

SAGINAW VALLEY STATE COLLEGE

BOARD OF CONTROL

MINUTES

MAY 6, 1983

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BOARD OF CONTROL
SAGINAW VALLEY STATE COLLEGE

REGULAR MONTHLY MEETING
Pioneer Room--Pioneer Hall of Engineering and Technology
May 6, 1983

Present: Arbury
Braun
Curtiss
Darin
Gilmore
Kendall
Saltzman

Others

Present: Colvin
Dickey
Frahm
Gilbert
Hanes
Hostetler
K. Kendall
J. Kendall
K. Kendall
Pope
Ryder
Sharp
Willertz
Woodcock
Yien
Press (1)

Absent: Williams, excused

I. CALL TO ORDER

Chairman Kendall gaveled the meeting to order at 9:42 a.m. and observed that a quorum was present.

II. PROCEDURAL ITEMS

Chairman Kendall noted that they would deviate just a little from the Agenda so that President Ryder could make an introduction.

Dr. Ryder stated that it was his pleasure to introduce to the members of the Board of Control Connie Pope, the new President of Student Government, who would be meeting with the Board from now on. Connie, he said, was a senior at SVSC, majoring in Psychology and Sociology, and hailed from Florida.

Chairman Kendall welcomed Connie to the table and congratuated her upon her election.

Ms. Pope thanked both President Ryder and Chairman Kendall.

1. Approval of Minutes of Regular Monthly Meeting held on March 14, 1983

Chairman Kendall noted that the Minutes of the Regular Monthly Meeting held on March 14, 1983 had been mailed. He asked if there were any corrections or additions.

Mrs. Saltzman questioned the status of the Student Government Comparative Study of other Colleges and Universities with respect to tuition, etc. mentioned by Student Government President Fred Harring...he had indicated that it would be available to the Board members in about three weeks and she had not seen it.

Ms. Pope indicated that Mr. Harring had not passed any of that information on to her.

Dr. Ryder reported that he had had a meeting with Mr. Harring a week or so after the March 14 Board meeting and had learned that Mr. Harring had been meeting with Student Government presidents at some of the different institutions around the state with respect to a financial study...not just tuition, and that he had found that it was a lot more complex than he had assumed and he just didn't know whether he was going to get it done or not.

Tuition alone, was not that complex, Dr. Ryder observed, except that a lot of

institutions still had not decided what their tuition rates were going to be... that was happening over the course of the months of April, May and June, when all of the decisions would probably be made.

Hearing no further discussion or any corrections or additions to the Minutes, Chairman Kendall declared the Minutes approved as mailed.

2. Official Representative of the Faculty Association

Chairman Kendall called for the official representative of the SVSC Faculty Association. Dr. John Willertz responded.

Chairman Kendall asked him if he had any comments to make. Dr. Willertz. Dr. Willertz indicated he had none, other than he was pleased to be there today.

3. Communications and Requests to Appear before the Board

Chairman Kendall asked if there were any communications or requests to appear before the Board. President Ryder responded that there were no written, but the new Student Government President, Connie Pope, wished to comment at this time. He noted that at this time or at any other time during the Board meeting, she would have the opportunity to express her views, participate and take part just like any of the Board members.

Ms. Pope thanked President Ryder and stated that basically she would just like to express her appreciation for their allowing her to participate in the discussions... she hoped that whatever contributions she did have to make would be influential and would also serve the better interests of the college. She stressed she would like to reiterate and re-emphasize the concern of the students about tuition increases...she didn't think they could afford a 15% increase in tuition at this time. Therefore, she said, she called for the Board to compromise with the student body, and maybe

consider a milder tuition increase, if necessary...she thought this would be more receptive to the student body.

Continuing, Ms. Pope indicated she would like to recognize and to announce the presence of Randy Hostetler, who had, she thought, distributed a letter to Board members in reference to the dismissal of the Dean of the School of Engineering and Technology, Dr. Brett...Randy was available, she noted, for any comments on that letter he sent out.

Dr. Ryder asked if Mr. Hostetler would like to comment now.

Mr. Hostetler said he thought the letter generally spoke for itself...he just wanted and felt he needed to be available in the event there were questions or comments that needed to be clarified.

Chairman Kendall asked if there were any comments from the Board members. There were none.

4. Remarks by the President

Dr. Ryder observed that while talking about tuition, and he couldn't agree more with Connie with respect to tuition rates, the analysis that the administration had presented to the Board of Control in the past incorporated the cost in relationship to SVSC's commitments for next year, 1983-84, and the anticipated support from the state. A 15% increase in tuition was included and that was the way the budget could be made, along with concessions from the faculty and all administration.

Continuing, Dr. Ryder noted that as far as tuition rates were concerned, SVSC had needed to increase them every year over the last eight or nine years as the support from the state had deteriorated...he believed that this fact was now being recognized at the state level.

On Wednesday, May 11, 1983, Dr. Ryder advised, the State Subcommittee on Higher Education in the Senate was holding budget hearings in Lansing, and SVSC's administration would be there to make a presentation...they had instructions to deal with the various concerns that they had with respect to the state...one of them had to do with tuition rates.

He distributed copies of a six-page document entitled "Tuition Rates" (see Attachment) and called attention to the three questions at the bottom of the first page...his response to No. 1 was "yes" and he would go on from there as to why...it was pretty well spelled out in these materials. His response to No. 2 was "yes" and his response to No. 3 was also "yes"...in his judgment he could say now that he believed stabilization of the rates was the minimum step that needed to be taken in the State of Michigan if they were going to be competitive with other states throughout the country, and that reduction in those rates was extremely important to the future of the State of Michigan. He stressed they ought to be encouraging a higher percentage of the high school graduating pool to attend college than they had in the past because the reduction in the number of 18 year-olds graduating from high school was going to create a leadership gap in the future because of the fewer number of people who would be available to assume leadership roles...if anything, they ought to be encouraging better quality in their educational system from K through 12 and through the college level...they ought to be doing everything possible for those people who had talent to attend college...not prevent them from attending by increasing the cost to the student. He concluded they ought to be increasing access...not reducing it.

Dr. Ryder briefly reviewed pages 2 through 6, suggested that those present

RECEIVED

MAY 4 1983

TUITION RATES

OFFICE OF THE PRESIDENT

Background:

Recent analyses conducted by our staff indicate that the cost burden of higher education has been shifting from the state to the student over the past 15 years. (See attached tables)

Since 1966, the percentage of total institutional general fund revenues (system-wide) accounted for by state appropriations has declined from 76% to 58.9%. At the same time, student tuition and fee revenue has increased from 21.5% to 33.1%.

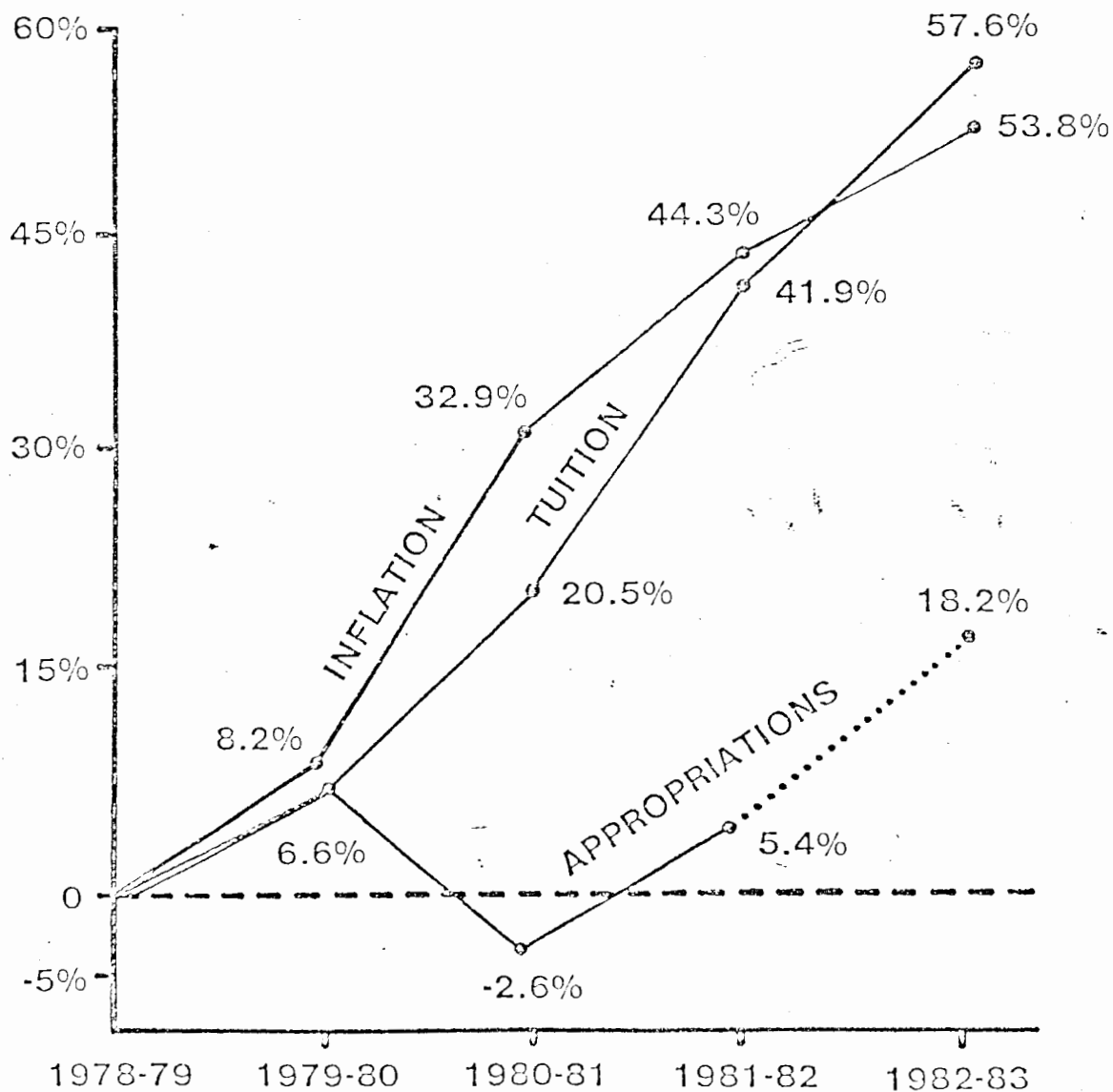
Average student tuition rates have increased 57.6% since 1978. During this same period, inflation, as measured by the Chase state/local price deflator, has increased 53.8%. State appropriations per student increased 18.2% (pending any Executive Order cut in 1982-83).

Typical tuition rates at Michigan state colleges and universities are significantly higher than those of neighboring states, and far exceed the national averages for similar institutions. For example, among the 99 major research universities in the nation, the University of Michigan, Wayne State University, and Michigan State University rank First, Third and Fourth as being most expensive with regard to tuition rates.

Questions:

1. Do you consider tuition rates at Michigan colleges and universities to be excessively high.
2. Is the Legislature correct in assuming that tuition rate increases have been primarily a result of annual state appropriation levels since 1966?
3. Should tuition rates be stabilized or reduced in the future? If so, how can this best be accomplished?

STATE COLLEGES & UNIVERSITIES PRICES; AVERAGE TUITION; STATE DOLLARS PER FYES SINCE 1978-79

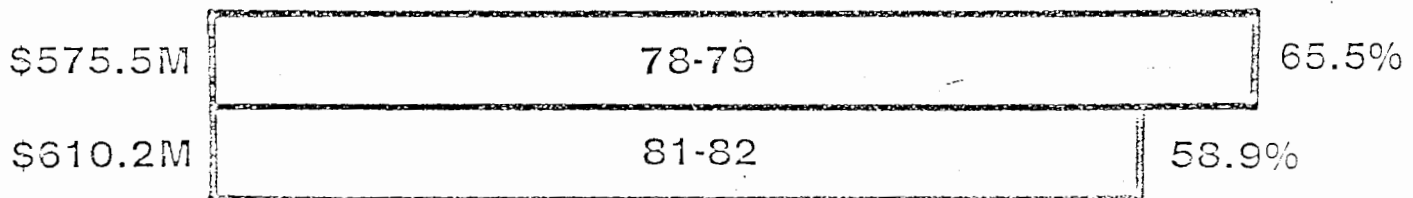


(Fiscal Year)

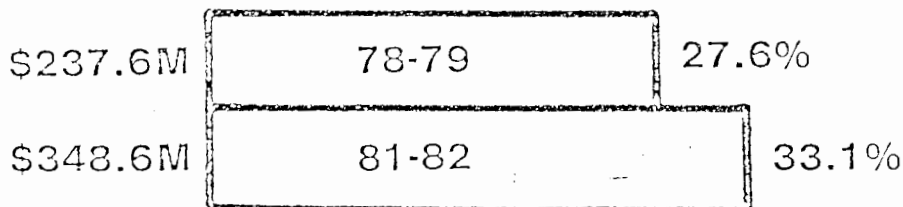
	1978-79	1979-80	1980-81	1981-82	1982-83
Aver. Tuition	\$993	\$1,059	\$1,197	\$1,408	\$1,565
State Allocation	\$575.5M	\$623.2M	\$576M	\$610.2M	\$675.0M
Alloc./FYES	\$2,857	\$3,044	\$2,782	\$3,011	\$3,376
State/Local Deflator	100.0	108.6	132.9	144.3	153.8

STATE COLLEGE UNIVERSITIES
INSTITUTIONAL GENERAL FUND REVENUES
1978-79 and 1981-82

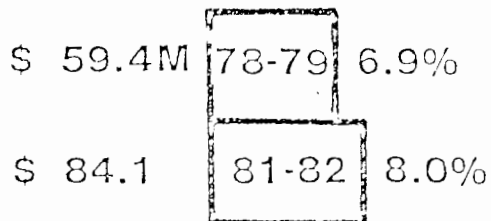
STATE APPROPRIATIONS



TUITION



OTHER



1982-83

TUITION AND FEES

NATIONAL RANK OF REGIONAL STATE COLLEGES AND UNIVERSITIES

(EXCLUDES BIG 3)

THE NATIONAL AVERAGE FOR 1982-83 TUITION AND FEE RATES IS \$957. THE AVERAGE AMONG REGIONAL STATE COLLEGES AND UNIVERSITIES IN MICHIGAN IS \$1,401.

AVERAGE TUITION RATES AT MICHIGAN REGIONAL STATE COLLEGES AND UNIVERSITIES ARE 45% ABOVE THE NATIONAL AVERAGE.

33 OF THE 50 STATES HAVE AVERAGE TUITION RATES OF LESS THAN \$1,000.

MICHIGAN RANKS 6TH IN THE NATION IN TERMS OF AVERAGE TUITION RATES AMONG REGIONAL STATE COLLEGES AND UNIVERSITIES.

CE/JUL 83/FEERANK
4/26/83

EXHIBIT TWO

1982-83 Tuition and Fees National Rank Of Major Public Research Universities

University	Tuition	Rank (most expensive at top)
University of Michigan	\$2,144	1
Pennsylvania State University	2,118	2
Wayne State University	1,971	3
Michigan State University	1,889	4
Rutgers University	1,675	5
University of Cincinnati	1,671	6

HIGHER EDUCATION

SUMMARY OF ANNUAL MICHIGAN RESIDENT

UNDERGRADUATE TUITION RATES

AT STATE COLLEGES AND UNIVERSITIES

Institution	1978-79	1979-80	1980-81	1981-82	1982-83
Central Mich. Univ.	\$846	\$924	\$1,026	\$1,244	\$1,336
Eastern Mich. Univ.	875	875	999	1,234	1,365
Ferris State College	804	891	1,011	1,239	1,464
Grand Valley St. Colleges	855	937	1,053	1,239	1,425
Lake Superior State	798	870	960	1,203	1,320
Michigan State Univ.*	1,140/\$1,234	1,241/1,358	1,408/1,548	1,564/1,726	1,796/1,982
Mich. Technolog. Univ.	861	921	1,059	1,272	1,512
Northern Mich. Univ.	852	930	1,026	1,182	1,322
Oakland Univ.*	869	939	1,047/1,070	1,245/1,369	1,406/1,607
Saginaw Valley St. Col.	846	908	1,018	1,364	1,488
U of Mich.-Ann Arbor*	1,174/\$1,314	1,297/1,449	1,475/1,647	1,759/1,963	2,026/2,262
U of Mich.-Dearborn	832	965	1,088	1,328	1,541
U of Mich.-Flint	788	882	1,000	1,180	1,356
Wayne State Univ.*	1,074/\$1,168	1,238/1,340	1,422/1,555	1,658/1,899	1,816/2,126
Western Mich. Univ.*	864	972	1,070/1,101	1,232/1,302	1,391/1,515

* Freshman Sophomore Years/Junior Senior Years

review more completely when time permitted, and told Connie that he thought this gave her a pretty good perspective about tuition rates and the reason that he wrote the memo to the Board indicating he was not prepared to recommend the tuition rate at this point...the more SVSC's administration could learn from the State of Michigan as to what was going to happen in the appropriations process, the better decision they could make with respect to tuition rates.

Continuing, Dr. Ryder said, he expected the appropriation process would not be completed by the June meeting...it was likely to be the end of June or the first week in July...that was the information he had now...they did want to finish by that time. On the other hand, it was very likely that the Senate would have acted upon the Appropriation Bill by the June meeting and SVSC would know what they were recommending...they had to be careful about this...about what assumptions they made, but he thought they would be in a much better position to recommend to this Board what the tuition rate should be.

Dr. Ryder observed that the faculty had voted to open the contract and re-negotiate that, which was a very positive step, in his judgment...it was recognizing the fact that they should, to the extent possible, maintain their faculty and administration and their programs at SVSC in response to the needs of the students. He stressed this was a very responsible position the faculty had taken, and they would be moving ahead on that...they were not assuming however, that that necessarily would have been completed by the June meeting either, so the administration had two imponderables here to deal with...but they could not wait any longer than June 14 to make a decision about tuition.

Referring to the state's recommendations for appropriations for 1983-84 for

the 15 public colleges and universities, Dr. Ryder noted, the increase was 9.0% for the Big Three and 7.5% for all the rest...those percentages were based upon reduced bases. The \$25 million the Governor cut from higher education was deducted proportionately from the institutions' current appropriation and then the percentage calculated, which made it look higher than it really was.

In effect then, Dr. Ryder continued, it was not a 9.0% or a 7.5% increase over what the institutions expected to be able to finish this year with when they started after the cuts back in October...so, he said, there was still a lot of restoration that had to be put in place...they were concerned about the fact that there was a differential this year when they were trying to restore the funds. He stressed he could see that for special purposes different institutions should have differentials...he was not saying that everybody ought to be the same...but in terms of getting the institutions back to the appropriate levels that perhaps consideration ought to be given to a uniform percentage.

Dr. Ryder pointed out that if they took all of the institutions, not including the Big Three, and gave them all 9.0%, it was going to cost only about \$4 million, because the budgets of the smaller institutions were not anywhere as high as the University of Michigan, Michigan State and Wayne State. He observed that there was a reasonably good chance that that kind of a modification would be made, but the odds of any substantial increase, or maybe any increase above 9.0% was not great...it was conceivable, but it was not great.

Continuing, Dr. Ryder noted, the students at SVSC and all of the other institutions around the state were making themselves heard about the increasing tuition rates, and this kind of information in these materials supported that and there

was a genuine concern on the part of their legislators about the necessity of increasing tuition rates...but the alternatives were either more base support, which meant that something else wouldn't get supported, or elimination of future programs, which again was to the disadvantage of the state...so it was a difficult position for the legislature to be in...but, Dr. Ryder emphasized, it was also difficult for students who were being asked to support the increase in tuition when job opportunities weren't available to them, even for the summer.

Some of this might change, Dr. Ryder pointed out, as a result of the Job Partnership Act creating more support for jobs from the Federal government, and possibly other plans that would be helpful. As part of this Job Partnership Act, there was \$50 million for all the states in work-study programs...this was an additional amount to the total, which he thought was now almost a half-billion in work-study money. Dr. Ryder said that he assumed SVSC would be getting some of that new money so that students could work while they were going to school.

Mrs. Arbury questioned if the private schools were being cut proportionately.

Dr. Ryder responded that it appeared that they were cut disproportionately higher...they suffered more in this particular cut, but going back to the earlier cuts in the previous administration, Dr. Ryder recalled, they didn't suffer as much as the public institutions did. The state was spending somewhere in the order of \$37 million on private higher education, Dr. Ryder said, and he reiterated that he was not opposed to spending money in support of the private institutions in the state because it was desirable to have a multiplicity of institutions that were responsive to the needs of the state, but when they talked about, or considered whether they could continue to maintain their public institutions,

then that was no longer the time to say that they continue to support private institutions...he thought that was a real concern.

With respect to higher education in Michigan, Dr. Ryder advised that a Bill had passed the House which would ask the Governor to establish a committee to study higher education in the state...also a Bill had either been introduced or proposed to be introduced by Senator Faxon that there be a study committee composed entirely of legislators...not anyone from outside.

Dr. Ryder indicated that he had attended a hearing last week about the establishment of such a committee, and there was disagreement over who was best qualified to make such a study...whether it be outside people in business and industry and labor, etc., or whether legislators "who were more representative of the views of the people of the state on a broader base" could better make that sort of judgment.

Continuing, Dr. Ryder noted that the Governor could set up a study and do it without any help from the legislature particularly, and the legislature could do the same thing, but out of that meeting, he said, there was a mood of "let's compromise on this and talk with the Governor...negotiate with the Governor, and set up a joint committee of legislators and external people." Perhaps that would be the way to go, Dr. Ryder concluded, but he didn't know how it was going to turn out...but in any event, in neither Bill was there any talk about closing colleges.

Sometimes, he noted, politicians would comment about closing colleges, and oftentimes the newspapers liked to bring it up..."well, somebody said these three institutions that are the most recent in history and age and so on...SVSC, Lake Superior, and Grand Valley ought to be closed." This had been going on for about 15 years,

he said, and it was surfacing again. First of all, he observed, he didn't think it was going to happen, and secondly, what concerned him though, was that there would be any holdback in terms of moving ahead with the support of these institutions as they served the people while they went through another study...they had been through this before.

In his judgment, he stressed, if anything, they needed all of their institutions of higher education in this state of Michigan if they were going to be able to compete nationally and internationally...he just thought they needed to change their priorities in the state to serve not only the 18 to 22 year-olds, but the adults who needed to be upgraded in their skills and change their career directions. SVSC, he concluded, was sitting in the center of population and could respond to those needs most effectively.

Dr. Ryder added that he had no reservations about a study which would be well-conceived and which would start with the objective of evaluating the total system in terms of its needs...in terms of institutions...in terms of funding...and with the objective of advancing higher education in this state in support of the total fabric and economic development of the state of Michigan. Whether it would actually be done or not, without a lot of political machinations, he really didn't know.

Mr. Curtiss noted that just a shade over 1.1% of the total of the state's appropriations to public colleges and universities for 1983-84 was allocated for SVSC, yet, he pointed out, in the immediate service area of SVSC, they had 4.5% of the population of the state of Michigan...if that 1.1% of the appropriation were distributed to all of the other institutions on the closure of SVSC, he suspected it would make darn little difference to all of the other institutions...but

it would make a big difference to the 450,000 to 500,000 people that were served by this institution.

Dr. Willertz asked Dr. Ryder that if all the talk about the composition of the study committee still insisted that representatives from higher education be excluded.

Dr. Ryder responded that that was not even discussed...the House proposal's basic thrust was that it should be a committee that did not include any of the interests...it should be business and industry people...they made quite a case about business and industry providing the leadership in this study. That position was attacked rather vigorously by several of the senators, particularly Faxon and Pollack, who said they were just as partial as anyone else as to what should be done in this state and how its resources should be spent.

When they looked at Faxon's position, he felt that the legislature basically should do it, or some combination. He said that everybody was partial and the legislature was the most impartial. It was a very interesting hearing, he concluded.

Mr. Braun questioned what SVSC's percentage of appropriations would be if they were to adjust for the restorations.

Mr. Woodcock responded that by looking at the state appropriations for SVSC for 1982-83 on the state fiscal year basis, before the cuts, a 7.5% increase really only meant 4.6% new money for the institution, rather than 7.5%. If SVSC were to get 9.0%, it would really mean 6.0% new money for this institution over last year's base...so the state used the percentage to their benefit, but that harmed SVSC, Mr. Woodcock stressed, as it served the publics because they felt

the institution was getting considerably more money, which was not the case.

Dr. Ryder pointed out that even if SVSC were to get 9.0%, that would not change the need for a combination of tuition increase and concessions...they just didn't see how it could be done other than to take out major pieces of the program at the institution.

Mrs. Saltzman observed that Faxon's position, or his statements in that story, hadn't changed a bit from two years ago. She asked who, in the interval, from this college was seeing him...the kind of remarks that Mr. Curtiss was making never entered into Faxon's deliberations...at least in his statements.

Dr. Ryder responded that there had been a lot of attempts to discuss this kind of thing with Faxon and others, and by other college presidents as well, and he just thought that Faxon had a bigotted orientation. He concluded he didn't know if he were going to prevail at all...he didn't think he would.

Mrs. Saltzman noted that it was Faxon's statements that the newspapers kept picking up...closing colleges and always the newest and the smallest...he didn't look at any other factor.

Dr. Ryder noted that the Detroit Free Press, in an editorial, condemned the Speaker of the House, who said, "we are not going to close any colleges...it doesn't make any sense...it is politically unwise." Dr. Ryder said that he had talked with Speaker Owen about it, and basically that was his position.

This was part of the rhetoric in the situation...it didn't help SVSC though because people were concerned with what they read in the Detroit Free Press...the people who would be contributing to this college would ask, "hey is SVSC going to be there...should we contribute to it" and students would be asking,

"well, should we go to any of those colleges when people are saying maybe they are going to be closed." Dr. Ryder stressed that it was hard for SVSC's recruiters because they had to explain all the time...and that was unfortunate.

Mrs. Saltzman reiterated that Faxon's statements kept getting repeated, and as they all knew, he moved from Detroit to Southern Oakland County...but what was most astounding to her was that she knew other legislators in her area who targetted Michigan at Dearborn and Eastern Michigan as the colleges to close...those statements never appeared in the newspapers...she didn't understand why Faxon's opinions appeared but these others didn't.

Dr. Ryder responded that in his judgment, Faxon's expressions substantiated the position that the newspaper took...the reason he could say this was that two days before the Glen Macnow article in the Free Press, he had had about a 20 minute telephone conversation with him where he had outlined a number of very important things that related to this whole thing...for example, the demographics of this area and why it was that this college was going to continue to grow in the future, as opposed to institutions which were dependent upon 18 to 22 year-olds...he had mentioned that two years ago, prior to Macnow's articles, he had had the same discussion. Marilyn Frahm was in the room, Dr. Ryder said, and heard it all, and Macnow quoted him on one thing...and that was that the state was spending \$37 million on private higher education. He didn't say anything about this very important issue that would lead one to conclude that the regional institutions served a very important purpose. He didn't include that at all. His position was that higher education was at the "big" institutions.

This was not the first time, Dr. Ryder recalled that this had happened...he,

along with 10 other college presidents, had met with the editor of the Detroit Free Press and his staff, including Macnow, and this issue was again brought forward, and very directly.

Mrs. Darin asked if the Big Three were trying, or lobbying in this direction... especially the University of Michigan.

Dr. Ryder responded that all of the Presidents of the 15 public colleges and universities...members of the Presidents Council, had taken the position that all of the institutions should be maintained and supported adequately in the state of Michigan.

When pressed about the views of the presidents outside the Presidents Council, Dr. Ryder indicated he could only say they had taken a position within the Council.

Mr. Curtiss stressed as as they went through the coming months of deliberations, he thought it was important that they continually try to make the fact that "smaller" was not worse, just as much as "bigger" was not better...there was absolutely nothing wrong with an institution that was declining in size...it was almost like, in the public attitude, that being smaller was a cancer-type disease, and it was not... he thought many institutions were going to grow smaller and in the process, could grow better.

One problem, Mr. Curtiss added, from the State's point of view, was the Owen/Huffman Funding Model which was developed in 77-78-79, very generously afforded the institutions that were experiencing declining enrollment an excellent three-year umbrella...that was to say that the appropriations came down much more slowly than enrollment declines, and of course, that same Model did not particularly benefit institutions that were continuing to grow.

Continuing, Mr. Curtiss suggested that perhaps the legislature should be viewing the speed with which enrollment declined and concurrently the need for money...it did diminish as the market changed, and institutions responded in different ways to that changing market. A case in point, Mr. Curtiss noted, was that he believed two of the most rapidly declining colleges in the state of Michigan were Big Ten universities, and throwing extra money to a school that was declining in population was not a solution...it indicated that the problem had not been defined.

Dr. Ryder agreeing that the point was well taken, observed that it was interesting to note that SVSC ranked, according to the information he had, in the top 40% of all the institutions in the country in terms of size. In other words, 60% of the institutions were smaller than SVSC, including both public and private. Secondly, there was a tendency to say, "well, you know, private institutions were really great...providing good education, and so on." Most of them were smaller than SVSC...so, he asked, how would you use that argument that SVSC was not big as being positive in terms of quality education. He concluded that they could run that one around for a long time. SVSC needed adequate support to provide the kind of quality education that it ought to and could provide...it had excellent people on its faculty and staff, but it still needed facilities and adequate operating support...and it did need to add additional faculty, particularly.

Dr. Willertz, indicating that he was speaking more as a politician than as a professor, observed that getting together the Presidents Council...to unify its position...was represented in a number of ways, including this pamphlet "The State Investment in Higher Education 1983"...it was really a great step forward as he

saw it, however, the political clout of higher education in the state of Michigan was weak in comparison to the other forces that were competing for funds out there, and that was what bothered him tremendously...they had all the good arguments on their side, but yet they didn't have that political influence...higher education did not have the political influence.

Dr. Ryder noted that in the last two years there had been steps forward in this kind of thing...a concerted effort...and more legislative involvement on a combined basis had been helpful...in fact, he stressed, he thought it had prevented some of the deterioration that would have occurred...it could have been worse than it had been.

Chairman Kendall asked if there were any further comments. There were none.

III. ACTION ITEMS

5. Recommendation for Approval of Resolution Relating to Extension of Line of Credit with Michigan National Bank

Chairman Kendall noted that copies of the proposed resolution were included in Board packets and asked if someone would care to move its adoption.

RES-576 It was moved and supported that the following resolution be adopted:
WHEREAS, The administration of the College has been working with officials of Michigan National Bank to expand the College's line of credit from \$750,000 to \$1,500,000, and
WHEREAS, The need to expand the line of credit came about as a result of the State of Michigan deferring monthly appropriation payments to the College, and
WHEREAS, Michigan National Bank has recently approved the expansion to \$1,500,000 through June 30, 1984;
NOW, THEREFORE, BE IT RESOLVED, That the Saginaw Valley State College Board of Control adopt the attached resolution approving the expansion of the line of credit with Michigan National Bank.

RESOLUTION OF THE BOARD OF CONTROL
OF SAGINAW VALLEY STATE COLLEGE
AUTHORIZING THE BORROWING OF FUNDS
TO MEET TEMPORARY CASH FLOW DEFICITS

WHEREAS, The Board of Control of Saginaw Valley State College (the "Board"), in the exercise of its constitutional duties has determined that it is necessary and expedient to provide for the borrowing of monies in amounts not to exceed \$1,500,000 at any time outstanding on terms set forth herein and in the Agreement (hereinafter defined) for the purpose of providing necessary funds to meet temporary cash flow deficits, and

WHEREAS, There has been submitted for consideration of this Board a proposed Loan Agreement whereby the sum of up to \$1,500,000 may be borrowed from Michigan National Bank, a national banking association (the "Bank") on a "line-of-credit" basis;

NOW, THEREFORE, BE IT RESOLVED, That the Board enter into the Loan Agreement providing that the Board may borrow for such purposes the sum of not to exceed \$1,500,000 from the Bank upon the terms and conditions more fully set forth in the Loan Agreement (herein referred to as the "Agreement"), and in evidence thereof issue and deliver its note therefor as described in the Agreement (the "Note"). Advances under the Agreement shall be made at the request of the Board's authorized agents, and shall be repayable at any time by the Board, but not later than June 30, 1984. Interest shall accrue on the sums outstanding, computed on a 360 day year at the interest rate equal to 75% of the Prime Rate, as defined in the Agreement, (subject to increase in case interest on the Note is or becomes subject to federal income tax) and shall be payable monthly, all as provided in the Agreement. Principal and interest due under the Agreement and Note are payable from and secured by a first lien on the general tuition and matriculation fees established from time to time by the College and collected from the students attending the College ("Student Fees"). The first lien on the Student Fees established by this Resolution and the Agreement shall be on a parity basis with the first lien thereon established pursuant to a certain Trust Agreement, dated as of December 15, 1969, between the Board and Ann Arbor Trust Company as security for the Board's Saginaw Valley State College Athletic Facilities Bonds, and any future borrowings made on a parity with the above under the terms of the Agreement and said Trust Agreement, and

BE IT FURTHER RESOLVED, That the President of Saginaw Valley State College, or the Vice President for Business Affairs of Saginaw Valley State College be and each of them are hereby authorized, empowered, and directed in the name of the Board and as its corporate act and deed to execute and enter into the Agreement and a Note in the amount of \$1,500,000 to the Bank substantially in the form as that submitted herewith and to cause to be impressed thereon the seal of the Board and to request the Bank to make advances under the Agreement and Note in amounts not to exceed at any time outstanding \$1,500,000, and to execute and deliver any documents or certificates in connection therewith, and

BE IT FURTHER RESOLVED, That the said officers be and each of them are hereby authorized, empowered, and directed for and in the name of the Board and as its corporate act and deed to make, consent to, and agree to any changes in the terms and conditions of said Agreement and said Note which they may deem necessary, expedient, and proper prior to or at the time of execution of the said Agreement and Note, but no such amendment shall change the provisions therein for the maximum amount to be borrowed, the interest rate to be paid thereon, the payments required to be made, or the security pledged; provided, however, nothing herein contained shall be construed as limiting the right of said officers to alter or change the date of issue of said Note, or the date of payment of interest, and

BE IT FURTHER RESOLVED, That the said officers, in the execution of said Agreement and Note, shall not pledge the credit of or create any liability on the part of the State of Michigan, the Board, or any member or officer of the Board, or any of their successors, other than to pledge the Student Fees as herein provided; and said Agreement and Note are not intended and shall not create any indebtedness of the State of Michigan or the Board within the meaning of any State constitutional debt limitation or restriction, and

BE IT FURTHER RESOLVED, That all resolutions and parts of resolutions insofar as they conflict with the provisions of this resolution be and the same hereby are rescinded.

JAW:pkz
4/26/83

Chairman Kendall asked if there were any discussion.

President Ryder suggested that Mr. Woodcock comment on the resolution.

Mr. Woodcock recalled that last fall, as the administration dealt with the way the state held back money last summer, they negotiated and the Board approved a \$750,000 Line of Credit with Michigan National Bank, which the college did not use through December 1982.

Continuing, Mr. Woodcock indicated they never anticipated the State's holding back money in January 1983, and of course, they held back SVSC's complete appropriations for January, February and March of 1983. It became obvious that a \$750,000 Line of Credit, if the State continued that practice, would not be adequate. Therefore, several weeks ago the administration began negotiations with Michigan National Bank and on April 14, 1983, Michigan National Bank approved an increase of a Line of Credit from \$750,000 to \$1,500,000. That line of credit, he noted, was good through June 1984.

The resolution now under consideration, Mr. Woodcock pointed out, was the resolution that the Board approved for the \$750,000 Line of Credit, changed as concerned the dollar amount and the time period, and it allowed the administration to sign the rest of the voluminous documents necessary to accomplish that.

Mr. Woodcock reported that at this point in time, SVSC had completely repaid the \$350,000 it borrowed in order to maintain a somewhat sufficient cash flow to pay its debts. Also, he said, the State anticipated paying to this institution by June 30, 1983 85% of the entire amount of money that it would have due within the year, but that would still leave over \$1 million that SVSC normally would have at June 30th that it did not, and it wasn't known when those state payments would be

made, so SVSC still did need a Line of Credit as it looked forward to the future, although at this point in time, there were no immediate plans to have to borrow, between at least now and June 30, 1983.

Chairman Kendall, referring to June '84 expiration date of the Line of Credit, asked if that meant that SVSC would have to re-enter negotiations...was it an optional thing again, or did the college have to start from "ground zero."

Mr. Woodcock responded that it wasn't exactly "ground zero"...Michigan National would reassess SVSC's particular financial situation and the situation in the state, and make a decision. Approximately 90 days before that date, he added, SVSC would begin negotiations with the bank. One thing the bank would be wanting to do, when SVSC's audit were completed for this year, would be to meet with him and review that audit...the bank also would be interested in SVSC's budget for next year...this all had to do with SVSC's solvency and how it approached its problems next year, which the bank knew existed.

Chairman Kendall observed that the reasons that SVSC needed that Line of Credit weren't going to go away that fast.

Mr. Woodcock agreed and reiterated that Michigan National's interest was to loan SVSC money for only what it called "cash flow" and not to fund a "deficit" which was an important point.

Mr. Braun asked if the loan agreement referred to in the resolution were the same agreement approved by the Board previously, with different numbers in it.

Mr. Woodcock responded that it was exactly the same...the interest rates and how they were computed, and so...all were exactly the same. The only changes in the document, as he had said before, were the date and the amount.

Mr. Curtiss asked if there were a fee associated with having the credit.

Mr. Woodcock responded that there was not. He was talking with his peer business officers a couple of weeks ago and apparently those institutions that were regular customers of Michigan National Bank in general did not have to pay a fee whether they used it or not...but some institutions did negotiate a Line of Credit with Michigan National that were not regular customers, and they did have to pay a fee.

Mr. Curtiss also asked how the Board could be assured that drawn items under this Line of Credit would be used only for cash flow deficits and not operating deficits.

Mr. Woodcock responded that was not an easy question to answer because they were talking from two different points of view. This institution, he said, was going to have a deficit at the end of June 30, 1983...the bank was aware of it... the indication was that the bank would look at the long-term ramifications and how SVSC planned to handle them.

Mr. Curtiss asked if what Mr. Woodcock was telling him was that if SVSC asked for funds, the bank would evaluate its cash position and determine whether or not SVSC were funding a cash flow deficit or an operating deficit.

Mr. Woodcock responded he was not saying that.

Repeating his earlier question, Mr. Curtiss asked how this Board could be assured that the Line of Credit wouldn't be used for an operating deficit.

Mr. Woodcock responded that he could merely state that SVSC was going to have an operating deficit at the end of this year, and it would be handling that out of current cash flow...it would not be until SVSC had a deficit of over \$1 million

which it was not going to have, that it would, in effect, be borrowing to fund a cash flow deficit.

Mr. Curtiss, indicating that perhaps he could phrase the question differently, asked under what circumstances would the administration anticipate once again drawing on the Line of Credit.

Mr. Woodcock responded it would do so only if SVSC did not receive state appropriations that were due or designated for SVSC.

Mr. Curtiss asked if this stipulation were included somewhere in the resolution.

Mr. Woodcock responded that it was not.

Mr. Curtiss then observed that if he were willing to assume that if he voted in favor of the expanded Line of Credit, it would be with the expectation that the administration wouldn't use it...was that correct?

Mr. Woodcock responded that that was the intention...not to use it.

At Mrs. Saltzman's initiation, discussion ensued with respect to colleges and universities that could or could not get a Line of Credit, and those, which could not get a Line of Credit, and being designated "truly needy" being able to get "advance" payment of appropriation money, while it was being withheld from other institutions.

Mr. Woodcock noted there was only one institution, to his knowledge, that received an advanced payment in the state and that was Eastern Michigan, and it was also his understanding that the university was told at that point in time that there would be extremely close scrutiny before it received another advanced payment. Eastern Michigan received that advanced payment before the state took its position of "more hard line"...he didn't know whether or not it had a Line of Credit.

Dr. Ryder observed that probably at this point in time it was moot because the state had been paying back now at a rate that most institutions could take care of cash flow...it was assumed that with the economy improving as it was, even though it was not terrific, the state was going to be able to provide the revenue..

Mrs. Saltzman noted that just the fact that SVSC could apply and Michigan National was willing to extend a Line of Credit, meant that SVSC wouldn't be in the "truly needy" column...it was those institutions that couldn't get a Line of Credit that would get preferential treatment...getting back to Mr. Braun's comment at the last meeting.

Dr. Ryder recalled that a lot of that had to do with the state's position prior to the increase in the state income tax. Once the passage of the tax increase took place, the state could see that it was going to have the money down the road...then, and only then did it release funds that it had available.

Mrs. Saltzman stressed that what she was focusing on was which colleges should close, if any...she was tieing that in with the financial responsibility of colleges.

Mr. Curtiss stressed that SVSC had another distinct disadvantage...it had always, he thought, tried to manage its affairs relatively conservatively...meeting the terms of its bond indentures...and trying to balance the budget, at least in recent years, and therefore, SVSC, because it was trying to manage well, was perhaps, not as needy as others. He indicated he thought the trend in society was to help the most needy, which, in some instances, became helping those who handled their own affairs the worst.

But beyond that, Mr. Curtiss continued, and in line with Mrs. Saltzman's com-

ment, SVSC had another major disadvantage in terms of its position in the state system of colleges and universities, and that was that it had too little bonded debt...it only had \$2 million...he thought the next institution's debt was something like \$17 million, and from there it jumped to \$30 million and before long, the larger institutions were \$300 or \$400 million. He observed that any institution that closed, he suspected, would see its debt assumed by the state, so in some respects, SVSC should have been borrowing much more aggressively in years gone by...it was a defensive posture. He concluded there was just something goofed up in the way decisions were made...if they were made on that basis.

Mr. Braun observed that this was not unique to education.

Mr. Curtiss asked him if it were a disadvantage to be responsible.

Mr. Braun responded that was exactly the point he was making at the last meeting...yes, it appeared that a number of the legislators viewed it that way...he didn't think it was a disadvantage.

Mrs. Saltzman stressed that this was one of those factors that she thought should be thrown into the consideration of that study...in the deliberations of the study.

Mr. Kendall asked if there were any further discussion. Hearing none, he called for a vote.

Motion unanimously carried to adopt RES-576 approving the extension of the Line of Credit with Michigan National Bank.

6. Recommendation for Approval of Resolution Approving Variances in Spending Patterns from FY 81-82 General Fund Operating Budget

Chairman Kendall stated that copies of the proposed resolution had been

included in Board packets and asked if anyone would care to move its adoption.

- RES-577 It was moved and supported that the following resolution be adopted:
WHEREAS, The audited financial statements for the 1981-82 fiscal year are completed, and
WHEREAS, The variance in actual spending patterns has been reviewed with the Business, Finance and Investments Committee in accordance with RES-535, approved March 8, 1982;
NOW, THEREFORE, BE IT RESOLVED, That the Board of Control receive the attached report and approve these variances in spending patterns from the fiscal year 1981-82 General Fund operating budget.

Chairman Kendall asked if there were any discussion. Hearing none, he called for a vote.

Motion unanimously carried to adopt RES-577 approving variances in spending patterns from FY 81-82 General Fund operating budget.

7. Recommendation for Approval of Establishment of a Triskelion Endowment Fund

Chairman Kendall noted that copies of the proposed resolution had been included in Board packets and asked if someone would care to move its adoption.

- RES-578 It was moved and supported that the following resolution be adopted:
WHEREAS, The Triskelions, a tri-city group of women volunteers who have contributed in excess of \$200,000 for student scholarships at Saginaw Valley State College, and
WHEREAS, The Triskelions desire to establish an endowment fund to provide scholarships in perpetuity, and
WHEREAS, The Triskelion organization has made an initial gift of Four Thousand Dollars (\$4,000.00) to establish the endowment fund, and
WHEREAS, Additions to the corpus may be made at any time by the Triskelion organization, any Triskelion member or any other friend of Saginaw Valley State College;
NOW, THEREFORE, BE IT RESOLVED, That the Board of Control of Saginaw Valley State College accept this gift and express its appreciation to Mrs. Earle Sanders, President of the Triskelions, and

GENERAL FUND BUDGET
COMPARISON OF ACTUAL EXPENDITURES TO BUDGET CATEGORIES
FISCAL YEAR 1981-82

	1981-82 BUDGET	ACTUAL EXPENDITURES	UNDER (OVER) BUDGET CATEGORY	ADJUSTMENTS	NET VARIANCE UNDER (OVER) BUDGET CATEGORY
PERSONAL SERVICES	\$ 8,846,944	\$ 8,999,324	\$ (152,380)	\$ 216,431 ¹	\$ 64,051
SUPPLIES, MATERIALS & CONTRACTED SERVICES	2,898,076	2,585,738	312,338	(112,293) ²	200,045
CAPITAL EXPENDITURES	75,418	204,280	(128,862)	112,293 ²	(16,569)
EXPENDITURE & UNFILLED POSITION SAVINGS	<u>11,820,438</u> <u>406,562</u>				
	<u>\$12,227,000</u>	<u>\$11,789,342</u>	<u>\$ 31,096</u>		

¹ Summer 1982 faculty instructional costs which previously would have been budgeted for in the 1982-83 fiscal year.

² During 1981-82, library acquisitions were budgeted as Supplies, Materials & Contracted Services although the expenditures were required to be classified as capital expenditures. Consequently, for purposes of this comparison, an adjustment to budgetary classifications is required.

BE IT FURTHER RESOLVED, That the Board of Control acknowledge with gratitude the inestimable good resulting from the Triskelion investment in mindpower at Saginaw Valley State College.

Chairman Kendall asked if there were any discussion.

Dr. Ryder called upon Dr. Sharp for his comments.

Dr. Sharp noted that the Triskelions was a most remarkable group of women, particularly as it related to this institution. In the past, they had had a gift shop on the SVSC campus and most of their activities for the last four or five years had been centered in the consignment shop in Midland.

The Triskelions, Dr. Sharp observed, had contributed in excess of \$200,000 for scholarships at SVSC, and during the current academic year, almost 80 students had benefited from their largess. Just last month, he said, they had presented the college with a check for \$15,000, and also they were establishing an Endowment Fund as this resolution set forth.

Chairman Kendall asked if there were any restrictions on the scholarships.

Dr. Sharp responded that there really were not...it was a very sophisticated type of giving where the Office of Scholarships and Financial Aid made the determination of the distribution...they couldn't ask for a finer arrangement. Formerly, he said, the scholarships were called "Merit" scholarships, but SVSC could no longer use that term since there were "Merit" scholarships nationally. SVSC's scholarships, however, were given to students doing a good job academically.

Chairman Kendall asked if there were any further discussion. Hearing none, he called for a vote.

Motion unanimously carried to adopt RES-578 approving the establishment of a Triskelion Endowment Fund.

8. Recommendation for Approval of a New Purchasing Policy

Chairman Kendall referred to copies of the proposed resolution included in Board packets and asked if anyone would care to move its adoption.

RES-579 It was moved and supported that the following resolution be adopted:
WHEREAS, The College has been operating under administratively approved purchasing policies, and
WHEREAS, it has been deemed appropriate to make certain changes and have the policy itself approved by the Board of Control;
NOW, THEREFORE, BE IT RESOLVED, That the attached Purchasing Policy be adopted.

Chairman Kendall asked if there were any discussion.

Mr. Curtiss asked what the changes were.

Mr. Woodcock responded that this was a completely new document...a policy where all of the regulations and forms and so on would be redrawn and consisting of several pages...this was a policy, which, in effect, started from scratch. The administration, he said, had reviewed the policies of several other institutions before preparing this one, and it would be the first Purchasing Policy approved by the Board of Control. Bringing this particular policy to the Board of Control, Mr. Woodcock explained, was at the request of the state auditors, at SVSC's last audit...they felt it should be Board approved, rather than administratively approved.

Mr. Curtiss pointed out that one of the problems they had when they began reviewing the Board's own policies was the mess of policies that this Board had approved going back to 1965, some of which were conflicting and for which there was no apparent structure. He stressed that if this Board were to begin approving policies, and it already had obviously, he would like those Board approved policies to become part of the Board's copy of its own Operating Manual so that the Board knew

5.14-1

Purchasing Policy

Adopted 5/6/83 BC

JAW

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A central purchasing function shall be maintained to serve the needs of the entire College. The Business Services Office, which is delegated this function, is responsible to the Vice President for Business Affairs. Most procurement negotiations have been delegated to the Director of Business Services by the President of the College, through the Board of Control approved policy. The function of Business Services is the organization and administration of centralized purchasing services for all departments of the College. In providing these services in accordance with sound business practices, the office seeks to realize for the College the maximum value for every dollar expended.

To achieve this goal, Business Services has been charged by the College with responsibility for the following:

1. Securing competitive bids when possible to obtain maximum value from the expenditures of college funds.
2. Maintaining liaison with the vendors that service the College.
3. Coordinating the procurement of goods and services for the academic, administrative and support areas of the College.
4. Developing sources of supply to assure that the College departments have an adequate number of vendors from which to obtain supplies, equipment and services.

This office is responsible for the purchase of all materials, supplies, and services except for the following:

1. Books, pamphlets and periodicals for the Library.
2. Bookstore merchandise for resale.

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3. Professional consulting services.
4. Architectural and consultant services, new construction, and contractual repairs and remodeling involving the Physical Plant itself.

The selection of a vendor is the responsibility of Business Services. In the selection, Business Services shall not in any way discriminate against any vendor because of his race, creed, age, sex or national origin, nor shall the College continue to patronize vendors known to practice any forms of discrimination.

No commitment of funds shall be made by Business Services without prior approval of the unit to which the commitment is to be charged. In accordance with the authority delegated to the Director of Business Services by the President and Vice President and Board of Control of the College, the Director of Business Services is responsible for approving purchases by the College, unless written delegation of authority has been obtained from the President.

For all purchases exceeding \$5,000, the purchase must be preceded by competitive sealed bids unless they are covered by pricing agreements, are single source of supply, or a waiver of sealed bid is approved by state contracts, the President or Vice President for Business Affairs. The sealed bids are to be returned in envelopes furnished and so marked. The sealed bid request will state the day and time due and they will be publically opened and read aloud at that time. No sealed bids will be accepted if received after the day and time specified.

Requirements of less than \$5,000 may be bid if Business Services judges that competitive bidding would be to the College's advantage. Generally, it is understood that price quotations will be obtained on purchases of more than \$500. These quotations

Purchasing Policy

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should be written except when time or other circumstances do not permit, in which case verbal bids are acceptable if properly documented. Only qualified vendors shall be asked to quote, and all quotations are to be kept confidential until the award is made. After the award is made, the list of bidders and the amount of each bid shall become public information and made available to anyone on request. Business Services may or may not accept individual departments inquiry "price quotations" on items considered for purchase.

Purchases will not be made where a conflict of interest situation exists. While gifts to Saginaw Valley State College are encouraged from all sectors of society, selection of vendors for the College will not be based upon contributions as a matter of good public policy and established business practice.

what policies it had approved, and had on file. He recalled they had set up their own Operating Policies and the next step was to have been revising the policies that were on the book that Stu Gross had worked so hard on the year before he retired some time ago. He had a list of all the policies that he could find that had been approved in the preceding 10 or 12 years, and they had never really taken that next step.

His concern, Mr. Curtiss stressed, was not that there was anything wrong with this policy...but that when it was just a sort of a haphazard "well, let's take this one to the Board type of thing" they ended up with the Board not even knowing what policies it had established...it was important that at some point they move into that next step, and hopefully have some sort of a philosophical structure about what kinds of policies should be adopted by the Board and then approach it systematically. Dr. Ryder indicated the administration would pursue.

Mr. Woodcock pointed out that the Purchasing Policy had been typed on the forms that went into the Board Operating Manual and suggested that Dr. Gilbert could see to it that this, or any other policy adopted by the Board, would be made a part of the Board Operating Manual.

Mr. Woodcock reviewed the Purchasing Policy in depth and clarified areas of concern expressed by Board members.

After this review and discussion, Chairman Kendall called for a vote.

Motion unanimously carried to adopt RES-579 approving a new Purchasing Policy.

9. Recommendation for Approval of Resolution Appointing the Administrative Team for Contract Negotiations with the SVSC Faculty Association

Chairman Kendall observed that this proposed resolution had been included in Board packets and asked if someone would care to move its adoption.

RES-580 It was moved and supported that the attached resolution be adopted.

Chairman Kendall asked if there were any discussion.

Dr. Ryder indicated he thought the resolution spoke for itself.

Hearing no discussion, Chairman Kendall called for a vote.

Motion unanimously carried to adopt RES-580 approving appointment of the administrative team for contract negotiations with the SVSC Faculty Association.

10. Recommendation for Approval of Resolution Appointing the Administrative Team for Contract Negotiations with the SVSC Secretarial/Clerical Association

Chairman Kendall noted that this proposed resolution had been included in Board packets and asked if anyone would care to move its adoption.

RES-581 It was moved and supported that the attached resolution be adopted.

Chairman Kendall asked if there were any discussion.

Dr. Ryder again indicated he thought the resolution spoke for itself.

Hearing no discussion, Chairman Kendall called for a vote.

Motion unanimously carried to adopt RES-581 approving appointment of the administrative team for contract negotiations with the SVSC Secretarial/Clerical Association.

11. Recommendation for Approval of Resolution Transferring Funds from the Joseph M. and Gladys M. Hoern Memorial Fund for the Purpose of Student Financial Aid

Chairman Kendall stated that copies of this proposed resolution had been included in Board packets and asked if someone would care to move its adoption.

RECOMMENDATION FOR APPROVAL OF RESOLUTION APPOINTING THE
ADMINISTRATIVE TEAM FOR CONTRACT NEGOTIATIONS WITH THE
SVSC FACULTY ASSOCIATION

WHEREAS, the collective bargaining agreement between Saginaw Valley State College and the Saginaw Valley State College Faculty Association will expire at 12:00 midnight on June 30, 1984, and;

WHEREAS, the economic conditions and the level of support in the state of Michigan have caused the parties to amend the contract in 1982, and have made additional amendments a necessity;

NOW, THEREFORE, BE IT RESOLVED that the following staff members are designated to represent the Board of Control for the purpose of amending the current agreement, subject to ratification by the Board:

Lawrence K. Fitzpatrick, Director of Personnel & Contract
Administrator, Team Chairman
Mr. Jerry A. Woodcock, Vice President for Business Affairs
Dr. Robert S. P. Yien, Vice President for Academic Affairs

The following staff members are designated as alternate representatives of the Board of Control:

Dr. William K. Barnett, Dean, School of Arts & Behavioral
Sciences
Dr. Crystal M. Lange, Dean, School of Nursing & Allied
Health Sciences
Mr. James Muladore, Controller

Additional persons shall be designated by the President of the College on an ad hoc basis for the purposes of observation or special assistance. Mr. Morton E. Weldy will serve as counsel for the team.

LKF
4/28/83

RECOMMENDATION FOR APPROVAL OF RESOLUTION APPOINTING THE
ADMINISTRATIVE TEAM FOR CONTRACT NEGOTIATIONS WITH THE
SVSC SECRETARIAL/CLERICAL ASSOCIATION

WHEREAS, the collective bargaining agreement between Saginaw Valley State College and the Saginaw Valley State College Secretarial/Clerical Association will expire at 12:00 midnight on June 30, 1983, and;

WHEREAS, bargaining to reach a new agreement is expected to commence during the week of May 9, 1983;

NOW, THEREFORE, BE IT RESOLVED that the following staff members are designated to represent the Board of Control for the purpose of negotiating a new agreement, subject to ratification by the Board:

Lawrence K. Fitzpatrick, Director of Personnel & Contract
Administrator, Team Chairman
Ann M. Schulte, Assistant Director of Personnel
James G. Muladore, Controller

Additional persons shall be designated by the President of the College to serve as alternates or to serve on an ad hoc basis for the purposes of observation of special assistance. Mr. Morton E. Weldy will serve as counsel for the team.

LKF
4/28/83

RES-582 It was moved and supported that the attached resolution be adopted.

Chairman Kendall asked if there were any discussion.

Dr. Ryder called upon Mr. Woodcock to comment.

Mr. Woodcock explained that the state auditors, even though it was a policy issue, thought that SVSC ought to anticipate earnings and spend it on a more frequent basis...rather than accumulate it...spend it in the year earned. This resolution, he said, was self-explanatory and was a result of that recommendation.

Dr. Ryder indicated he thought they should point out that the Joseph M. Hoern and Gladys M. Hoern Memorial Fund had been a tremendous boon to SVSC, enabling it to provide financial aid to the students in the tri-county area. He pointed out that SVSC had used funds from that Fund for student employment for about two years, which was extremely helpful to the students. This kind of contribution, he concluded, was just great and it had permitted SVSC to offer aid to students who otherwise wouldn't have had it.

Dr. Gilbert reported that there were 78 students in the fall and 74 in the winter who received some of these funds. To be eligible, he concluded, the students had to qualify for financial aid.

Hearing no further discussion, Chairman Kendall called for a vote.

Motion unanimously carried to adopt RES-582.

12. Recommendation for Approval of Resolution Relating to the Kochville Drain

Chairman Kendall noted that copies of this proposed resolution had been included in Board packets and asked if anyone would care to move its adoption.

RES-583 It was moved and supported that the following resolution be adopted:

WHEREAS, In consideration of the prospective benefits to be derived by cleaning out the intercounty Goetz Drain and Branch Number One in Kochville Township, and

WHEREAS, An additional temporary construction right-of-way of 25 feet in width is required, for the length of 1800 feet along Freeland Road, for spreading excavated materials;

NOW, THEREFORE, BE IT RESOLVED, That the Board therefore, conveys an additional temporary construction right-of-way for the spreading of excavated material which shall be a strip of land 25 feet in width lying South of and adjacent to the existing right-of-way across the East 1800 feet of the N.W. 1/4 of Section 23, T.13 N.-R.4 E.

Chairman Kendall asked if there were any discussion.

Dr. Ryder called upon Bob Hanes, Director of Engineering Services, to comment.

Mr. Hanes recalled that a few months ago this Board approved a right-of-way to clean out the intercounty Goetz Drain which crossed SVSC's property on the N.W. corner. The work was being done by the Bay County and the Saginaw County Drain Commissioners' offices. There was a section of this drain that paralleled Freeland Road for about 1800 feet. In the process of doing the clean-out, it turned out that the City of Saginaw had put a 30" water main down through there a year ago...they roved a little bit and got off of the exact dimensions that were shown on the drain plans...so in cleaning out the drain, they uncovered a portion of this water main.

Continuing, Mr. Hanes observed that there were several solutions and one was to relocate the water main, which would have cost around \$25,000...he had sat in on meetings with both drain commissioners and the contractors and City of Saginaw, etc., and discussion revealed that if SVSC granted them an additional 25 feet of its property on a temporary basis, for them to work on, the college would be saving several governmental agencies some embarrassment. He pointed out that this would really be an

advantage to the college because they would actually be putting some of the excavated material on this 25 feet of right-of-way, which was low, and leveling it off.

Dr. Gilmore asked if there were a time period for the temporary construction right-of-way...was it for 30 days or 60 days.

Mr. Hanes responded that they supposedly had the job done by the winter months and they were just waiting for this document...if the Board approved it, they would be leveling the drain by the middle of next week and would be done within a week, because it was only this portion where the holdup had been. He stressed that the work would be completed in time for the farmers in this area to get their crops in. Everything should be completed during the month of May.

Dr. Gilmore asked if this were in the agreement.

Mr. Hanes responded that it was not.

Dr. Ryder suggested that although this resolution didn't give a time limitation, in the letter that covered the resolution giving approval, SVSC ought to specify that this work ought to be done expeditiously so that the farmers could get their crops in...and it might be well to specify that the work had to be completed by a certain date.

Mr. Hanes indicated SVSC had a formal easement approval that had to be signed, and a notation as to the specific completion date could be written thereon.

Chairman Kendall asked if there were any further discussion. Hearing none, he called for a vote.

Motion unanimously carried to adopt RES-583 granting approval for the temporary construction right-of-way.

13. Recommendation for Approval of Resolution Extending Leave without Pay for Dr. Arthur G. Andrewes, Associate Professor of Chemistry, for Six Months

Chairman Kendall stated that copies of this proposed resolution had been included in Board packets and asked if someone would care to move its adoption.

RES-584 It was moved and supported that the following resolution be adopted:
WHEREAS, Dr. Arthur G. Andrewes, Associate Professor of Chemistry, has requested a one-semester extension for research and study at the Technical University of Norway in Trondheim, and
WHEREAS, The Department of Chemistry has recommended the request and agreed to continue departmental course arrangements with a temporary substitute;
NOW, THEREFORE, BE IT RESOLVED, That Dr. Arthur G. Andrewes be granted an extended leave without pay for the Fall semester of 1983-84.

Chairman Kendall asked if there were any discussion.

Dr. Yien called attention to an error on his part in the preparation of the resolution...the word "a" in the second line of the last paragraph should be changed to "an"...he apologized for his misuse of an adjective.

Chairman Kendall asked if there were any further discussion. Hearing none, he called for a vote.

Motion unanimously carried to adopt RES-584 granting the extended leave without pay.

14. Recommendation for Approval of Faculty Promotions

Chairman Kendall recalled that the Board members had received this information in a separate mailing from Dr. Yien.

Dr. Ryder distributed copies to others present in the room.

Chairman Kendall asked if anyone would care to move the resolution's adoption.

RES-585 It was moved and supported that the attached resolution be adopted.

Chairman Kendall asked if there were any discussion.

Dr. Yien explained that the criteria for faculty promotion was as follows:

1. Teaching
2. Scholarship
3. College Service
4. Community Service

He noted that the faculty contract did not specify the weights, however, the committees for the last five years had emphasized teaching, scholarship and then service. This year, he said, the committee reviewed a total of 32 cases and it recommended 10 as specified in the resolution.

Dr. Willertz indicated he would just like to say that there was some debate on the weight of research and scholarship as to how much weight they had in promotion...it wasn't altogether clear that there was more emphasis on research and scholarship than there was on community and college service...but there was clear agreement that teaching was No. 1.

Chairman Kendall asked if there were any further discussion. Hearing none, he called for a vote.

Motion unanimously carried to adopt RES-585 granting 10 faculty promotions.

15. Recommendation for Approval of Tenure of Faculty as Proposed

Chairman Kendall stated that the Board members had received this information in a separate mailing from Dr. Yien.

Dr. Ryder distributed copies to others present in the room.

Chairman Kendall asked if someone would care to move the adoption of the resolution.

RESOLUTION: 1983-1984 FACULTY PROMOTIONS

WHEREAS, The Professional Practices Committee recommended the following faculty members for promotion to respective ranks in accordance with the College policy, and

WHEREAS, The Administration has reviewed the recommendations and concurred,

NOW, THEREFORE, BE IT RESOLVED, That the faculty members listed below be granted promotion to the ranks specified effective July 1, 1983.

Rank of Professor

Dr. Douglas E. Hansen, Physical Education
Dr. W. Thomas Hearron, English
Dr. Walter R. Rathkamp, Biology
Dr. Mason Y. H. Wang, English

Rank of Associate Professor

Mrs. Nellie R. Monroe, Social Work
Dr. John W. Mooningham, Mathematics
Mrs. Patricia Ann Rae, Social Work

Rank of Assistant Professor

Dr. Phyllis G. Hastings, English
Dr. Rosalie R. Troester, English
Dr. Louis R. Jacoby, Accounting

RES-586 It was moved and supported that the attached resolution be adopted.

Chairman Kendall asked if there were any discussion.

Dr. Yien noted that the criteria for faculty tenure was the same as for promotion. This year a total of eight faculty members were eligible and the committee recommended six...this would bring the total, if the Board approved, to 79 faculty members tenured out of a total of 123...or 64%. He observed, for the Board's information, SVSC was still the lowest one in this category for the number of faculty tenured.

Mr. Curtiss added that SVSC was catching up fast, and Dr. Yien agreed.

Dr. Ryder suggested that Dr. Yien comment about SVSC's tenure procedure.

Dr. Yien gave a brief review of the total tenure process.

Chairman Kendall asked for clarification of the status of the two faculty members who were eligible for tenure but were not recommended for tenure.

Dr. Yien advised that both of them would have a second-year review. If denied tenure the second time, the faculty member would be terminated at the end of that fiscal year.

Chairman Kendall asked if there were any further discussion. Hearing none, he called for a vote.

Motion unanimously carried to adopt RES-586 granting tenure to six faculty members.

16. Recommendation for Approval of a Revised Policy on Academic Dismissal

Chairman Kendall noted that copies of this resolution had been included in Board packets and asked if anyone would care to move its adoption.

RESOLUTION: 1983-1984 FACULTY TENURE

WHEREAS, The Professional Practices Committee recommended the following faculty members for tenure, and

WHEREAS, The Administration has reviewed the recommendation and concurred,

NOW, THEREFORE, BE IT RESOLVED, That faculty members listed below be granted tenure effective July 1, 1983.

Mr. Donald J. Bachand, Associate Professor of Criminal Justice
Mrs. Mary M. Graiver, Assistant Professor of Nursing
Dr. Terry Ishihara, Professor of Mechanical Engineering
Dr. Eric P. Nisula, Associate Professor of Music
Dr. Altaf-Ur Rahman, Associate Professor of Electrical Engineering
Dr. Gary L. Thompson, Associate Professor of English

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RES-587 It was moved and supported that the attached resolution be adopted.

Chairman Kendall asked if there were any discussion.

Dr. Ryder indicated that he had made the judgment that this policy fit the Board Operating Policy...this was the kind of a decision that the Board would have to approve.

Mr. Curtiss asked if this policy represented a change in any way of the policy had been up to this point.

Dr. Yien responded that it did not represent any major changes, but it did specify the respective offices for reviewing the academic dismissals. Currently, there was no policy. The only thing in the catalog was, "The readmission is discretionary with the College and if granted will be on a probationary basis." This proposal presented today was to allow the students who had been academically dismissed on the first time, second time, or third time to have a clearly specified procedure to appeal and also to get permission from respective offices.

Lengthy discussion ensued regarding the proposed Academic Dismissal Policy with the result that the Board members did not feel they were prepared to act on it at this meeting. There was a consensus that this Agenda Item should be tabled and referred to the Academic, Personnel and Facilities Planning Committee for further study.

17. Election of Officers of the Board of Control for FY 1983-84

Mrs. Arbury reported that the Nominating Committee had met, twisted arms and applied pressure and proposed John Kendall, Chairman, Richard Gilmore, Vice Chairman, James Williams, Treasurer and Jo Saltzman, Secretary. She asked if they wanted to

RESOLUTION: ACADEMIC DISMISSAL POLICY

WHEREAS, The Academic Policy Review Committee recommended a policy on academic dismissal, and

WHEREAS, The faculty has reviewed and ratified the policy,

NOW, THEREFORE, BE IT RESOLVED, That the policy be implemented beginning July 1, 1983.

Proposal on Academic Dismissal:

Following a student's first academic dismissal from SVSC the student will be notified by the Registrar that he shall be prohibited from registering for the next two semesters (considering the total of Spring/Summer sessions to be one semester). If the student believes mitigating circumstances exist, the student may appeal for reinstatement to the Director of Academic Support Services. The Director of Academic Support Services has the authority to academically reinstate a student into either the first or second semester following the academic dismissal. If the student remains unenrolled for two semesters, the student may apply to the Director of Admissions for readmission.

Following a student's second academic dismissal from SVSC the student is prohibited from registering for the next two semesters. There will be no right to appeal for reinstatement during that time. The student may apply for readmission to a term following the required absence of two semesters. The Director of Admissions has the authority to grant or deny this request for readmission.

Following a student's third or subsequent academic dismissal from SVSC the student is prohibited from registering for the next two years. There will be no right to appeal for reinstatement or readmission during that time. The student may apply for readmission to a term following the required absence of two years. The Vice President for Academic Affairs has the authority to grant or deny this request for readmission and will be the final authority.

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vote on this slate or to take them one at a time.

BM-645 It was moved and supported that nominations be closed and that the secretary be instructed to cast a unanimous ballot for the slate.

Chairman Kendall asked if there were any discussion.

Mr. Curtiss noted that one of the officer's terms did expire this year... he might or might not be reappointed...but it seemed to him they could deal with that vacancy if and when it occurred.

Mrs. Arbury observed that the date would be July 21.

Mr. Curtiss indicated it would either be July 21 or the date of the Governor's appointment, whichever came first.

Chairman Kendall asked if there were any further discussion. Hearing none, he called for a vote.

Motion unanimously carried to elect the proposed slate of officers.

Chairman Kendall called a recess at 11:22 a.m.

The meeting reconvened at 11:36 a.m.

IV. INFORMATION AND DISCUSSION ITEMS

Mr. Curtiss raised a point of order that he had forgotten to raise earlier. He noted that the current Agenda had 23 items and asked if there were any additional items to be discussed.

Dr. Ryder responded that there were no additional Action items...he might make a comment at the conclusion of the Agenda.

Mr. Curtiss noted that this was for the benefit of the faculty who might have classes to meet...they really should, he thought, henceforth, if they didn't formally

approve the Agenda, at least make note of the additions.

Dr. Ryder agreed...that was a good point...any additional Action items. He indicated he would like to suggest that they make that a part of the procedure of the Board in a formal way. If there were any additional Action items, they should be noted at the beginning, so that there would be no question about it.

Mr. Curtiss requested that the appropriate Vice President make a recommendation for an addition to their Board Operating Manual.

Dr. Ryder noted that Dr. Gilbert could take care of that.

18. Review of Allocations of Funds by the SVSC Foundation for Support of the Academic Program and Faculty Research and Scholarly Activity

Dr. Ryder called upon Dr. Sharp to report on the Foundation actions.

Dr. Sharp reported that at their last meeting, the Foundation allocated approximately \$165,000 to the college for various purposes. Highlighting those were \$55,000 for materials and books for the library...\$35,000 for the acquisition of a second Prime 550 computer, which obviously would be very, very much used in the academic area...\$25,000 for an instructional computer laboratory in Wickes Hall... they were simply attempting to catch up with the rest of the world, because the computer use was tremendous...a little over \$20,000 for various pieces of equipment, such as typewriters, recorders, projectors, screens and those kinds of things...the General Fund budget had been very, very thin so far as money for equipment purchases were concerned, and then, of course the critically important area of this was \$20,400 for faculty research and scholarly activities...that, he thought, had been one of the most important and more interesting aspects that the Foundation supported.

Lastly, Dr. Sharp noted, \$6,000 was allocated for the acquisition of automated word processing equipment in the area of the Foundation to assist the staff, not only in letterwriting, but also in records and things of that nature relating to the Foundation activities itself, particularly the fundraising activities.

Dr. Ryder noted that Dr. Sharp was retiring from his fulltime activities as Vice President for Development and College Relations effective May 13, 1983, and would be serving as a consultant in this area for the next year on a halftime basis. He expressed appreciation to Dr. Sharp for his efforts and observed that since he was not leaving as yet, they were not planning any "Going Away" consideration at this time.

Continuing, Dr. Ryder indicated that the college was very pleased that the Foundation had been able to raise funds to assist it as it had with this \$165,000 which had been allocated as Dr. Sharp had reported earlier.

19. Review of Commencement Plans

Dr. Ryder called upon Dr. Sharp for comments.

Dr. Sharp stated that tomorrow was Commencement...the highlight of SVSC's academic year, and the administration was looking forward to the Board members' participation as usual in all of the activities. They would start with lunch at 11:30 a.m. in Lower Level Doan. He asked them to be prompt because they had a rather tight schedule. They would adjourn immediately following lunch to the gym for Commencement and wanted everybody to be there at 1:00 p.m. Board members were to go to the immediate right, in the gym, as they had in the past.

After Commencement, they would adjourn to the Presidential Residence for a

reception honoring their three honorary degree recipients, the Landee Award recipient, and the Distinguished Alumni recipient.

20. Review of Faculty Recipients of National Endowment for the Humanities Summer Institute Awards

Dr. Ryder called upon Dr. Yien to comment.

Dr. Yien observed that in addition to the faculty members benefiting from the money allocated by the Foundation, this year SVSC had four faculty members who had received National Endowment for the Humanities Summer Institute grants.

Dr. Charles Brown, Music, was going to the University of Michigan to study Japanese music.

Dr. Eric Peterson, History, was going to the University of Connecticut to study American Foreign Policy from 1945 through 1975.

Dr. Dasha Nisula, English, was going to the University of Chicago to study literature.

Dr. Drew Hinderer, Philosophy/English, was going somewhere in Massachusetts to study Medieval Civilization.

Dr. Yien concluded that this was the first year that SVSC had had more than two faculty members simultaneously receiving Summer Institute grants...the Dean of the School of Arts and Behavioral Sciences was very happy, jumping up and down, because all those four faculty members were in his School.

Dr. Ryder observed that this was quite a year for SVSC, having two Fulbright scholars and now four faculty receiving these awards from the National Endowment for the Humanities.

21. Distribution and Review of Proposed Board of Control Regular Meeting and Committee Meeting Dates for 1983-84

Dr. Ryder distributed copies of the Proposed Schedule (see Attachment) and indicated no action was expected at this time, but he would ask that Board members review it for consideration at the June 14, 1983 meeting.

He noted that it was basically the same as the 1982-83 Schedule with two exceptions...the March meeting would be a week earlier than it would have been normally and the Board meeting before Commencement on April 28, 1984, would be on April 27, 1984.

There was brief discussion about the location of an off-campus meeting possibly in October 1983 in Bay City or out in the Thumb. Mr. Braun indicated he thought that the concept of the Thumb had some merit...SVSC certainly had had a lot of support from there and he suspected they could get a fair degree of media focusing attention on their meeting there.

Dr. Ryder asked the Board members to think about the off-campus meeting and be prepared to act on the Schedule at the June 14, 1983 meeting.

22. Review of the Great American Music Festival to be Held on the SVSC Campus in July

Dr. Ryder called upon Dr. Gilbert for comments.

Dr. Gilbert distributed copies of a four-page brochure pertaining to this Festival and reviewed in depth. He advised additional brochures were available, as well as posters for Board members to use in helping to promote the Festival. The sale of tickets by outside groups could be used for a money-making project... they could make \$1.00 on a \$4.00 ticket...\$1.50 on a \$6.00 ticket...and \$2.00 on

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1983-1984*
REGULAR AND COMMITTEE MEETINGS
OF THE
SAGINAW VALLEY STATE COLLEGE
BOARD OF CONTROL
PIONEER ROOM
PIONEER HALL OF ENGINEERING AND TECHNOLOGY

<u>DAY</u>	<u>DATE</u>	<u>REGULAR BOARD MEETINGS</u>	<u>BOARD COMMITTEE MEETINGS</u>	<u>TIME</u>
MONDAY	AUGUST 8, 1983	X		9:30 A.M.
MONDAY	SEPTEMBER 12, 1983		X	9:30 A.M.
*MONDAY	OCTOBER 10, 1983	X		9:30 A.M.
MONDAY	NOVEMBER 14, 1983		X	9:30 A.M.
MONDAY	DECEMBER 12, 1983	X		9:30 A.M.
MONDAY	JANUARY 9, 1984	X		9:30 A.M.
MONDAY	FEBRUARY 13, 1984		X	9:30 A.M.
MONDAY	MARCH 7, 1984	X		9:30 A.M.
MONDAY	APRIL 9, 1984		X	9:30 A.M.
FRIDAY	APRIL 27, 1984	X		9:30 A.M.
MONDAY	JUNE 11, 1984	X		9:30 A.M.

*CONSIDER ONE OFF-CAMPUS MEETING

JMR:omc
4/21/83

an \$8.00 ticket. He stated that he had discussed the sale of tickets with Student Government and asked those present to let him know of any interest on any group's part in selling tickets.

Dr. Ryder suggested that the college could raise money for selling tickets also.

Concluding, Dr. Gilbert urged everybody to keep the dates of July 29, 30 and 31, 1983 open and plan to attend the Festival.

Mrs. Darin said she had no objection to this Festival but it had just brought to mind that sometime back, when SVSC had the presidential political candidate on campus, the question of outside usage had surfaced. She asked if a policy had been developed on that...the concern was all the costs that came out of the budget.

Dr. Gilbert responded he didn't believe a policy on political use had been developed.

Dr. Ryder concluded they ought to take another look at that...he thought it had a lot of merit to have the candidates here, but SVSC ought to know what it was doing with respect to the budget.

23. Consider Date for Review of Planning Proposals Recommended by All Campus Units and the President

Dr. Ryder recalled that the Board of Control's involvement in the planning process was to review recommendations made by the various units in the institution... all academic and administrative units...and the recommendations of the Deans and the Vice Presidents and the President...this had been done every year.

He suggested that the Board members consider coming in on Sunday evening, August 7, at 5:30 p.m. for dinner, and following that, meet for two hours, and

then set aside Monday, August 8 at 1:30 p.m. (the normal time for Committee meetings) and go as long as they needed to go. Dr. Ryder concluded that for them to consider these matters, which were very important, they had to set aside the time to do it.

Mr. Braun observed that was approximately the same format they used last year...Sunday night and Monday afternoon.

Dr. Ryder agreed, noted this did not take Board action, and concluded that unless there were serious reservations on the part of the Board members, they would plan on those dates. No reservations were expressed.

V. OTHER ITEMS

24. The State Investment In Higher Education 1983

Dr. Ryder called attention to this publication distributed earlier, and about which Dr. Willertz had commented. He urged the Board members to take the time to read it because it had been put together by the Presidents Council and was a very comprehensive publication, well worth their attention.

VI. ADJOURNMENT

There being no further business to transact, Chairman Kendall adjourned the meeting at 12:06 p.m.

Respectfully submitted,

John W. Kendall--Chairman

Florence F. Saltzman--Secretary

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JMR
omc

Opal M. Colvin
Opal M. Colvin--Recording Secretary

RESOLUTION: CONCERNING THE JOSEPH M. HOERN AND
GLADYS M. HOERN MEMORIAL FUND

WHEREAS, There is a continuing need for the endowment earnings of the Joseph M. Hoern and Gladys M. Hoern Memorial Fund for student financial aid, and

WHEREAS, The office of Scholarships and Financial Aids was authorized to make advances to meet certain tri-county student financial needs for the 1982-83 fiscal year, and

WHEREAS, Sufficient funds are available from the current accumulated earnings of the fund to cover the 1982-83 requirements, and

WHEREAS, Fiscal planning for student financial aid could be enhanced by the administration by projecting the earning levels on endowment assets;

NOW, THEREFORE, BE IT RESOLVED, That the amount of \$38,000 is authorized to be transferred from the accumulated earnings of the fund and expended for the purpose of meeting certain tri-county student financial needs for the 1982-83 fiscal year, and

BE IT FURTHER RESOLVED, That the administration is authorized to transfer up to \$20,000 for 1983-84 from the fund to provide financial assistance for tri-county students.

EDG/jo
4/26/83