tax increase into their current withholding for their employees. Therefore, paychecks will look different over the

next six months than they did the first six months of this year. Where employers delay withholding changes, a larger amount than 6.35% will be taken out of the remaining paychecks for this year. The amounts withheld will vary from person to person and may appear to be more than an additional 1.75% of income. However, the combined effect of the state income tax increase and the federal income tax decrease will result in no increase in total income tax for most Michigan citizens.*

* The effective date of the federal tax cut was July 1, 1983. The effective date of the state tax increase was Jan. 1, 1983.

Source: Department of Management and Budget

PERCENT OF TAX INCREASE FOR 1983

New income tax rate	=	6.35%
Previous income tax rate	=	4.60%
The amount of rate increase (or the difference)	=	1.75%*

Calculate % of increase:

$$1.75 \div 4.60 = .38 = 38\%$$

Therefore, 38% is the percent of increase (over the previous rate) for calendar year 1983.

* 1.75% includes both 1.5% for revenue and a .25% surcharge for debt.

PAYROLL CHANGES IN 1983

(paycheck stub)

GROSS INCOME

FICA (Federal Income Contributions Act) =
Federal Social Security

Federal (withholding on income) will show
Tax A DECREASE in next 6 months

State (withholding on income) will show
Tax AN INCREASE in next 6 months

City (where applicable)
Tax

IN DEPTH**THE STATE'S FISCAL RECOVERY IN 1983 AND BEYOND****Budget Reductions in 1983**

The new budget reductions will total \$225 million for 1983. These cuts for 1983 must be viewed in the context of cuts in 1982 and 1981. The cumulative result of these successive reductions is that the 1983 budget is 12% below that of 1980 (in real dollars adjusted for inflation). In spite of the fact that (1) the poor economic climate in Michigan has raised the number of claims for state assistance by those out of work and in need, and (2) the Federal government has shifted many costly program responsibilities to the states, Michigan has reduced state spending. General Fund/General Purpose expenditures of the State of Michigan, as a percentage of taxpayer personal income, have decreased from 5.2% of personal income in FY 1980 to 4.5% of personal income in FY 1983. Total state spending, therefore, remains well below 10% of personal income – a state constitutional requirement.

Temporary Tax Increase and Phase-Out Schedule

The Legislature adopted a 1.5% income tax increase for additional revenue in calendar year 1983.* This levy will be reduced to 1.25% in calendar year 1984 and to 0.5% or less thereafter, with the 1984 and 1985 levies tied to the state's unemployment rate. If unemployment falls to 9% then the additional tax levy will be completely eliminated, and income will again be taxed at the previous rate of 4.6%. Once the tax rate has been reduced by a drop in unemployment, a rise in joblessness rate figures cannot increase the income tax rate above the 4.6%

rate. (The tax rate could drop even further if the unemployment rate falls below 7%.)

The \$675 million of additional 1983 revenue from the tax increase combined with the \$225 million of additional spending reductions will balance the FY 1983 budget, eliminating the \$900 million deficit projected in January of this year.

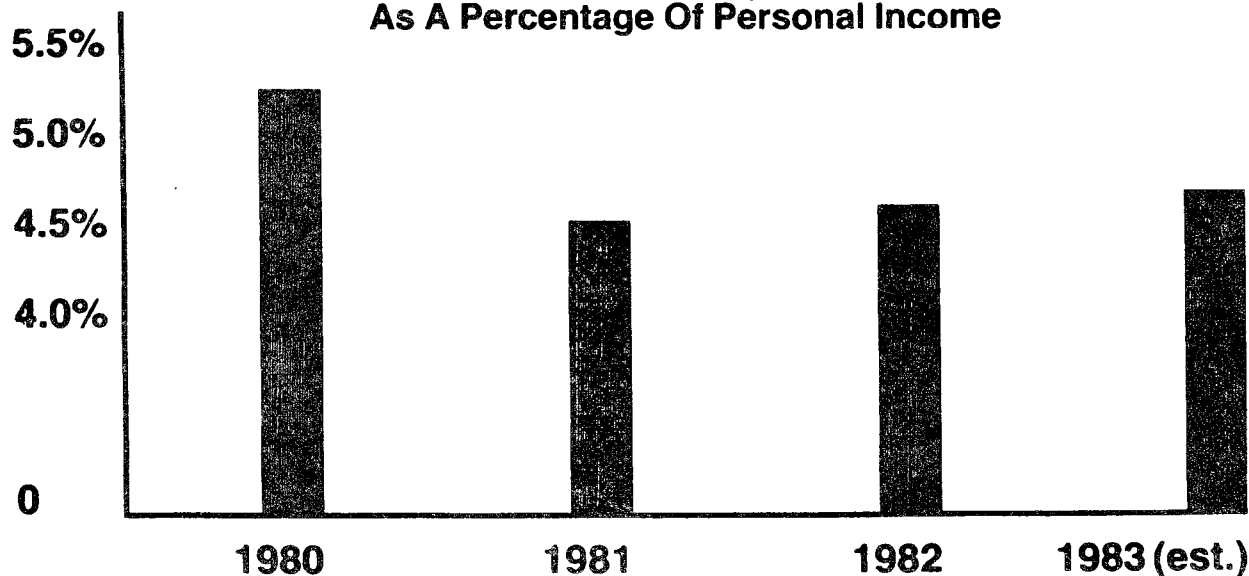
Short-Term .25% Income Tax Increase

A surcharge of .25% was added to the personal income tax rate to provide revenue to help reduce Michigan's accounting deficit of over \$800 million. The funds generated by this increase can **only** be used to assist the state's return to generally approved accounting practices. This tax increase will expire automatically September 30, 1986, or earlier if the State Treasurer certifies that the books are in order.

Beyond 1983

It is possible that the spending level set by the 1983-84 budget, when projected into 1984 and beyond, may exceed the revenues that will be generated by the tax rates in 1984 and 1985 when automatic reductions in the increased tax take place. However, if there is continued economic growth in Michigan, the additional tax revenue generated may offset the rate reductions. With more persons working, there will be more taxable income; and, with increased business sales there will be more sales tax and Single Business Tax revenue.

**General Fund/General Purpose Expenditures
As A Percentage Of Personal Income**



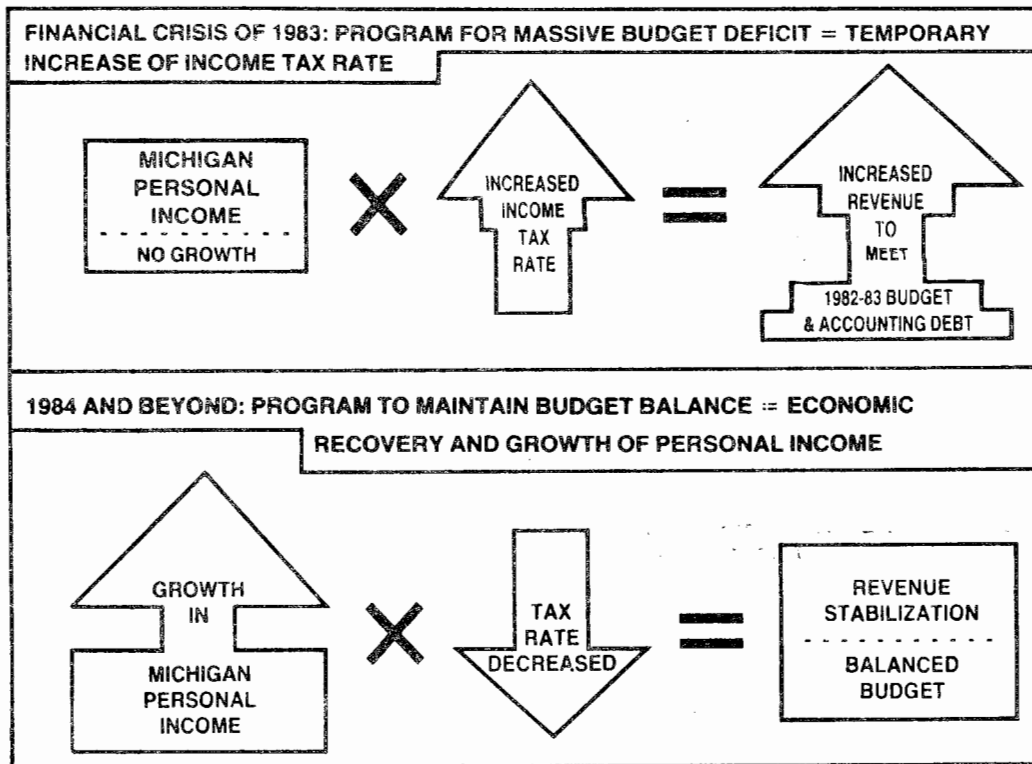
Source: Department of Management and Budget

* Tax rates and tax collections are computed on the calendar year: Jan. 1 to Dec. 31. State budget figures are computed on the state's fiscal year: October 1 to Sept. 30.

Summary

Many unknown factors can affect the state's revenue levels and spending patterns for 1984, 1985 and beyond. What is certain, however, is that **at the end of 1983, the state's fiscal position will be far better**

than it was at the beginning of 1983. Michigan's fiscal plan for 1983 will balance the budget as well as support programs important to the welfare of Michigan's hard-pressed citizens and to the state's economic development and reindustrialization.



SHORT-TERM BENEFITS FROM THE INCOME TAX INCREASE

The situation faced by the state in the first three months of 1983 was a crisis in every sense of the word. Michigan's budget deficits, the constitutional prohibition against deficit spending, and the reaction of the New York financial community to the state's financial condition had serious implications for the welfare of Michigan citizens.

In 1982, two New York bond rating agencies lowered the rating of bonds issued by the State of Michigan. Michigan was given the lowest bond rating of any state in the nation. This made it more expensive for the state to borrow money. In January of 1983, one of these firms put the state on "credit watch". This, in effect, warned investors to be very careful when lending to Michigan.

Borrowing money is essential to the cash flow operations of any state. In Michigan, certain payments, such as payments to local units of government and school districts are due early in October, which is the beginning of Michigan's fiscal year. However, tax collections do not begin until the end of October. This problem of timing is dealt with by short-term borrowing. If borrowing is more expensive, or even impossible, the citizens of the state experience the effects of delayed or reduced services.

The 1983 income tax increase (combined with the additional spending cuts) helped alleviate the situation. Michigan was taken off credit watch. Groundwork was laid for the state to appeal for an upgrading of its bond rating. Although the upgrading has yet to occur, the tax increase has given the state hope that its appeal will be heeded and its bond rating raised this fall.

Increased tax revenue also enabled the state to support basic services for Michigan residents. For example, payments to local school districts, which had been delayed since January, were able to be paid because of increased tax withholding. These scheduled payments should be nearly up-to-date by the end of the summer.*

* Source: Department of Management and Budget

ECONOMIC TRENDS FOR THE UNITED STATES AND FOR MICHIGAN

Economic revitalization is a slow process. The first essential steps must be economic growth and increased employment. Various economic indicators are encouraging both for the U.S. and for Michigan. According to the Department of Management and Budget, "Con-

sumer confidence has increased dramatically in recent months as measured by The University of Michigan Consumer Sentiment Index. The July 1 federal tax cut should also provide additional stimulus to consumer spending."

U.S. ECONOMIC INDICATORS (percent change)		
	Since the Previous Month	Since the Previous Year
Auto Sales (April)	8.0%	22.3%
Employment (April)	4.3%	0.0%
Initial Unemployment Claims (March)	1.6%	-14.1%
New Factory Orders (April)	28.5%	7.4%
Retail Sales (April)	19.1%	6.5%

Source: Department of Management and Budget

MICHIGAN ECONOMIC INDICATORS (percent change)		
	Since the Previous Month	Since the Previous Year
Building Permits (March)		
Total	11.6%	164.6%
Single Family Dwellings	69.0%	155.6%
Employment (April)	24.2%	2.0%
Motor Vehicle Production (January)	8.7%	18.2%

Previous Issues of Tax Talk

FEBRUARY: ● Michigan Budget Crisis:
1979-1983

MARCH: ● Impact of taxes and welfare
benefits on a state's economy
● Indiana/Minnesota comparison

APRIL: ● The cost of Welfare Programs

MAY-JUNE: ● Financing elementary and
secondary public school
education

● Tax increases across the nation
● Tax cuts outweigh tax increases in
past 10 years in Michigan

● Budget cuts in higher education
● New businesses tend to locate in
the states with the highest taxes

● Rise in federal and state spending
● Welfare benefits in other states
● Budget cuts in State Police

● State Property Tax credit
● State Lottery revenues



474 Hollister Bldg., 106 W. Allegan
Lansing, Michigan 48933

The **Michigan Tax Information Council** is a tax-exempt organization formed to provide up-to-date, understandable information on how our state and local governments raise and spend tax dollars. Members receive **TAX TALK** as well as Legislative Bulletins and special research reports.

Interested in receiving **TAX TALK**?
Send \$50.00 (tax-deductible) to the
Michigan Tax Information Council.
Organizations interested in partici-
pation, please call (517) 372-1050.

Barbara B. Eldersveld,
Executive Director



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Pres. Jack M. Ryder
Saginaw Valley State College
University Center, MI 48710

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OFFICE OF THE PRESIDENT

Future Issues of Tax Talk

- Health care and medical cost containment
- Single Business Tax
- Unemployment and its effect on state finance

Dr. Ryder responded that it was not connected with a government agency or political party. He referred again to the last page and indicated that the "TAX TALK" block explained what the Michigan Tax Information Council was...what it did...and that it was tax exempt.

Commenting on another issue, Dr. Ryder stated that he wanted to keep the members of the Board updated on what he saw happening, in the country particularly, with respect to higher education. As he had mentioned at the last meeting, he recalled, he saw both political parties now beginning to do everything they could to deal with the issue of education...they had the Democrats on one side trying to develop their plans of support for improving educational systems in the country to make the U.S. more competitive throughout the world, particularly on an economic basis...and on the other side, the President had been making visits to classrooms and visiting with teachers and others...so education was becoming a major issue in the upcoming presidential election, as he saw it...he thought that was beneficial to the country, because it was going to highlight the issues and concerns and the needs...and out of that, would come probably sufficient support to do what was necessary to be done. He stressed that this didn't just mean additional dollars...it might mean changes in the way they did things.

Dr. Ryder noted that there were several reports out...one of them was the publication, "A Nation At Risk" which he had shared with the members of the Board, and there were two other reports...one by the College Board called, "Academic Preparation For College"...and then another one called, "Action For Excellence" by the Educational Commission of the States that primarily concerned itself with the role of education and higher education in economic development in the country...and as he recalled, an eight-year Study at the University of California was coming

out soon which was going to have recommendations and a lot of information that had never before been available. With all of these reports coming out at about the same time, he concluded, he thought it would have a major impact on education in this country.

Referring to Saginaw Valley State College's 20th anniversary, Dr. Ryder reported that the plans were to celebrate this anniversary during the week of November 6th to 12th, during which a number of events would be taking place... Dr. William A. Groening, former Chairman of the SVSC Board of Control for many years, and currently Chairman of the SVSC Foundation, had agreed to serve as Chairman for this celebration...also it was anticipated that the groundbreaking for I.F. No. 2 would be incorporated during that time. So, Dr. Ryder concluded, as he saw it, with the renewed emphasis on education generally, public schools as well as higher education throughout the country, with the commitment on the part of the State, the commitment on the part of the Government, to provide a first-rate system of education in this state, and the celebration of SVSC's 20th anniversary, it was going to make a very exciting year at Saginaw Valley State College.

5. Additions to the Agenda

Dr. Ryder advised that he did not have any additional Action Items. Chairman Kendall asked if the Board members had anything to add. None were voiced.

III. ACTION ITEMS

6. Recommendation for Approval of a Resolution Establishing the Degree of Bachelor of Social Work

Dr. Ryder distributed copies of the proposed resolution and recalled that at the last meeting it had been reported that the Social Work program at SVSC had been

accredited by the Council of Social Work Education, but the official written notice had not been received at that time. It had now been received, Dr. Ryder noted, and after the resolution were put on the floor, he would like for Dr. Yien to review.

Chairman Kendall asked if someone would care to move the adoption of the resolution.

RES-595 It was moved and supported that the following resolution be adopted:

WHEREAS, Saginaw Valley State College submitted its application for accreditation of its Social Work program to the Council of Social Work Education in March, 1982, and

WHEREAS, The faculty of the Department of Social Work at Saginaw Valley State College effectively provided leadership for the SVSC Student Social Work Organization, the Social Work Community Advisory Committee, and area social services agencies which participated in preparation for the campus visit of the accrediting team on March 28 and 29, 1983, and

WHEREAS, The Council of Social Work Education granted an unqualified three-year accreditation to the program on March 27, 1983;

NOW, THEREFORE, BE IT RESOLVED, That the Board of Control extend its congratulations to the faculty members of the Department of Social Work, Professors James E. Syphers, Chairman, Patricia Ann Rae and Nellie R. Monroe, and the Dean of the School of Arts and Behavioral Sciences, Dr. William K. Barnett, for their outstanding accomplishments, and

BE IT FURTHER RESOLVED, That the Board of Control approves the establishment of the degree of Bachelor of Social Work and authorizes conferment of a Bachelor of Social Work degree on all students who successfully complete requirements of the program after July 1, 1983.

Chairman Kendall called upon Dr. Yien for his comments.

Dr. Yien pointed out that all of SVSC's academic programs were accredited by the North Central accrediting agency for schools and colleges, and individually SVSC had three programs, including this one, which had received recognition or accreditation from respective agencies. The first one, he noted, was Chemistry. The Chemistry Department had received accreditation or recognition in 1972, and

was one of the 20% of Chemistry programs in the whole nation receiving American Chemical Society recognition.

Last year, SVSC's Nursing program received accreditation from the National League for Nursing for eight years, and this year, the Social Work program received an unqualified three-year accreditation.

Dr. Yien observed that the resolution was in two parts...the first was requesting the Board to commend the faculty members in the Department of Social Work, and the Dean...the second was requesting the Board to establish the degree of Bachelor of Social Work, starting after July 1, 1983.

He advised that the Social Work program started at SVSC in 1975 and had gone through more than a 100% turnover, so the existing people in the department really had done a great job, and the Dean, especially, had provided very effective leadership. The Dean, he noted, was present today.

Dr. Ryder asked Dr. Barnett if he would like to comment.

Dr. Barnett recalled that he had reviewed the entire process to obtain accreditation of the Social Work program at the June 13, 1983 Board meeting...also that he had pointed out the benefits to the graduates in the program...established social work people, and eligibility to apply for certain Federal grants as a result of the accreditation. He concluded that there were all kinds of opportunities opened up that would not have been possible before.

Dr. Ryder added his commendation to the faculty and to the Dean for the excellent work they had done in achieving this objective...he fully supported the move to the Bachelor of Social Work.

There was a brief discussion with respect to the Bachelor of Social Work versus a B.A. or B.S. in Social Work. Dr. Barnett stressed that the latter two were accred-

ited programs, but it just turned out that a BSW was a standard degree for the Social Work accredited programs, and there were many agencies that simply didn't recognize that there were students who would be eligible from an accredited program without having the BSW.

Mr. Curtiss asked if the establishment of this degree had gone through the appropriate faculty committees.

Dr. Yien responded that it had...the faculty had recommended it in April.

Chairman Kendall asked if there were any further discussion. Hearing none, he called for a vote.

Motion unanimously carried to adopt RES-595 approving the establishment of the degree of Bachelor of Social Work.

7. Recommendation for Approval of a Resolution Regarding a Leave of Absence without Pay for Ms. Ann Garcia, Library Technical Assistant, during the Period of September 5, 1983 through August 31, 1984

Dr. Ryder withdrew this item from the Agenda, advising that it was not the administration's procedure to bring people in the category of this position that this person was in, to the Board of Control...that was typically reserved for Administrative/Professional and faculty...it was just a mistake when it was put on the Agenda.

8. Recommendation for Approval of the 1983-84 General Fund Operating Budget

Dr. Ryder observed that there had been much committee work on the budget, as they were all aware...he thought there were very few changes in terms of where they thought they would be now. He distributed copies of the proposed resolution and indicated that after it were put on the floor, he would ask Mr. Woodcock to comment.

Chairman Kendall asked if anyone would care to move adoption of the resolution.

RES-596 It was moved and supported that the following resolution be adopted:

WHEREAS, On June 13, 1983 the Board of Control approved an Authorization to Continue General Fund Budget Expenditures for 1983-84, under which the College has been operating since July 1, 1983, and

WHEREAS, For the 1983-84 fiscal year the State Appropriation has been determined and tuition revenues have been estimated, and the administration of the College has determined after thorough review the level of General Fund expenditure allocations required for compensation, services, supplies and equipment required to maintain programs provided to the community;

NOW, THEREFORE, BE IT RESOLVED, That the attached General Fund Budget Summary be adopted as the General Fund Operating Budget for Saginaw Valley State College's 1983-84 fiscal year.

Mr. Woodcock stressed that the administration's objective was to continue the programming for the people in the community, and during these difficult financial times, particularly the last three years, SVSC had been seeing an increase in student credit hours at a time when the money had not been forthcoming from the State. To a certain extent, he said, that had been indicated in the financial condition of the General Fund of the institution, and particularly in the areas of the budget where they had had to reduce expenditures, for example, insofar as obtaining really what was necessary equipment to maintain SVSC's program areas and other similar areas.

Turning to the General Fund Budget Summary for FY 1983-84, Mr. Woodcock pointed out that the State appropriation for 1983-84 was 8.5% more than that of 1982-83, which had been incorporated in the Summary, but it also incorporated a factor which was called "Forward Funding" on the part of the State. In the past, he noted, because the State's fiscal year overlapped SVSC's by only nine months, it left three months of the State's fiscal year which were in SVSC's next fiscal year. Generally, of the State's fiscal year, SVSC had been incorporating 75%

GENERAL FUND BUDGET SUMMARY
SAGINAW VALLEY STATE COLLEGE
FISCAL YEAR 1983-84

REVENUES

State Appropriation ¹		\$ 8,026,860
Tuition & Fees ²		
Tuition	\$ 4,658,790	
Fees	<u>200,500</u>	4,859,290
Other Revenues		
Indirect Cost Recoveries	50,000	
Investment Income	50,000	
Departmental/Other	90,000	
Non-Recurring	<u>50,000</u>	240,000
Total Revenues		13,126,150

EXPENDITURE ALLOCATIONS

Compensation	10,432,476	
Less: Unfilled Position Savings	<u>(225,000)</u>	10,207,476
Supplies, Materials & Services		2,951,874
Capital Expenditures		<u>187,200</u>
Total Expenditure Allocations		<u>13,346,550</u>
Revenue Over (Under) Expenditure Allocations		<u>\$ (220,400)</u>

FUND BALANCE

Balance at Beginning of Year (Deficit), 7/1/83	\$ (350,000)
Revenues Over (Under) Expenditures	<u>(220,400)</u>
Balance at End of Year (Deficit), 6/30/84	<u>\$ (570,400)</u>

OPTIONAL FUND BALANCE RESTATEMENT

Balance at End of Year (Deficit), 6/30/84	\$ (570,400)
Revenue Adjustment: Non-Recognition Forward Funding	<u>(704,700)</u>
Restated Balance at End of Year (Deficit), 6/30/84	<u>\$ (1,275,100)</u>

¹ Increase of 8½% over 1982-83 final adjusted appropriation, and a recognition of 7% forward funding, \$704,700.

² Expected student credit hours of 94,400 and a 9.38% tuition and fee increase.

JGM:pkz
8/5/83

of that revenue into its fiscal year...basically dividing the total State appropriation by 12, and as each month went by, recognized one-twelfth of that revenue.

The State now had incorporated a new factor called "Forward Funding" which, in effect, meant that it planned to give SVSC 84% of the total amount for its fiscal year in SVSC's fiscal year, which, as he had said earlier, normally would have been 75%...thus the State was giving SVSC 9% more in the first nine months.

The State's primary rationale for doing this, he stressed, was that the Executive Orders...and there were two in particular...it was paying attention to, that SVSC had to suffer during the last three years, it realized this had been very difficult for higher education to survive, and rather than making drastic movements in cutting programs...this was its approach to try to help SVSC during these periods.

He pointed out that in the future, one or two things could happen...this, or some derivative of it, could become permanent in nature...that was always a possibility...or ultimately, as the economy of the State turned around, it could go back to recognizing that three-fourths of its appropriation would be SVSC's normal amount...that was what SVSC should recognize...and the State could supplement SVSC on a one-time basis, by giving it a supplemental appropriation, which had been done in the past for other reasons...although obviously not in the last two or three years because there hadn't been that money available. That, in effect, would right the situation and SVSC would be back in what it had traditionally done...but, at this time, he noted, SVSC was recognizing 9% or roughly \$704,700 of revenue that it would not normally be recognizing. There was a danger...the danger was that if, for some reason, this were not to ultimately...some place down the road, come to

SVSC, or the practice be continued, SVSC would have to find it, and he was going to be showing the impact of this on the 1983-84 year at the bottom of the summary.

First of all, he said, he would highlight that in the \$8,026,860 of State appropriation, that did incorporate the additional 9% of what the State called "Forward Funding." He asked if there were any questions.

Mr. Braun asked what the total amount of "Forward Funding" was for all schools.

Dr. Dickey indicated it was \$44 million.

Mr. Braun observed that if they were looking at supplemental appropriations at some time down the way, they would be looking at a very sizeable sum.

Mr. Woodcock agreed, and stated that he thought it was even more than that.

Dr. Ryder noted that "sizeable" was a qualified term...compared with the Social Service supplemental of last year, it was nothing.

Mr. Braun then asked how this compared with the accumulation of Executive cuts.

Mr. Woodcock responded that it really only took care of two of the probably five or six that SVSC incurred over the last three years...there were two of those that the State felt had been of such a nature that the colleges and universities ought to get the money back...the other ones they definitely had to sustain.

Dr. Williams observed that "Forward Funding" wasn't additional money...it was just a timing thing...the State wasn't saying "here is a supplemental appropriation to make up for what it took away from SVSC." It was not doing that, he stressed, and that was the danger.

Dr. Ryder agreed, noting that it did bring the money into SVSC's fiscal year though, and stressed that if the State did give a supplemental appropriation in the future, however, then that would get SVSC back on the proper timing, and that

was what they were hoping would happen..."Forward Funding" did not solve SVSC's problem, however...he thought that had to be understood...but it would be a lot worse if SVSC didn't have it.

Mr. Woodcock pointed out that this budget was also built under the tuition and fees on an expected increase of 2% over SVSC's last year's actual tuition hours that developed, for a total of \$94,400, and, of course, it incorporated the tuition increase that was previously passed of 9.4%. Dropping down on the Summary and looking at 83-84 on SVSC's fiscal year basis...that was the year by itself...it incorporated an excess of expenditures over revenues of \$220,400, which, obviously in the long-run, was not a position that SVSC could continue.

Continuing, Mr. Woodcock noted that as of this June 30, 1983, for the 1982-83 year, they were expecting an accumulated deficit not to exceed \$350,000 and that was what was incorporated in this particular document...hopefully they would get a little bit less than that. That would result at the end of 1983-84...a year from then, a total accumulated deficit of \$570,400 which the administration planned to be eliminated over the next five years.

Referring to the "Optional Fund Balance Restatement" in the Summary, Mr. Woodcock indicated that this was to show what would happen if "Forward Funding" were to stop or were to cease, rather than the \$570,400 accumulated deficit, in effect, was another \$704,700 that was there potentially, so SVSC could have an accumulated deficit of \$1,275,100 under those circumstances. He stressed that was why the administration was presenting it...they understood it...they were not trying to hide it...they were putting it out there...it was a fact that they had to live with...but from their point of view, it was the decisions they would have to make if

they did not follow through with what had been verbal and in writing, the intent of the legislature and the Governor's Office...and that would be that they would have to drastically curtail SVSC's basic programs.

Dr. Williams referred to the total expenditures that were over the revenues for 1982-83 and asked how the administration planned to pay it back.

Mr. Woodcock said he would have to speak to that question in terms of past history...recalling that in 1978, and the period from 1978 through the end of 1980, in discussions with the Board, it was decided that over a three to five-year period they had to eliminate the accumulated deficit that the institution had as of June 30, 1977. Basically, what it meant was that as revenues did become available, they had to not spend all those revenues in that particular year...the administration realized that this would be the situation.

Dr. Williams asked if they had been able to do that in the past.

Mr. Woodcock responded that they had...they had eliminated the deficit. He stressed that the reason he had said a "three to five year period" was that even 1984-85 and probably 1985-86 were going to be very difficult years, so it was going to be in the latter part of that five years...he thought they could start two years out, but it would probably be the latter part of that five-year period before they could definitely be able to eliminate it. He stressed it was a sizeable amount, and SVSC couldn't go much larger though...they could not double it...the \$1,275,100 was an amount the administration felt it could not handle very long.

Dr. Ryder pointed out that the basic objective for 1984-85 would be to have a balanced budget so that they wouldn't be adding to this deficit...that was going to take some doing, he said, it all depended upon what was going to be happening at

the State level in terms of support...or possibly some minimal support from the Federal...but this was basically a State area of responsibility that SVSC had to deal with...and that left two things...tuition and state support...so it was a question of what kind of resolution they could get of that. He noted that SVSC was not the only institution in this position. Most of them had substantial deficits coming up, and not that SVSC wanted to be in that category, because even when other institutions around the state did have deficits, SVSC was in the black. SVSC didn't like to be looking at itself as being in the red, but they were going to have to do those things that were necessary to solve it...SVSC could manage this kind of a deficit through the mechanisms that it had right now...but it was not the kind of thing that it could keep adding to at all...it had to be going the other way. Dr. Ryer concluded that the administration was going to do what was necessary to make it go that way.

Mr. Braun stated that he thought it was a good thing for the administration to show the revenue adjustment as it had in the Summary, however, he was interested in knowing what the auditors required...did they require only footnoting on this item.

Mr. Woodcock responded that that was going to be a very interesting question... he didn't have the answer and probably would not have it until they got closer to the end of the 1983-84 year. The question, obviously, on the part of the CPA's as they approached SVSC on what was generally accepted accounting principles, was whether or not there was what they called "Revenue Recognition"...generally "Revenue Recognition" meant "when have you earned those revenues and whether or not the intent on the part of the legislature in the wording of the Bills and so on, as they went through, would be considered supportive authority for SVSC to recognize that revenue"

and that was yet to be determined.

Mr. Braun observed that his whole point was that he commended the administration for showing it this way...he would hope that they continue to do so, because he agreed with Dr. Williams that it was just a matter of timing...they were borrowing against next year, and he thought it was well that not only they, on the Board, but anyone else who had access to these figures, were aware that that potential was very real.

Mr. Woodcock noted that what they were, in effect, saying was that it was possible that their CPA's, when they audited SVSC, would require that they show that as it is in that document...the \$1,275,100 regardless of what they wanted to do, because they would see that as the real picture...when he said that, they had the right not to do it, but SVSC would have an "exception" on its audit, so chances were that they would go along with that. He concluded that that was not determined yet and wouldn't be until they had further discussions with them during the course of the year...that was why they were showing it, because it could be, in effect, a real situation.

Chairman Kendall asked if there any further discussion. Hearing none, he called for a vote.

Motion unanimously carried to adopt RES-596 approving the General Fund Operating Budget for 1983-84 fiscal year.

8A. Introduction of Department of Social Work Faculty

Dr. Ryder advised that two of the members of the faculty of the Department of Social Work had joined them. He then introduced to the members of the Board Dr.

James E. Syphers, Chairman of the Department, and Patricia Ann Rae, both Professors in the Social Work Department. He noted that both of them had worked very hard on this development, and he assumed they had seen the resolution that the Board had just passed. He asked them to stand and be acknowledged.

Chairman Kendall offered his congratulations on behalf of the Board.

Professor Syphers stated that they had a note inviting them to be there at 10:00 a.m. Somebody guessed the Board meeting would proceed more slowly.

Dr. Ryder thanked them for coming and said he was very pleased to see that the resolution was adopted. He congratulated them and indicated they were free to stay or leave, whatever they liked.

9. Recommendation for Approval of a Contract for the Administration of Physical Plant and Grounds Services

Dr. Ryder distributed copies of a proposed resolution.

Chairman Kendall asked if someone would care to move its adoption.

RES-597 It was moved and supported that the following resolution be adopted:

WHEREAS, The administration has been reviewing its physical plant operation, in light of the financial constraints upon the institution combined with the need to protect and safeguard the investment in the college's physical facilities, and

WHEREAS, Special attention is required to improve preventive maintenance efforts of aging physical facilities which have deteriorated in recent years, and

WHEREAS, Assistance in various areas involving specialized technical knowledge in the care and maintenance of the Physical Plant is necessary;

NOW, THEREFORE, BE IT RESOLVED, That the President and/or the Vice President for Administration and Business Affairs are authorized to enter into a contract or contracts to acquire professional physical plant technical and administrative services.

Chairman Kendall asked if there were any discussion.

Dr. Ryder pointed out that he thought it was ever more important that SVSC function more efficiently...more effectively...in every aspect of activity at the college, and so it was that they were looking for Board support so that the administration could move in directions to enhance the quality and effectiveness of service. He called upon Mr. Woodcock for his comments.

Mr. Woodcock indicated that the resolution pretty much stated what their objectives were...the administration had been reviewing ways of becoming more effective and efficient in taking care of particularly some of the problems perhaps involving preventive maintenance for SVSC's facilities which were now starting to age since SVSC had been in operation for roughly 15 years. As a result, he added, it now looked as though they would be meeting with companies they had been talking with and entering into a contract for some type of management advisory services.

Chairman Kendall asked if there were any discussion.

Mrs. Arbury asked if the administration had been interviewing people, and if so, more than one, and did they have one in mind.

Mr. Woodcock responded that they had been talking with some firms but now had narrowed it down to one in particular that they were interested in.

Chairman Kendall asked if there were any further discussion. Hearing none, he called for a vote.

Motion unanimously carried to adopt RES-597 authorizing a contract.

IV. INFORMATION AND DISCUSSION ITEMS

10. Report on Fall Admissions, Registration and Housing

Dr. Ryder formally introduced the new Executive Director of Admissions and Student Development, Dick Thompson. He asked him to stand up and introduce his

people who would be reporting today.

Mr. Thompson indicated there was one person present who was now reporting to this area, and that was Paul Saft, SVSC's Registrar. Paul, he said, would give a detailed registration report for fall '83. Dr. Philip Beal, Dean of Students, who would also be reporting to this new area, was not on campus today and thus, he, instead of Dr. Beal would be reporting on housing.

A. Admissions Report

Mr. Thompson noted that he had distributed just before the beginning of the meeting two documents, "Summary of Applications & Admitted Students" and "Admissions Report--Fall Semester 1983" (see Attachments).

He indicated he would like to make a correction to the "Summary of Applications & Admitted Students" report...in the second column, on both Item No. I and Item No. II, the date should be 7/30/82 rather than 7/30/83...they were trying to compare the end of July last year to the end of July this year.

Looking at the different categories on the "Admissions Report" he reported that overall, Admissions changed a little bit this year for SVSC in terms of recruitment for the fall. Normally they started out very fast...they ended up the month of February with being up 10..15...to 20% in application rates. This year, that did not happen. This year, they struggled from the very beginning, at a break-even rate from one month to the next, and it continued that break-even process straight through July.

Continuing, Mr. Thompson said that it was interesting to note, as they could see, he had broken it out into application rate and admitted rate, and as they all knew, the admitted rate was the important factor when they looked at the potential new enrolled student at the college. So even though they were down some 51 applications in the FTIC student...3.0% down from last year at this time...the admitted rate was

ATTACHMENT

10. A. Report on Fall Admissions, Registration and Housing

S A G I N A W V A L L E Y S T A T E C O L L E G E
O F F I C E O F A D M I S S I O N S

SUMMARY OF APPLICATIONS & ADMITTED STUDENTS

I. COMPARISON OF FALL '82 TO FALL '83 APPLICATION RATE AS OF JULY 30TH

	<u>FALL 1983 APPLICATION RATE AS OF 7/30/83</u>	<u>FALL 1982 APPLICATION RATE AS OF 7/30/83 82</u>	<u>PERCENT CHANGE</u>
FIRST TIME IN COLLEGE (FTIC)	1619	1670	- 3.0 %
TRANSFERS	614	604	+ 1.6 %
NON DEGREE	77	56	+ 37.5 %
GRADUATE	77	65	+ 18.4 %
TOTAL	2387	2395	- .03%

II. COMPARISON OF FALL '82 TO FALL '83 ADMITTED RATE AS OF JULY 30TH

	<u>FALL 1983 ADMITTED RATE AS OF 7/30/83</u>	<u>FALL 1982 ADMITTED RATE AS OF 7/30/83 82</u>	<u>PERCENT CHANGE</u>
FIRST TIME IN COLLEGE (FTIC)	1383	1404	- 1.4 %
TRANSFERS	542	464	+ 16.8 %
NON DEGREE	77	52	+ 48.0 %
GRADUATE	75	64	+ 17.1 %
TOTAL	2077	1984	+ 4.6 %

SUBMITTED BY RICHARD P. THOMPSON 8/5/83

JULY 1983

MONTH YEAR

ADMISSIONS REPORT

FALL SEMESTER 1983

I. NEW STUDENTS

A. BACHELOR DEGREE

1. FTIC

a. Tri Counties

Applications

Admitted

Denied

Bay County

Applications

Admitted

Denied

Midland County

Applications

Admitted

Denied

Saginaw County

Applications

Admitted

Denied

Other Michigan

Applications

Admitted

Denied

Other States

Applications

Admitted

Denied

TOTAL FTIC

Applications

Admitted

Denied

2. TRANSFERS

Applications

Admitted

Denied

B. NONDEGREE STUDENTS

QUEST

Applications

Admitted

Denied

OTHER NONDEGREE

Applications

Admitted

Denied

C. GRADUATE M.A.T.

Applications

Admitted

Denied

D. GRADUATE M.B.A.

Applications

Admitted

Denied

II.

ALL APPLICATIONS

Applications

Admitted

Denied

Incomplete

APPLICATIONS CUMULATIVE REC'D. THIS MONTH FOR	NUMBER FOR FALL '83	CUMULATIVE NUMBER THIS DATE LAST YEAR	PERCENT INCREASE/ DECREASE OVER	FINAL NUMBER FOR FALL '82
FALL '83	FALL '83	YEAR	FALL '82	FALL '82
41	640	716	-10.6%	799
70	579	627		710
6	47	70		74
7	149	174	-14.3%	197
15	133	158		179
3	16	15		16
3	55	66	-16.7%	75
1	44	50		61
0	3	6		6
31	436	476	-08.4%	527
54	402	419		470
3	28	49		52
24	949	940	+00.9%	1006
69	794	770		832
6	100	92		97
3	30	14	+114.2%	20
0	10	7		12
1	6	5		5
68	1619	1670	-03.0%	1825
139	1383	1404		1554
13	153	167		176
143	614	604	+01.6%	904
171	542	464		787
7	15	16		23
10	31	22	+40.9%	139
10	31	19		135
0	0	0		0
22	46	34	+35.3%	231
22	46	33		231
0	0	0		0
22	52	52	-----	121
21	51	51		119
0	0	0		0
16	25	13	+92.3%	70
15	24	13		57
0	0	0		0
281	2387	2395	-0.03%	3289
378	2077	1984	+04.6%	2883
20	168	183		199
---	142	228		207

down only 1.4%, and better yet, when they looked at SVSC's enrollment rate for FTIC, they would find that they were up in that area as of this date...so that was encouraging, knowing that the pool of 18 year-olds was steadily declining, that SVSC was at least holding its own...they were concerned about this area and hoped that when it all washed out the middle of September, that SVSC would at least sustain what it had last year in terms of FTIC student and hope to grow a little bit.

Referring to the Transfer student, Mr. Thompson noted that they had hoped as an Admissions Office that they would increase in the enrollment rate for fall '83, even though their application rate was up a mere 10 applications, as they would note in the second column, their admitted rate was up 16.8%, and that also, he was sure, would reflect in Mr. Saft's report on registration.

The non degree and graduate category were also up both in the application rate as well as the admitted rate.

In summary, Mr. Thompson said that even though that all looked at least at a break-even to a little bit better than that, he cautioned that they were just going into the month of August...they had collected about 74% of all the applications of the 100% they needed...so they had to collect another 700 applications...that was not unusual...they had done this every other August and the first week of September since he had been here...and that was getting to be a long time now. So, he concluded, they were hoping that that would result in the same kind of application numbers for this month and the first week in September as it had any other year, and from indications of the phones ringing...walk-in appointments, etc., it looked like that would continue. So, as it looked now, they were at least a little better than they thought they would be when they did their projections last October.

B. Housing Report

Mr. Thompson advised there was no printed report on Housing. As of last Friday, he said, it was almost a carbon copy of what happened last year to SVSC... as they might remember, SVSC had 496 beds on campus...it was now beyond that point, something like 559 contracts on which they had accepted a \$200 deposit versus 557 last year at this time. In terms of philosophy, he stressed, this college would not overbook in terms of SVSC's beds, and SVSC was probably one of the few institutions that had taken that position, he thought, in terms of over-subscribing within the dorms...where there was room for eight, they would put 10 or even 12 in there... SVSC had not done that...eight beds...eight students. There was a waiting list, obviously, if they had 559 contracts...they had released some returning students who said either "I am transferring and now I would like to get out of my contract" or "I am interested in living off campus." The bottom line to that right now was that even with those releases they still had a waiting list of 36 students, so SVSC was at capacity, plus 36 students...almost again a carbon copy of last year at this time. Mr. Thompson concluded that this was good from a housing standpoint... but if he moved into the role of an Admissions individual, he would say "give me some more beds."

C. Registration Report

Mr. Saft referred to his report (see Attachment) which he had distributed earlier. He advised that it was not possible to do a one for one comparison with last year because of SVSC's quite different registration schedule, so he showed two different ways on his report..."Fall '83 Current" compared to the "Actual" at the same point in time last year, and then where were they as compared to "Fall Official"...the current situation was that these students at the bottom line...

ATTACHMENT

10. C. Report on Fall Admissions, Registration and Housing

SAGINAW VALLEY STATE COLLEGE
OFFICE OF THE REGISTRAR

August 8, 1983
Fall 1983 - Following
First Payment Deadline

	FALL 1983 8-5-83 COUNT/CR	FALL 1982 8-6-82 COUNT/CR (% CHANGE)	FALL 1982 OFFICIAL COUNT/CR (% FINAL)
First Time In College (FTIC)	417 5,820	367 + 13.6 % 5,412 + 7.5 %	625 66.7 % 7,974 73.0 %
Transfer	364 3,428	86 + 323.3 % 990 + 246.3 %	932 39.1 % 6,961 49.2 %
Total New	781 9,248	453 + 72.4 % 6,402 + 44.5 %	1,557 50.2 % 14,935 61.9 %
All Undergrad	2,484 29,188	1,658 + 49.8 % 21,405 + 36.4 %	3,640 68.2 % 38,182 76.4 %
All Graduate	344 1,547	212 + 62.3 % 1,062 + 45.7 %	786 43.8 % 3,465 44.7 %
Total All	2,828 30,735	1,870 + 51.2 % 22,467 + 36.8 %	4,426 63.9 % 41,647 73.8 %

Sources: RP596 8-5-83, 8-6-82, 9-21-82

Note:

Last year, at this time, we had registered four days plus orientation. Five registration and schedule adjustment days remained with four days of late registration and add/drop.

This year, we have registered and adjusted schedules 31 days plus orientation. Seventeen days of registration and schedule adjustment remain with four days of late registration and add/drop.

Paul Saft

Paul Saft, Registrar

2,828 with 30,735 credit hours, were students who had registered and made arrangements to pay for their classes, whereas last year, SVSC did not have the computerized registration in place as much as it did now, so they didn't have the capabilities of putting more students in at this point in time last year.

In past years...1979 and 1980, SVSC had an advanced registration where they did have close to 3,000 students registered, but they were not paid students and the other thing was that they did not have schedule adjustment going on at the same time. These students, 2,828 have had a chance to adjust their schedules, and those who were not coming have had a chance to drop out, so these should be fully paid and ready to go to class.

Mr. Saft pointed out that with SVSC's on-line registration process, the registration department had been able to take registration across-the-counter any day SVSC was open, which had been a big help to the students and also had been a big help to the department because it did not have to gear up or insert registration days because most of the students had already registered.

Concluding, Mr. Saft noted that next year, with the registration schedule being the same as this year, they should have an accurate picture of where they were... he was sure that with the type of comparison this year opposed to last, it did make forecasting rather difficult to know exactly where they were this year.

Dr. Ryder observed that to the best of their judgment, the projection that they made for this year was holding at about 2% increase in credit hours, which related to the dollars...they had no reason to believe, at this point, that it wouldn't reach that, but it was very difficult to predict that, based upon this information. He thanked Mr. Thompson and Mr. Saft for their reports.

11. Report on Status of Master of Arts in Criminal Justice and Political Science

Dr. Ryder asked Dr. Yien to handle this discussion.

Dr. Yien recalled that SVSC had not added any academic degree programs since 1979 when Physical Education was added. This year, he said, SVSC was prepared to go through the following steps to introduce a Master's degree in Criminal Justice and Political Science. The first step would be to go through the Presidents Council... since 1980, the Presidents Council, through its Academic Officers Group, established a so-called Academic Program Procedure...all new programs would have to go through the Presidents Council for clearance. So, Friday of this week, he would be going to the Academic Officers Group meeting at Lake Superior State College and make a presentation on this new degree program. After that, it would be presented to the Board of Control, and finally to NCA.

He indicated he had asked Dean Barnett to be present today to make a few comments on the process of preparation.

Dean Barnett gave a comprehensive oral report covering materials Dr. Yien would be presenting to the Presidents Council on Friday.

Mr. Curtiss asked if the Board members had gotten copies of the Needs Analysis and Proposed Curriculum

Dr. Yien advised that the Academic, Personnel and Facilities Planning Committee members had received, and as he remembered, two or three meetings ago, he had asked Dr. Ryder to distribute copies to the members of the Business, Finance and Investments Committee.

Dr. Ryder indicated he didn't know whether or not that was done.

Dr. Yien advised that he didn't have a complete set with him...he did have two

pages of it which he would distribute now, and then he would provide a complete set to be included in the Minutes (see Attachment).

Dr. Ryder asked the members of the Board to keep in mind the procedures (1) it had to have the support at the level of the Presidents Council...(2) the Board of Control (the administration was not asking for approval at this time)... (3) since it was a Master's degree program, under SVSC's accreditation provisions with NCA, it had to have the approval of NCA.

Mrs. Arbury asked how long it would take to go through those steps.

Dr. Ryder responded that the meeting with the Presidents Council was coming up on Friday...the earliest time the Board could approve would be in October, because it had committee meetings in September...it could be discussed then...and it certainly would be...and then action by the Board in October. At the same time, or shortly thereafter it would go to NCA...he believed it would be reviewed by one of the people...probably Patsy Thrash, who was assigned to this institution as a reviewer...he didn't think it would take too long...maybe a couple of weeks at the most.

Mr. Curtiss stressed that they probably ought to give some thought as to what their own internal program approval process ought to be...there might come a time when they proceeded through the Presidents Council and Academic Officers and the North Central Association and then it came to the Board and the Board said "no"... he thought they would have a lot of "egg on their faces" at that point. Informal discussions, he said, were one thing, but he thought they ought to look carefully and structure what that process ought to be.

Dr. Ryder noted that if it had problems on the statewide basis, and the Board

11. Report on Status of Master of Arts in Criminal Justice and Political Science
Presidents Council
State Colleges and Universities

ACADEMIC PROGRAM REVIEW

Program Information

Saginaw Valley State College
(Institution)

M.A. Criminal Justice/Political Science
(Program Title)

Fall, 1984
(Term and Year)

Masters
(Degree Level)

43.01
(HEGIS Code)

PROGRAM ACTION:

- ☒ New program
☐ Spin-off from

(Existing Program)

- ☐ Recombination
☐ Phase out
☐ Dropping

LOCATIONS:

- ☒ Main campus
☐ Existing outreach/extension sites
☐ New locations _____

☐ Principal clinical sites will be:

STUDENTS:

- ☒ New target population
☐ Current enrollment shift
☒ Local community demand
☐ Other (list) _____

RELATED PROGRAMS:

Within our institution--

B.A. in Criminal Justice
B.A. in Political Science
B.A. in Political Science with Concentration in Public Administration.

Other Michigan institutions--

Masters in Criminal Justice
University of Detroit

Masters in Criminology (Sociology)/Criminal
Justice

Eastern Michigan University

Masters in Law Enforcement
Michigan State University
University of Detroit
Wayne State University

Revised 9/80

(All Others are Obsolete)

ACADEMIC PROGRAM REVIEW
Page 2

Program Information

Saginaw Valley State College	M.A., Criminal Justice/Political Science
(Institution)	(Program Title)
Fall, 1984	43.01
(Term and Year)	(HEGIS Code)
Masters	
(Degree Level)	

PROGRAM DESCRIPTION: (Limit to this page please)

DEGREE REQUIREMENTS include three hours of Advanced Research Methods/Statistics; three of four seminars from Leadership, Administration, Criminal Justice Theory, or Special Topics; six hours from either a thesis or two extended-research-paper seminars in conjunction with each of the seminars taken in the previous section; and eighteen hours of electives with an option of six of these from a cognate area. Total hours required: Thirty-six.

ADMISSION REQUIREMENTS include three hours of statistics/research methods; six hours of criminal justice or political science; three hours of American Government; and either fifteen hours in any one social science field or twenty-four in any two or more with at least six of the total in the upper division (junior/senior). The G.P.A. overall minimum is 2.75 with at least 3.00 in Criminal Justice/Political Science. TOEFL score for foreign students must total at least 580. Deficiencies must be made up for regular admission and will not count towards the total degree requirements of thirty-six hours.

OTHER REQUIREMENTS include a minimum G.P.A. for graduation of 3.00 with removal from the program if satisfactory progress is not achieved, demonstration of acceptable levels of written and oral communication, and completion of the degree within six years of initial enrollment. Each student will be guided by an Advisory Committee consisting of one faculty member from political science, one from criminal justice, and one social scientist from outside either department.

PROGRAM RATIONALE:

Criminal Justice Agencies of all kinds have been undergoing a rapid and increasing degree of professionalization during the past dozen years from a point where few employees had any college training to a point where a college degree is strongly encouraged and ever-more-frequently, required. Many colleges and universities, including SVSC, have been responding to these changes with degree programs which are enjoying high enrollments and quick job placement for graduates. A need is now emerging for advanced degree programs in criminal justice with emphasis on research, planning, management, and high-level communication skills. The master's degree proposed above is designed to develop these skills. It will be offered in the evening on a part-time basis, primarily to serve local professional personnel in various criminal justice agencies who already possess baccalaureates. There is no similar program available within reasonable commuting distance. A few students, graduates of our undergraduate programs, may complete the M.A. on a full-time basis before seeking employment.

ACADEMIC PROGRAM REVIEW

Page 3

Program Information

Saginaw Valley State College
(Institution)

M.A., Criminal Justice/Political Science
(Program Title)

Fall, 1984
(Term and Year)

Masters
(Degree Level)

43.01
(HEGIS Code)

RESOURCES

FACULTY: There are five full-time faculty in criminal justice and political science and four of them will have terminal degrees by the fall semester of 1983 while the fifth has extensive experience in criminal justice administration and planning. Two other social scientists with terminal degrees on the staff will occasionally teach a course in the program as will two of the adjunct faculty with terminal degrees. The two disciplines of criminal justice and political science were combined in this proposed degree because of their close relationship, faculty expertise and interest, and the program design as it was described in the rationale section above.

LIBRARY: The current book collection at SVSC totals more than 100,000 volumes of which approximately 14,000 are in social science outside history, another 4,000 are specifically in political science, and an additional 3,500, in law. In addition to the regular acquisitions each year, 10,000 was allocated from private funds for acquisitions in support of this new program and a like amount will be allocated each of the next three years, all from private donations. SVSC now subscribes to 691 periodicals including, with additions made this year, a reasonable number in political science, criminal justice, law, and criminology to support this new degree.

OTHER: Classrooms, local research and field sites, audio-visual equipment and software, and related items are all adequate to support the new program.

NEEDS ASSESSMENT

UNDERGRADUATE PROGRAMS: Current and historical enrollments of undergraduates at SVSC in criminal justice and political science, as indicated below, clearly indicate a growing interest in these two fields. Because the vast bulk of SVSC graduates remain in the immediate area around the college after graduation, because alumni surveys show strong satisfaction with their undergraduate programs in political science and criminal justice, and because of a growing interest in advanced training as suggested by the growth of the M.B.A. program since its inception at SVSC, these two undergraduate programs are expected to feed students into the new masters level program.

Program Information

Saginaw Valley State College M.A., Criminal Justice/Political Science
(Institution) (Program Title)

<u>Fall, 1984</u> (Term and Year)	<u>Masters</u> (Degree Level)			<u>43.01</u> (HEGIS Code)		
<u>PSC & CJ</u> <u>Credit Hours</u>	<u>77-78</u>	<u>78-79</u>	<u>79-80</u>	<u>80-81</u>	<u>81-82</u>	<u>82-83</u>
Lower Div	1325	632	1097	1004	1073	1095
Upper Div.	<u>1064</u>	<u>1821</u>	<u>1803</u>	<u>2231</u>	<u>2368</u>	<u>2466</u>
Total	2389	2453	2900	3235	3441	3561
Majors	145	129	141	194	197	209
Degrees	19	29	16	34	33	35

In addition to the above, Delta College, located nearby, has produced an average of more than 50 associate degrees in Criminal Justice during each of the past five years and many of these graduates transfer to SVSC to complete baccalaureates.

STATE EMPLOYMENT NEEDS: The State of Michigan has indicated an employment need as follows (Occupational Employment Projections, 1980-83):

<u>Employment</u>	<u>Average Annual Openings</u>	
	<u>Growth</u>	<u>Replacement</u>
Police, Detectives, Other Protective Services, Guards		
47,145	- 50	1,791
Related fields (combination of ten categories)		
<u>107,650</u>	<u>- 186</u>	<u>2,263</u>
TOTAL: 154,650	- 236	4,054

Note: Economic recovery is expected to restore positive growth.

In addition to the overall growth described above, there is the great unmet need for training within the existing work force. For example, nearly fifty percent of all current undergraduate majors in Criminal Justice at SVSC are full-time professionals in various criminal justice agencies.

Program Information

<u>Saginaw Valley State College</u> (Institution)	<u>M.A., Criminal Justice/Political Science</u> (Program Title)	
<u>Fall, 1984</u> (Term and Year)	<u>Masters</u> (Degree Level)	<u>43.01</u> (HEGIS Code)

SERVICE COMMUNITY: In three counties immediately surrounding the college are more than 400,000 people with 769,929 (1980 Census) in the fourteen-county service area of the college. Within these counties are an FBI field headquarters; fourteen sheriff departments; three large-city police departments, e.g., twenty police departments are listed in the Saginaw phone book alone; many industrial and commercial protective units such as those for the many plants of Saginaw Steering Gear (General Motors) or Dow Chemical; private security agencies; store and hotel detectives; several probation and parole offices; many officers of the court with criminal justice responsibilities, e.g., juvenile delinquency, pre-sentence investigations, etc.; county, city, and urban planning agencies with interests in Criminal Justice; at least twenty jails staffed with Criminal Justice personnel; etc. In brief surveys, for example, Alex G. Perez, Chief of Police for the City of Saginaw identified five officers on his staff who had baccalaureates and were definitely interested in a Master's program; Captain Larry E. Leslie, Undersheriff of Bay County, identified fourteen who were definitely interested and nine who were possibly interested in a masters program; and Gene Wilson, Chief of Police of Cass City indicated he would enroll in the program himself and bring four to five more officers from Tuscola County.

The Dean of Arts and Behavioral Sciences introduced a similar masters degree, Social Science with a Criminal Justice emphasis, a few years ago in another state in an area with a much smaller population base from which to recruit students. It too was operated at night as proposed here. It was an immediate success with more than 30 enrollees the first semester and no less than 35 majors enrolled each succeeding semester for the past eight years, about seventy-five percent of them employed professionals. His analysis of the local area predicts even greater success at Saginaw Valley State College for two major reasons: (1) a greater population base and (2) the increasing degree of professionalization of Criminal Justice agencies with ever-greater emphasis on formal education.

SUMMARY

Saginaw Valley State College has the talent, resources, and desire to provide a quality master's degree program in Criminal Justice/Political Science targeted at working professionals in its fourteen-county service area and there is no similar or related program within reasonable commuting distance.

had already approved it, that was an awkward position to be in...to have this Board approve something that could be turned down on the state level.

Mr. Curtiss observed that he would rather be in that position than have it go through the statewide process and then have this Board turn it down...he thought that would put the President in a very awkward position.

Dr. Yien noted that the statewide review procedure was not either to approve or to disapprove...it was sort of an information sharing and to gain support through the Academic Officers Group of the Presidents Council...the State of Michigan did not have an overall coordinating board for academic programs...no single office could say "you were going to have a program" or "you were not going to have a program." He indicated that the question Mr. Curtiss had raised was a very good question...whether they should wait until all external steps were completed before bringing to the Board...or bringing to the Board first and then go through the external review steps...it could go either way.

Mr. Curtiss suggested that maybe it should be a combination of both...he didn't know whether the Board ought to take some action encouraging the administration to take a program to the Academic Officers Group for their comments or something like that...it just seemed to him that once they had gone through all those processes, including notifying the North Central Association, that at that point the Board had very little input or choice.

Dr. Ryder stated that he would agree with Mr. Curtiss on North Central...he was not sure he would on the state level, but that was something like Mr. Curtiss had said...maybe they just needed a formal procedure...and there could be a kind of intermediate step where the Board was not actually approving, but having some input before

even at the state level it would be submitted to the Academic Officers Group...the administration would work on that.

12. Report on Federal Grant for Nursing Outreach Program

Dr. Ryder called upon Dr. Yien for his comments.

Dr. Yien indicated that the Board was aware that about a year ago SVSC submitted a proposal to the Department of Health and Human Resources for a grant in the direction of educating and training people with R.N. degrees in order to obtain a BSN. SVSC had just received good news about the grant, he said, and before he called upon Dr. Lange to share the good news, he wanted to mention that this was going to be a three-year program and by the end of the third year, Dr. Lange herself would have brought in about a million dollars for the Nursing education program.

Dr. Lange stated that she was delighted to share with the Board that on July 15 SVSC received official notice that its project was funded and the college would be able to extend the baccalaureate program that it currently had in somewhat new kinds of offerings by the way of time and location to registered nurses in the tri-county area and the northeastern half of Michigan and out into the thumb, wherein there was a population of about 3500 R.N.'s, 300 of whom had expressed interest in moving in this direction. This project, she stressed, would permit SVSC to employ for the project period additional faculty who would then be able to offer additional sections. She anticipated that SVSC would bring in about 180 R.N.'s during the three-year period and anticipated that SVSC would have a favorable impact in terms of their professional progression and the kinds of services that would be offered to people in SVSC's area. The funding for this project involved in total something like \$470,000 and the first year was \$125,834 most of which would go for personnel, some for consultation costs

and some for equipment and supplies. She asked if there were any questions.

Mr. Braun, indicated that he knew that at least a couple of medical institutions in the college's service area had recognized the distinction in their pay schedules, etc., asked if that was very widespread, because it seemed to him that that would be a tremendous incentive for people to get into that program.

Dr. Lange responded that it was becoming very widespread...not so much in SVSC's service area...there were two institutions in the immediate area that gave recognition on initial employment...however, what they were finding was that more and more institutions required a baccalaureate degree for any kind of a promotion to head nurse or supervisor positions, and there were many institutions in the area that were providing development funds for their staff to do exactly that to get their degrees.

Dr. Ryder extended his personal commendation to Dr. Lange and her staff for their outstanding achievement and recognition that it brought to the college and the service that SVSC was going to be able to provide to the registered nurse... he knew that there had been the feeling on the part of many that they wanted to pursue this and move ahead, and SVSC just didn't have the staff to do it...the Federal funding now made it possible. Dr. Ryder recalled that when SVSC initiated the Nursing program, shortly thereafter, Dr. Lange was able to achieve support from the Federal government for expanding the Nursing staff and it had just been tremendously productive in terms of the quality...he didn't have to go back and review all that, about how good the program had been, and how well SVSC's nurses had achieved...he thought this was another major step forward and really appreciated it and wished Dr. Lange good luck in the program.

12A. Report on Michigan Youth Corps at SVSC

Dr. Ryder called upon Mr. Woodcock to comment.

Mr. Woodcock indicated that they had with them today, Mr. Kenneth L. Ropp, Grounds Specialist at SVSC, to report on this program.

Mr. Ropp pointed out that this was the Governor's program throughout the state for 20-21 year-old youths...SVSC had a contract that started out at \$24,000 which was escalated to \$34,000 with a grant through the Department of Education. SVSC was allowed to have three supervisors and 18 enrollees...he had one of the supervisors with him today, John Grabowski, to answer any questions they might have with respect to the program...John was one of the two SVSC students in the program...there were students from Delta, and also Saginaw Business College...they had a wide range of students from those who had only one job in the past to those attending college, so it was supporting a good cross section, he thought.

Of those in the program...10 were white...four were Mexican-American descent...and seven were black...so they had a good mix across the color spectrum in this respect...there were six female and 15 male enrollees...he wished he could say that one was better than the other...but they were not...the girls seemed to out-shine the guys sometimes, and vice versa.

Mr. Ropp advised that the scope of the program dealt with beautification and conservation of SVSC's resources and he detailed those activities which pertained to those two areas. He indicated they were very pleased at some of the achievements obtained thus far...the kids SVSC got were excellent...a good group of kids...a good cross section...good hard workers. The enrollees received \$3.35 an hour...the supervisors received \$5.48 an hour.

Mr. Braun asked if SVSC had had any "hotline" calls relating to its group.

Mr. Ropp said there were none that he knew of...SVSC had had a tremendous amount of positive response...two people had sent in negative response...things he had not traced out to individuals but had he been able to, he would probably have released the people...the group had a session this morning on that issue...this was brought to his attention last Friday, and they talked about it this morning. He indicated he thought it had made an impression on the students, because they phrased the thing as "not a works program" but an "opportunity for work" and if they wanted to work, SVSC would keep them, and if not, SVSC didn't need them.

13. Review of SVSC Fall 1983 Orientation

Dr. Ryder called upon Dr. Yien to give a brief review.

Dr. Yien noted that there were a couple of things quite different from what they had had in the past. First of all, they tried to schedule all the activities in one day for returning faculty and staff...Thursday, September 1, 1983 and the Presentation of Administrative Offices for new faculty and staff would be in the afternoon on Wednesday, August 31, 1983. Another unique feature was the President had approved the inclusion of a speech to be made by Dr. Earl Warrick, Interim Dean of the School of Science, Engineering and Technology, and 40 some years of industrial experience, plus a doctorate, and also served as Interim Dean of the School of Science, Engineering and Technology once before. Dr. Warrick presented a very challenging topic to the Academic Deans and Directors at their Retreat just about two weeks ago on "Windows of Opportunity" and, Dr. Yien concluded, he was very pleased that he would be the featured speaker at Orientation on this topic.

14. Student Government Audit Report

Dr. Ryder observed that he had expected that Connie Pope would be here today and noted that copies of the Audit Report had been sent to members of the Board of Control. He stated that they were simply provided and no action was required, and since there was no one present representing Student Government, there wouldn't be any further report on it, but he suggested the Board members review at their convenience.

15. Personnel Report

Dr. Ryder distributed copies of the Personnel Report of August 8, 1983 and observed that he didn't really have any particular comments to make...he thought the report pretty well spoke for itself. He did note, however, that for the position of Assistant to the President and Secretary to the Board of Control, for which he was recruiting now, they had about 80 applications...he was about two-thirds of the way through, and hopefully would be finished up within the next few days and then would be interviewing...it was anticipated that this person could be on board early this fall...and the sooner the better. He indicated there was a wide range of people applying from an individual who was a former college president all the way down the line in terms of positions that people had held and various roles in colleges and universities...and some outside who had never been employed in colleges and universities, but who had their academic preparation in graduate school.

16. Clarification of 1983-84 Board of Control Schedule of Meetings

Dr. Ryder recalled that there was some question about the Schedule of Meetings for the year. He referred to the Attachment, between pages 23 and 24 of the June 13,

1983 Minutes, which, he stressed, was the correct Schedule of Meetings...the meet-in doubt was the March 5th meeting, and that was the only meeting that would be held on a different date than normal. He noted that there could possibly be a change in the November 14, 1983 date, which he had discussed earlier in the meeting. If they carried through with specific plans for groundbreaking for I.F. No. 2 and for recognition of SVSC's 20th anniversary, and it fell between November 6th and 12th, one of the provisions would be that the Schedule would be changed, and on the 12th, they would have the Committee meetings of the Board...this would be in place of the November 14th date. At that same time, Dr. Ryder added, SVSC had also agreed to meet with the Delta Board...they would talk with them about the change perhaps to December to meet with them, assuming everything worked out...it appeared that it would, and there was a good chance that the SVSC Board Committee meetings would be held on Saturday morning, November 12th. The tentative plans would be a luncheon on Friday, November 11th, followed by groundbreaking and then a dinner that evening, and then the following Saturday morning would be the Committee meetings of the Board, and there was a football game in the afternoon, and then that evening would be another dinner, which would be for a different group of clientele or constituences of the institution...all in recognition of the 20th anniversary.

Continuing, Dr. Ryder noted that there would also be events in the preceding part of that week that people might or might not want to attend, where SVSC would have speakers on campus addressing themselves to the future of higher education and particularly this institution as it sought to meet the needs of the people in the future.

Dr. Ryder asked the members of the Board to also keep in mind that the October meeting, they would still plan to meet off-campus, tentatively it would be Cass City.

Dr. Ryder concluded that he would be getting information to the members of the Board with respect to the October and November meetings of the Board.

V. OTHER ITEMS FOR CONSIDERATION

17. Consideration of Construction Management

Mr. Braun advised that he had suggested to Dr. Ryder this morning that they at least consider the possibility of exploring construction management in connection with I.F. No. 2. It was simply something that he had become a little bit familiar with recently...he was not sure that it fitted SVSC's project...but he wasn't sure that it didn't either. He concluded that he had given Dr. Ryder some material on it and he would hope that they could, at least, explore the possibility of using that technique.

Mrs. Arbury observed that SVSC's architect did that.

Mr. Braun responded that yes, there was construction management related to architects...there was construction management related to general contractors...and there was truly independent construction management...each one had their weaknesses. It was a technique, he said, that, for example, had been successfully used in over 70% of all of the public education buildings in the State of Michigan in the last few years...it was something, he stressed, that he thought they should look into.

Continuing, Mr. Braun noted that what he was talking about was the retaining of an independent, who was unrelated both to the architect and the general contractor, and then they did not use a general contractor...they used direct bids, and there were tremendous savings potentially available...in at least much of the public construction, it had offset the additional cost of the management itself.

This was a technique, Mr. Braun stressed, that he thought they ought not overlook in a project the size of I.F. No. 2.

Dr. Ryder stated that they would discuss this with people at the State level and be back with him in terms of any reaction there...he pointed out that this was a State project which would effectively be supervised by the State of Michigan, and although SVSC were involved, it was not the same thing as if they had a privately supported building such as Pioneer Hall, where they were fully responsible for all the supervision, etc. He noted that the State would take the bids for I.F. No. 2 but it still didn't mean that SVSC couldn't move in the direction suggested by Mr. Braun...SVSC could encourage they move in that direction.

Mr. Braun indicated he understood that...the State had the final say...but SVSC could encourage it...the State could do it if they chose to. But again, he stressed, he was not saying that it was for SVSC...he was just simply saying they should look into it.

18. Report on MAGB

Mr. Kendall called upon Mrs. Saltzman, newly elected Secretary-Treasurer of MAGB.

Mrs. Saltzman noted, in jest, that with Mr. Curtiss' tenure at MAGB, and now her great honor as Secretary-Treasurer, SVSC would control the colleges in the State yet, some day...longevity was the answer.

Dr. Ryder indicated they should take note of the fact and commend Mrs. Saltzman on her becoming the Secretary-Treasurer of MAGB...she had been very consistent in her attendance at the meetings and represented this college very well indeed in that organization...he was pleased to see her being recognized.

Mrs. Saltzman observed that the Job Description had grown now that MAGB had a central office and she found new responsibilities and called upon Mr. Woodcock to help her develop an accounting system...he was her coach...they would see the results of the training in about six months.

Mr. Curtiss said that he would like to remind Mrs. Saltzman that part of the rationale for having a central office was to relieve the staff from the host institutions...she was telling them now, that now since MAGB had a central office, she had to rely on Mr. Woodcock...something wasn't working out right.

Mr. Woodcock advised there was no work on his part...he had delegated it back.

Mrs. Saltzman noted that Mr. Woodcock was teaching her how to set up a central system and hopefully the next Treasurer would just continue the process.

Mrs. Saltzman reported that Mildred Jeffrey, from Wayne State, was the new Chair, and Dr. Clare Johnson, from Ferris State, was the new Vice Chair.

Mrs. Saltzman covered the following points discussed at the last MAGB meeting:

College and University dues assessments and payment thereof

Appointment of second delegate to MAGB from SVSC Board of Control

Next MAGB meeting would be the fourth week in September

MAGB meeting places...Lansing generally...College campuses occasionally

Frequency of MAGB meetings

Governor Blanchard not reappointing...replacing trustees

Speech by Dr. Pat Widmayer, Director of Policy in Governor's Office, primarily about the appointment of the Governor's "Commission on the Future of Higher Education"

Proposed "Charge" to the Commission...she was hoping that part of it would be that "there would be no statewide coordinating body"...and that "there be no discussion of closing institutions"

Dr. Widmayer was not very clear on whether she thought the final product would be available by late winter or early spring, or not

Legislature had been trying to get the Governor's staff to get this effort off-the-ground because they wanted some input from the Commission for the budget process beginning next spring

Formation of committees...a committee was formed to more clearly define the goals and objectives of MAGB...there was some discussion as to what the group's charter should be...should be clarified within couple of months

State versus private and community college trustees

Letter to Mr. Kendall from Mildred Jeffrey, Chair, MAGB...copy for Board members

Kellogg Foundation was going to underwrite some of the cost of the convocation that was held

Now that MAGB had a tax exempt status, it was going to apply for some other grants...a suggestion was a grant for educating trustees

19. AGB National Conference

Dr. Ryder asked the Board members if they had received AGB Notes and suggested that they review the latest issue in which was the notification of the National Conference which was to be held in New Orleans on October 10-11, 1983. He noted they hadn't had Board members attend one of these meetings for probably three years or more...he believed that given the changing national pattern, there could be a lot of benefit to Board members considering attendance at this meeting. He requested those intererested to let him know.

Discussion revealed a feeling on the part of Board members that they really ought to attend such conferences, perhaps on a rotation basis, from time to time, just to get a sense of what the concerns of the other colleges across the country were.

20. Continuation of Long-Range Planning Meeting

Dr. Ryder indicated that since the Board of Control did not complete its Long-Range Planning Meeting Meeting last night, after lunch today, it would come back to Pioneer Room to continue.

VI. ADJOURNMENT

There being no further business to transact, Chairman Kendall adjourned the meeting at 11:47 a.m.

Respectfully submitted,

John W. Kendall--Chairman

Florence F. Saltzman--Secretary

JMR
omc



Opal M. Colvin--Recording Secretary