I. CALL TO ORDER BY CHAIRMAN

II. APPROVAL OF MINUTES OF REGULAR MONTHLY MEETING HELD ON NOVEMBER 17, 1975

III. OFFICIAL REPRESENTATIVE OF FACULTY ASSOCIATION

IV. COMMUNICATIONS

V. ADMINISTRATIVE REPORTS
   1) ADMISSIONS AND REGISTRATION REPORTS 1975-76
   2) RECOMMENDATIONS ON PROPOSED NEW ACADEMIC ORGANIZATION
   3) GOVERNOR'S NEW EXECUTIVE ORDER AND BUDGET CUTS REQUIRED
   4) KOCHVILLE ZONING BOARD REPORT
   5) REPORT ON PERSONNEL

VI. COMMITTEE REPORTS
   1) ACADEMIC COMMITTEE
   2) FINANCE COMMITTEE
   3) BUILDING COMMITTEE

VII. OTHER BUSINESS

VIII. ADJOURNMENT
MINUTES

BOARD OF CONTROL
SAGINAW VALLEY STATE COLLEGE

REGULAR MONTHLY MEETING
SVSC Board Room--Wickes Hall
December 8, 1975

Present: Curtiss
Kendall
Saltzman
Serotkin
Suchara
Zahnow

Others
Present: Bredholt
Colvin
Driver
Gross
James
Lee
McCray
Ryder
Sharp
Thompson
Press (3)

Absent: Arbury, excused
Gilmore, "

I. CALL TO ORDER

Chairman Curtiss called the meeting to order at 7:30 p.m. and declared a quorum present.

Mr. David M. Serotkin, a new Board member replacing the Reverend Gilbert A. Runkel, Jr., who did not seek reappointment when his term expired, was introduced and welcomed by Mr. Curtiss. Mr. Curtiss noted that Mr. Serotkin is a practicing attorney from Mt. Clemens, received a bachelor of arts degree from Princeton University and a doctor of jurisprudence degree from the University of Michigan Law School, was a State Representative from 1967 to 1972 and a member of the House Education Committee during that time. Mr. Serotkin will serve on the Board of Control for an eight-year term expiring July 21, 1983.
II. MINUTES OF PREVIOUS MEETING

BM-443 Mr. Kendall moved approval of the Minutes of the Regular Monthly Meeting held on November 17, 1975 as mailed.
Dr. Suchara supported.

Ayes: Curtiss, Kendall, Saltzman, Serotkin, Suchara, Zahnow
Absent: Arbury, Gilmore

Motion carried.

III. OFFICIAL REPRESENTATIVE OF FACULTY ASSOCIATION

Dr. David Weaver, official representative of the SVSCFA, could not be present, and Dr. Walter James, Special Assistant to the President, at the request of Dr. Weaver, read a SVSCFA resolution expressing appreciation of Dr. JoAnn Lazarus, recently deceased faculty member (see Attachment).

BM-444 Mrs. Saltzman moved that the President transmit this resolution to the family of Dr. Lazarus, along with a letter of transmittal on behalf of the Board of Control, expressing the same sentiment.
Mr. Kendall supported.

Ayes: Curtiss, Kendall, Saltzman, Serotkin, Suchara, Zahnow
Absent: Arbury, Gilmore

Motion carried.

IV. COMMUNICATIONS

There were none.

V. ADMINISTRATIVE REPORTS

1. Admissions and Registration Reports 1975-76

President Ryder called upon Dick Thompson, Registrar and Acting Director of Admissions, to give these reports. Mr. Thompson distributed two reports—"Admissions for Winter Semester 1976" and "Admissions for Fall Semester 1976."

The report on "Admissions for Winter Semester 1976" was reviewed first by Mr. Thompson who pointed out there were a couple of significant things at this point in...
Whereas the faculty of Saginaw Valley State College recognizes the valuable contributions made to the College by Dr. JoAnn Lazarus during her short tenure here, and

Whereas we recognize her as having been a warm, congenial, compassionate human being, and

Whereas we recognize the lasting impression made by Dr. Lazarus on students, faculty colleagues, staff, and administration alike,

Resolved that we the faculty hereby express our sincere sense of loss of both a devoted colleague and a good friend, and request the Board of Control of Saginaw Valley State College to join with us in these expressions of appreciation and to make them part of the official minutes of the Board.

By,

David R. Weaver, Ph.D.
President
time--(1) Total FTIC, as of the end of November, 56.2% increase over last year, with 139 applications for 1976 versus 89 for 1975--(2) Total Transfers, as of the end of November, 19.4% increase over last year, with 259 applications for 1976 versus 217 for 1975. Of significance also is the 206% increase in Graduate applications, with 98 for 1976 versus 32 for 1975. The overall total of applications shows 690 for 1976 versus 513 for 1975, reflecting a 34.5% increase.

As of last Friday, Mr. Thompson continued, SVSC had preregistered approximately 2,600 in classes, both on and off campus--of that number, about 2,100 are returning students and about 250 new students. Open and late registration is scheduled for January 2, 1976. With the anticipation of an attrition rate of 20%, or 620 to 640 students the College would lose for various reasons, approximately 600 additional enrollments are needed to maintain the 3,232 figure for Fall 1975. Hopefully SVSC can make up the difference with an increase of new students for Winter 1976. He is thinking a little conservatively at this point because he doesn't know these things are going to happen.

Questions or comments were invited by Mr. Thompson. Mr. Curtiss and Dr. Ryder asked if he could explain the reason for the increase and Mr. Thompson indicated he could not. Dr. Suchara, referring to what she has been learning about SVSC's facilities and noting the increase in graduate applications, questioned the possibility of scheduling classes late in the evening, including Fridays, and on Saturdays as well. Dr. Mc advised SVSC currently has some classes during the evening hours, but not as heavy on Friday, with sporadic scheduling on Saturday. Dr. Ryder concurred, adding that it is likely SVSC would have to do more of this type of scheduling, assuming SVSC continues to take the students, because additional space will not be available soon enough.

In reviewing the report on "Admissions for Fall Semester 1976" Mr. Thompson noted that the same kind of trend is taking place this month as last month with two areas--
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(1) Saginaw County, as of the end of November, 295.8% increase over last year, with
55 applications for 1976 versus 24 for 1975. Last month he mentioned he wasn’t too
sure of this base...but it now looks as though it has some merit. (2) Total FTIC,
101.9% ahead of last year, with 216 applications for 1976 versus 107 for 1975. The
total of all applications reflects a 98.3% increase over last year, with 236 appli-
cations for 1976 versus 119 for 1975. Mr. Thompson concluded that he would like the
trend of the FTIC applications to continue to give SVSC strong support. SVSC was the
fastest growing state college last year in FTIC, with a 33% increase and 603 new
students. Northern Michigan was second, Central Michigan was third and Michigan State
was fourth. All of the rest of the state colleges dropped in FTIC. SVSC’s trend
looks like it is continuing and it is an enjoyable one at this time.

Mr. Curtiss noted that this time last year they were looking somewhat askance
at students applying earlier than in the previous year and asked if this activity
were still continuing. Mr. Thompson indicated he thought it was--he talked with
Western and Central Michigan this week and also has a meeting coming up with other
Directors of Admissions--there are still those who share that conservative point of
view that students are applying earlier. This is the last year for the large enroll-
ment of seniors coming out of high school. There will be an increasing percentage of
decline through 1980 before this trend reverses, and thus, SVSC won’t be able to pick
up the difference until after that date. The graduate programs, however, will be grow-
ing.

Mrs. Saltzman questioned the ratio of commuter students versus residence students
indicating she was thinking about housing. Mr. Thompson responded that this was a very
good question in relation to Fall 1976 in planning and looking ahead to housing. With
the "Other Michigan" category, which shows a 50% increase in applications, SVSC would
have to make the assumption that housing would be required by these students. This
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is something SVSC is going to take a real hard look at early in January, he conclude
Dr. Ryder agreed and indicated SVSC is currently utilizing some of the dormitory
space for offices, some of which could be made available to students, assuming
additional mobile units were brought in, or the offices were moved someplace else,
as well as getting dorm space built, which is something SVSC couldn't get before
next Fall, at the earliest. There is a need to study very quickly and make a
decision.

Mrs. Saltzman questioned where the "Other Michigan" students were coming from
and Mr. Thompson explained that SVSC concentrated recruitment efforts for two or
three years in Wayne county and it is starting to pay off in terms of applications
increasing each year. Also, Macomb and Oakland county applications are starting to
come to SVSC. There is currently heavy Admissions recruitment concentration in the
Thumb area, which has already brought in more applications this year as opposed to
last year. In the future, as Admissions looks at FTIC students in terms of planning,
he would like to emphasize one area each year and hit it hard, as is being done now
in the Thumb area. Up north and west, SVSC is still not very well represented. He
concluded that he would like to get a well-rounded segment of the Michigan public
since SVSC is a state institution.

Dr. Ryder added that contributing to SVSC's enrollment increases undoubtedly is
the fact that Central Michigan has had to close its doors to more students because
of insufficient housing in the area, including the community—they have simply satu-
rated dorm and community space. Also, Michigan State has limited its enrollment for
the Winter semester, which would have a bearing too. He concluded that he felt the
growing programs at SVSC, athletics, outstanding faculty and changing the name of
the College to include "State" have been contributing factors in increased interest
in the college which people now view as a more comprehensive institution.
Dr. Ryder noted that he had just received a "Fall 1975 Enrollment Report" from the Michigan Council of State College Presidents, dated November 20, 1975, copies of which will be provided Board members later. He reviewed briefly the "Summary of Enrollment Changes" 1974-75 and 1975-76 Fall Term statistics as follows:

The percentage of increase in headcount showed SVSC on top with 22.5%, Lake Superior second with 14.9%, U of M--Dearborn third with 13.0%, Michigan Tech fourth with 11.0%, Grand Valley fifth with 9.9%, Wayne State sixth with 9.7%, U of M--Flint seventh with 9.3%, Central Michigan eighth with 7.5%, and so on down the line, with Eastern Michigan dropping by 0.8%.

The percentage of increase in full-time equated students was led again by SVSC with 21.0%, U of M--Dearborn second with 20.2%, Lake Superior third with 12.1%, Wayne State fourth with 10.8%, Michigan Tech fifth with 8.6%, U of M--Flint sixth with 7.8%, Grand Valley seventh with 7.2%, Central Michigan eighth with 7.0%, and so on down the line, with two dropping--Ferris State by 0.4% and Eastern Michigan by 0.1%.

It was concluded by Dr. Ryder that based upon this data, SVSC is "staying with it" and people are continuing to come. SVSC's problem will be in providing housing, classrooms and office space and it may come to limited enrollment if these facilities cannot be provided.

Mr. Zahnow questioned if administration would give some consideration to having some freshmen living off campus in homes that would be sponsored by the College. Dr. Ryder advised that virtually everyone who has institution sponsored or approved housing has to take their chances on it. Mr. Zahnow agreed, saying it would be a long ways from what the College would want to do, but at the same time, there might be some consideration given to it. Mr. Curtiss pointed out that SVSC is not really enforcing freshmen living on campus now. Dr. Ryder advised that SVSC assists people in getting outside housing now, but the College needs to make a more aggressive effort.
Dr. Suchara questioned how many people were involved in recruitment and Mr. Curtiss indicated that SVSC does not do any recruiting—it simply provides advisors and counselors. Mr. Thompson noted that Dolores Ramirez has been out in the Thumb three days a week and has now moved to Oakland and Macomb counties. College Nights are also covered by the Admissions staff. He has gone out himself on many occasions but currently his time is quite limited. Dr. Ryder called attention to Mr. Thompson holding two jobs now in the College and that the Registrar's activities require much of his time. Normally the Director of Admissions would have a territory as well as the Admissions counselors.

2. Recommendations on Proposed New Academic Organization

Dr. Ryder reminded the members of the Board that he had sent them a memo and materials having to do with this new organization, and that he would like to point out now that these recommendations stem from the GO Committee's Preliminary Report which was delivered to him in September after which the committee was to hold hearings and study the whole matter of their recommendations on academic organization as well as many, many other things. The committee has found that the one area of major concern was academic organization and the particular recommendations it made in its Preliminary Report. Most of the other items seemed to hit a responsive cord with the faculty and other groups. The committee is going to provide an Addendum, which with the Preliminary Report, will become its Final Report.

As far as academic organization was concerned, there really was no conclusion. The committee indicated a number of points of view from various members of the faculty and administration. Based upon these points of view and consultations he has had with many people, Dr. Ryder announced he was proposing an organization which he felt was calculated to be more descriptive of what the institutions does and hopefully to indicate the thrust of the institution—one which incorporated the position taken by
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the GO Committee--where the institution should go...increasing emphasis on career areas but with a strong Liberal Arts base. He believed that while this is not exactly the same recommendation the committee originally submitted, about which there were reservations, this new recommendation seems to meet with good response. This was proposed to the Administrative Council, President of the Student Senate and some of his people, and finally to the administration, faculty and student body at large, and with the Institutional Development Committee--a committee under the faculty contract which should be involved in this sort of a venture. While there may be some disagreement here and there, there seems to be strong support for this organization and thus, he recommended that the Board take action by means of a resolution which has been prepared for this purpose.

Dr. Ryder indicated he could go into detail, but since all the Board members had the material, perhaps it would suffice if he were to answer any questions.

Mr. Curtiss asked the effective date and Dr. Ryder gave January 1, 1976 for the change of titles. The movement of Economics would be effective January 1, 1976. Physical Education would be moved to Education effective January 1, 1976. However, the whole question of Curriculum Committees for each School and a coordination of curriculum provided by an Academic Policies Committee is within the SVSCFA contract and must be negotiated. How long this would take, he didn't know, but it will be looked at and discussed--he would hope it would be in place by July 1, 1976. It could go beyond that depending upon how long it takes to complete a contract. He does want to move as rapidly as possible in the SVSC catalogs, publications and in every other way throughout the state.

Administration is looking at an approach to the establishment of future Schools. There are currently three Schools, each having a Dean, and three Divisions, each having a Director. The guidelines for the establishment of a School in the future
would be a minimum of ten full-time faculty and 6,000 student credit hours, and
the offering of a degree. Units being established not meeting this criteria could
be designated as Divisions...and when large enough, established as Schools.

The School of Arts and Sciences brings Science at SVSC out in the open. Be-
fore, it was under Liberal Arts and it was difficult to know whether SVSC had a
Science program. This is the most typical terminology used throughout the country--
SVSC is not being innovative.

The School of Business and Management is viewed as being more descriptive of
what SVSC's program will be under the new Dean.

The Division of Engineering and Technology emphasizes the fact that SVSC cur-
rently has an engineering program--one in mechanical extending through three years
and three others currently extending for two years each. Technology has four-year
programs now. Both Engineering and Technology would be expanded when the new build-
ings have been completed.

The Division of Nursing and Allied Health Sciences would include the four years
in Nursing, the administration of the Medical Technology program SVSC now has and
its potential growth, and the possibility of building on top of Delta's Associate
Degree programs in Allied Health. SVSC is not planning to offer Associate Degree
programs in any areas. Any programs SVSC has will be clearly four-year or built on
top of Associate Degree programs.

The Division of Public Services is a most important unit which includes Social
Work, Criminal Justice, Youth Services and possibly Human Services program which SVSC
has in the Psychology area. It is felt that with the growing segment of aging public,
there will be a need for the preparation of people to deal with it. Mr. Bredholt just
came from a program SVSC held here today for people of this type. There is a growing
interest by people who are retired in continuing their education. This interest is
not only at the state but at the federal level as well. Dr. Ryder indicated he had recently attended a Conference in Boston where Senator Kennedy spoke and expressed his support to provide more programs for retiring and aging people. Such a program supported by the Division of Public Services and the School of Education will become a major effort at SVSC in the future and many other institutions will be moving in this direction.

Mr. Bredholt asked about the status of the present All-College Curriculum Committee with which students were involved and if the intent was to have a Curriculum Committee for each School. Dr. Ryder advised that this aspect of academic organization still had to be negotiated—the SVSCFA agreed there would be a student on the Curriculum Committee and at this point in time, he would say that the administration will take that same position in the negotiations. Dr. McCray added that the present Curriculum Committee rates the contributions of students very highly. They have been most valuable over the years and he would welcome them again.

In conclusion, Dr. Ryder said that he thought this academic reorganization is a major step forward for the institution and a positive response to the GO Committee. Hopefully, it will help people outside the institution to better understand the new program directions and assist the institution in its growth and development. There was a consensus of the Board that the resolution on Academic Reorganization should be presented under the Academic Committee report.

3. Governor's New Executive Order and Budget Cuts Required

Dr. Ryder stated that at the time he put this item on the Agenda he made the assumption that the Governor's new Executive Order would have been distributed. It has not, but the latest information is that it will be handed down tomorrow. The Governor has called him to Lansing tomorrow for a 3:00 p.m. meeting, along with other Presidents at different times. He assumes the Governor will be talking about his Executive Order and his views about the 1976-77 budget. Thus, at this point, he
couldn't report anything, but was extremely hopeful that the cut that was recommended for SVSC in the first Executive Order will be reduced substantially...that SVSC will not have to raise tuition. Billings have already been distributed to the students, and while there is a disclaimer on them saying the Board has a right to raise tuition, his feeling is that it is undesirable to do so at this time inasmuch as tuition was raised 12% in the Fall. A tuition raise is a consideration, however. Assuming SVSC doesn't raise tuition next semester, he has a strong feeling SVSC will have to do so next year. The Fee Structure Committee of the College is studying all SVSC's fees and next Spring it will be known how much needs to be raised and for what purpose, with a recommendation being made in the Spring for Fall 1976.

Dr. Ryder indicated he anticipated there would be a cut in the 1975-76 appropriations and he predicted SVSC's estimate of $90,000 for utility cost increases will not be funded and thus, the institution will have to make up that deficit. When the amount of the cut is known, the administration will have to go back and look at the budget again and try to determine where the cuts need to be made. This was done when the Governor's first Executive Order cut SVSC by $300,000 plus the $90,000 in utility cost increases. The library is likely to be cut and certain administrative positions held back, and some other things about which he has commented before. Hopefully, the cuts throughout the institution will be as limited as possible, but it all depends upon the Governor's cut which will be known tomorrow.

Mr. Serotkin questioned the role of the Legislature in determining the institution's budget--amounts, use and how spent. Dr. Ryder advised that the Legislature itself appropriated to SVSC on a line item basis--twelve or fifteen--including instructional, liberal arts, nursing, student aid, library, other broad academic programs, general support, etc. There is a line item on the Polish Studies program itself. The Legislature can get very specific. After the Legislature makes the appropriations on
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a line item basis, the Governor can actually go in and veto any line item. He vetoed the entire Health Sciences budget for Ferris State because he was after the Optometry School which he didn't want. The Governor did not veto anything in SVSC's budget this year, including construction.

Mrs. Saltzman asked why the Legislature couldn't just make the appropriations and let the College be sensible about a budget. Dr. Ryder indicated that most of the Presidents feel the same way and that he agrees. The Legislature, however, is not very responsive to this approach—it is concerned that money is spent generally where people say it is going to be spent. Mr. Curtiss added that the Legislature has gotten into trouble with colleges starting programs without approval. Dr. Ryder noted that constitutionally, institutions have the right to spend the money any way they choose as long as it is done legally. While the Legislature can pass on a line item, the institution can spend it in any way it sees fit. However, if this is done, the Legislature could cut an appropriation the next time. Mr. Zahnow added that looking back over the last five or six years, the pressure has been on a continuing basis. It has been stronger and stronger...there is no going back. There is good to it. It is forcing the institutions to budget more properly than before and he was for it.

A new factor in the budget process was introduced by Dr. Ryder. AT SVSC's hearing with the Bureau of the Budget, the discussion included the "formula budgeting" concept. Each institution would be looked at on the basis of how much it costs to educate freshmen, sophomores, juniors, seniors and graduate students, which is done in many states now, and then allocations made on an equal basis to the colleges. Personally, he said, he was inclined to support this view—obviously it would assist this institution. On such a comparable basis, SVSC would have more support...it is a good way to distribute funds. If the state doesn't have too much money, it is distributed, based upon the formula. It has merit. Comparable data is necessary—you do have to know what you
are talking about when you establish the formula. In Texas, the state uses the formula but the institution can use the allocation as it wants. In California, the formula is used but the institution can't move the money around inside despite the fact that its needs within may have changed. If formula budgeting is adopted in Michigan, Dr. Ryder concluded, he would hope it would move in the direction of Texas.

Mrs. Saltzman, with regard to budget cuts, stated that it would seem there is not a great deal this Board could do about the amounts, the impact on programs, etc. other than lobbying. Dr. Ryder indicated this was true, and because of the individual efforts of Board members, his own efforts, those of the student government, and other people, he was extremely hopeful that SVSC's cut will be much less than the original cut—he will find out tomorrow.

4. Kochville Zoning Board Report (See Attachment)

Mr. Stuart D. Gross, Director of Community Affairs, distributed a "Summary of Saginaw County Metropolitan Planning Commission Study" published in January 1975, which he reviewed in detail by use of an area map. He advised that SVSC had been asked by the Kochville Township Zoning Board to have some input on the new zoning law for Kochville Township—it may already be too late. It is hoped that SVSC's input will be helpful in protecting the environmental area around the College as the community develops...how the College would like to see the perimeter of the campus zoned. The Board members discussed briefly, with Mr. Curtiss pointing out that the College bought more property at first than was expected to be used for educational purposes in order to have a green area between the College and whatever happened across the road. This was done to provide the College its own buffer. Mr. Zahnow, referring to the other side of Bay Road, suggested SVSC might recommend that rather than the area going totally commercial, apartments or something that wasn't too commercial could be built.
This summary takes a look at where Saginaw County and the Saginaw Metropolitan area (The City of Saginaw and 18 surrounding townships) are today and what the years to 2000 hold. It also contains a challenge to Saginaw Valley State College to assist in the development.

Here is a summary of the report:

Geographically, Saginaw County is north of major railway, highway, and aviation corridors. Development of the St. Lawrence Seaway can make us an important seaport. As a result of the physical location, Saginaw County is a relatively stable area. Prospects for rapid growth are not present. At the same time, there appears little likelihood the industrial base will be eroded.

The County's economy is based on the automobile and General Motors. GM plants employ 27 per cent of the labor force; other major employment (retail, wholesale, government, education, etc.) 63 per cent; hospitals 4 per cent; Michigan Bell 2 per cent; Wickes Corporation 2 per cent; Baker Perkins 1 per cent; Eaton Corporation 1 per cent. Total employment in the county in 1974 was 88,800.

This is a rich and varied agricultural county with agricultural products carrying a market value of more than $25 million. Major cash crops in the county are corn, wheat, sugar beets, soybeans; pigs, chickens, and cattle are major livestock businesses.

The population growth of Saginaw County from 1960 to 1970 was 15.2 per cent, slightly above the State and National average of 13.3 per cent. The City of Saginaw is losing population, the townships are gaining. The urbanization of Bridgeport and Saginaw Townships is the the greatest, with small towns like Hemlock, Merrill, St. Charles now feeling the out-City migration.

White population in the City of Saginaw is declining, non-white population is increasing.
The median age for Saginaw County is currently lower than the median age for the State in nation. Economically, this could be an asset by providing a younger potential labor force. Examination reveals in Saginaw the youth is partly due to a very high percentage of blacks and chicanos in the 0-14 age group with a surprisingly smaller '6' and over age group.

Saginaw County's population has increased from 219,743 in 1970 to an estimated 233,740 on January 1, 1974, an increase of 6.2 per cent. This indicates growth is at the same rate as between 1960 and 1970.

The major developments in Saginaw---residential and commercial---is on a southeast-northwest axis. (This pathway includes the SVSC Campus).

While Saginaw County enjoys a high industrial wage, the per capita income in the City of Saginaw lags behind the per capita income of the county and State. Per capita income in the county is estimated at $4,173, compared to a State average of $4,755. However, in the City the per capita income is $2,977. The average income per household in Saginaw County is $14,527, but in the City it is $9,990. The State average is $14,741. (What this means for Saginaw Valley State College is that for every dollar increase in tuition and fees, the burden of finding that extra money falls heavier on Saginaw City residents, primarily non-white, than for the average person living in the County outside of the City.)

The average production worker in the Saginaw area earned $180 per week at the rate of $4.50 per hour in 1970. This compares with $134 per week at a rate of $3.35 nationally. The wage gap is increasing. In 1960 Saginaw production workers earned nearly 25 per cent more than the national average; but in 1970 this had increased to 34 per cent.

While the economic base appears assured with the major GM plants, if Saginaw County is to progress along a course of balanced economic development, the county must attract industries in electronics, telecommunications, biomedical, as well as expanded financial and business services.
The report recommends the development of a full-time permanent research, development and technical assistance agency to provide data, identify opportunities, develop reporting system of area opportunities, and assist interested developers or economic sectors interested in the Saginaw area.

The research and development institute, the report says, should be developed at SVSC to provide brainpower for spin-off industries, libraries, boulevards, and urban design consciousness. The development of biomedical industry is tied to well developed institutions of higher learning.
Mr. Gross asked for guidance from the Board, indicating that a letter of intent setting forth SVSC's development plans of property it currently owns, and possible future purchase of land it does not own.

Dr. Ryder concluded that administration should propose to the Board what it feels the zoning should look like, after which it could be discussed.

5. Report on Personnel

It was pointed out by Dr. Ryder that all of the Board members had already received a copy of the Report on Personnel and where various positions stand and, therefore, he would just review briefly. He should be receiving back tomorrow evaluation forms from members of the committee on the Director of Safety and Security, and hopefully, this position will be filled in the immediate future. There are a number of other positions outstanding as shown, he concluded, and unless there were any questions, he would let the report stand. No questions were raised.

6. Institute of Polish Studies

Dr. Ryder advised that SVSC currently has 37 applications for the position of Director of the Institute of Polish Studies. A committee composed of faculty and administration is involved in the study of credentials. Hopefully, interviewing will take place in January and SVSC will be able to fill the position just as soon as possible thereafter. Despite what has been in the newspapers and letters, Dr. Ryder said, the same three courses that were offered when the semester started are still continuing—Tuesday nights, ABC's of Polish Pleasures—21 students; Wednesday nights, Intermediate Polish 1—2 students; and Thursday nights, Elementary Polish 1—30 students.

An "Announcement of Course Offerings for Winter Semester 1976" for the Institute of Polish Studies was distributed for the information of the Board.

Dr. Ryder concluded that he wanted to re-emphasize the fact that SVSC is continuing with the Institute of Polish Studies and hopes to acquire the new Director very soon.
VI. COMMITTEE REPORTS

1. Academic Committee

Mr. Kendall reported that he had three matters to present to the Board for action.

A. Academic Reorganization

RES-273 Mr. Kendall offered the following resolution for adoption:

WHEREAS, The Goals and Objectives Committee has submitted its report to the President, and
WHEREAS, The Committee does not make conclusive recommendations with regard to academic reorganization, and
WHEREAS, The President has proposed an academic reorganization that takes into account several of that Committee's recommendations regarding academic reorganization, and
WHEREAS, The President's recommendation has been reviewed by the chief administrative officers, the President of the Faculty Association, student leaders, interested faculty, students, staff, and the Institutional Development Committee;
NOW, THEREFORE, BE IT RESOLVED, That the academic reorganization as proposed by the President in the attached document, "Proposed Academic Reorganization of Saginaw Valley State College," be authorized.
Mrs. Saltzman supported.

Ayes: Curtiss, Kendall, Saltzman, Serotkin, Suchara, Zahnow
Absent: Arbury, Gilmore
Resolution adopted.

B. Sabbatical Leave

RES-274 Mr. Kendall offered the following resolution for adoption:

WHEREAS, The Professional Practices Committee has submitted to the Administration its recommendations for Sabbatical Leave for faculty for 1976-77, and
WHEREAS, The Administration has made its recommendations for Sabbatical Leaves;
NOW, THEREFORE, BE IT RESOLVED, That the following faculty are granted Sabbatical Leave for 1976-77 as described in their application:

Faculty members granted Sabbatical Leave are:
Dr. Brian Chow, Physics -Fall and Winter at half salary
Prof. John Clinkenbeard, Accounting-Winter term at full salary
Dr. Joseph Matti, Mathematics -Fall term at full salary
Dr. Merlyn Mondol, Psychology -Fall and Winter at half salary
Prof. Donald Novey, Economics -Winter term at full salary
1. The term College is used exclusively with relationship to the total institution and its clusters of collegiate units and academic support systems. Its use reminds us of its source, collegium, which implies the interdependency of its several members.

2. The title College as used previously to refer to academic units is changed to School or Division. For example: School of Education, Division of Public Services.

3. The academic structure is as follows:

<table>
<thead>
<tr>
<th>Collegiate Unit</th>
<th>Academic and Administrative Head</th>
</tr>
</thead>
<tbody>
<tr>
<td>School of Arts and Sciences</td>
<td>Dean</td>
</tr>
<tr>
<td>School of Business and Management</td>
<td>Dean</td>
</tr>
<tr>
<td>School of Education</td>
<td>Dean</td>
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<td>Division of Engineering and Technology</td>
<td>Director</td>
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<td>Division of Nursing and Allied Health Sciences</td>
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<td>Division of Public Services</td>
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The term "Division" is used to indicate a collegiate unit with the potential of becoming a School. The Administration will decide when a Division will become a School or a School a Division. General guidelines for that decision will be:

1. That a School have a minimum of 10 full-time faculty members
2. That a School produce a minimum of 6,000 student credit hours each fiscal year
3. That a School offer a program or programs leading to one or more academic degrees

The term "Dean" is used to indicate the academic and administrative head of a School; "Director" of a Division. When a Division becomes a School the Director may apply for the Deanship and be considered along with other applicants. Current deans and directors will fill these positions. That is; Dr. Collins, Dr. Harmon, Dr. Peterson, Mr. Graham, Mrs. Sullivan (acting), and Dr. James, respectively.

4. The departments and areas of study within the six units are:

School of Arts and Sciences
- Humanities
- Natural Science
- Social Studies
- Art
- Biology
- Chemistry
- Dance
- English
- Ethnic Studies
- History

Foreign Languages: French, Spanish, German, Greek, Latin, Polish
School of Arts and Sciences (Cont'd)
Mathematics
Computer Science
Data Processing (Possible future transfer to another unit)
Medical Technology (Possible future transfer to Nursing and Allied Health Science)
Music
Philosophy
Physics
Political Science
Psychology
Sociology
Speech and Theatre Arts
Institute of Polish Studies

(For future development) Communications and Visual Arts

School of Business and Management
Accounting
Economics
Finance
Management
Marketing

(For future development) Master of Business Administration

School of Education
Educational Foundations
Curriculum and Instruction
Physical Education
Master of Arts in Teaching

Division of Nursing and Allied Health Sciences
Nursing

Division of Engineering and Technology
Applied Science
Construction Technology
Environmental Studies
Industrial Chemistry
Mechanical Engineering Technology
Engineering Transfer Program
Division of Public Services

Social Work
Criminal Justice
Youth Services
Human Services (Possible transfer from Psychology)

5. Target dates:

January 1, 1976 -- Titles changed
January 1, 1976 -- Economics moved to School of Business and Management
January 1, 1976 -- Physical Education moved to School of Education
July 1, 1976 -- Curriculum Committee for each School and Division established. Coordinating of curriculum is provided by Academic Policies Committee (To be negotiated)

JMR:ym
11/26/75
SVSC BOARD OF CONTROL
Regular Monthly Meeting December 8, 1975

Ayes:
- Dr. Rose Novey, Mathematics - Winter term at full salary
- Dr. Charles Pelzer, Biology - Fall term at full salary
- Dr. Donna Read, Education - Winter term at full salary
- Dr. Zeller Robertson, Political Sc. - Fall term at full salary
- Dr. William Smith, English - Fall term at full salary
- Mrs. Saltzman supported.

Absent:
- Arbury, Gilmore

Resolution adopted.

C. Louis A. Vaupre

RES-275  Mr. Zahnow offered the following resolution for adoption:
WHEREAS, Louis A. Vaupre has served Saginaw Valley State
College ably and well in a variety of capacities over the
past decade, and
WHEREAS, Mr. Vaupre has been a member of the Saginaw Valley
State College Board of Control, from September 23, 1968 to
July 20, 1975, when he decided not to ask for reappointment
to a second term, the Board of Control of Saginaw Valley State
College desired to pay its recognition to Mr. Vaupre for his
loyalty and friendship, and
WHEREAS, Mr. Vaupre's interest in Saginaw Valley State College
was apparent before his appointment to the Board of Control, as
shown by being Vice-Chairman of the Board of Fellows of Saginaw
Valley State College, as a member of the original Saginaw Valley
College Board of Control, and the College's Development Fund, and
WHEREAS, Mr. Vaupre's wisdom, humor, and personal interest in
the College's development, particularly in the area of the Observ-
atory, a project he nurtured and loved because of his own keen
interest in astronomy, will be sorely missed by the College;
NOW, THEREFORE, BE IT RESOLVED, That the Board of Control deeply
regrets the loss of Mr. Vaupre as a member, and wishes him well in
the future with many more years to enjoy his hobbies and associa-
tions, and
BE IT FURTHER RESOLVED, That the Board of Control extends a
very cordial invitation to Mr. Vaupre to attend future functions
of the college and be present at Board of Control meetings when
he desires.
Mr. Kendall supported.

Mr. Zahnow suggested that a copy of this resolution with an appropriate
letter be forwarded to Mr. Vaupre.

Ayes:
- Curtiss, Kendall, Saltzman, Serotkin, Suchara, Zahnow

Absent:
- Arbury, Gilmore

Resolution adopted.
2. Finance Committee

Chairman Zahnow reported that he had five matters to present to the Board for action.

A. Residence Halls Association Fee

RES-276 Mr. Zahnow offered the following resolution for adoption:

WHEREAS, The Dormitory Council was duly established by a bill passed by the Student and Faculty Senate and signed by the President of the Student Body and the President of the College on November 20, 1973, which authorized that "the Council may, at its discretion, establish dormitory resident student fees to be collected by the Dormitory Council," and

WHEREAS, The name of the "Dormitory Council" has been changed to the "Residence Halls Association," and

WHEREAS, The Residence Halls Association has levied a fee of $2.00 against each student living in the residence halls during the winter term of 1976 and has requested that this fee be collected by the administration;

NOW, THEREFORE, BE IT RESOLVED, That there is hereby imposed on each student living in the residence halls and paying room and board charges during the winter term of 1976 an additional charge of $2.00, and

BE IT FURTHER RESOLVED, That the administration is authorized to pay over to the Residence Halls Association the total amount collected under this resolution to be used by the Association as it sees fit.

Mr. Kendall supported.

Mr. Zahnow indicated that this fee levy was pretty broadly supported by the Residence Halls, as he understood it. Mr. Bredholt concurred, advising that it was unanimous.

Ayes: Curtiss, Kendall, Saltzman, Serotkin, Suchara, Zahnow
Absent: Arbury, Gilmore

Resolution adopted.

B. Appointment of Auditors

BM-445 Mr. Zahnow moved that the accounting firm of Yeo & Yeo be appointed to audit the financial records of Saginaw Valley State College for fiscal year ending June 30, 1976.

Mrs. Saltzman supported.

Ayes: Curtiss, Kendall, Saltzman, Serotkin, Suchara, Zahnow
Absent: Arbury, Gilmore

Motion carried.
C. Account of National Institute of Health

RES-277  Mr. Zahnow offered the following resolution for adoption:

WHEREAS, The federal government has suggested that the College establish a new bank account to receive deposits of federal grant funds;

NOW, THEREFORE, BE IT RESOLVED, That such an account is authorized to be opened at Michigan National Bank, and

BE IT FURTHER RESOLVED, That the Chairman, Treasurer, President or Vice President for Business Affairs, acting individually, are authorized to sign checks and other instruments on behalf of the College, and

BE IT FURTHER RESOLVED, That a resolution in the form desired by the bank be adopted and included in the Minutes of this meeting.

Dr. Suchara supported.

Ayes: Curtiss, Kendall, Saltzman, Serotin, Suchara, Zahnow
Absent: Arbury, Gilmore

Resolution adopted.

D. TIAA-CREF Retirement Plan

Mr. Zahnow called upon Dr. James to explain. Dr. James reminded the Board members that SVSC has participated in the retirement plan for many years. This resolution has been prepared as a result of provisions in the current SVSCFA contract, plus changes in the federal law regarding retirement programs which goes into effect on January 1, 1976. As a state institution, SVSC is not subject to the federal law, however, it seems TIAA is a model in many respects for federal legislation, and TIAA has had to change some of its provisions as a result of federal laws. SVSC has made some modest changes, Dr. James pointed out, and reviewed the resolution in detail.

RES-278  Mr. Zahnow offered the following resolution for adoption:

(See Attachment).

Mr. Kendall supported.

Ayes: Curtiss, Kendall, Saltzman, Serotin, Suchara, Zahnow
Absent: Arbury, Gilmore

Resolution adopted.
RESOLUTION RE TIAA-CREF RETIREMENT PLAN

WHEREAS, The contract for the 1975-76 fiscal year between the College and the Saginaw Valley State College Faculty Association contains several provisions concerning the retirement plan of the College, and

WHEREAS, The Board of Control considers these changes to be appropriate and desires that the same provisions be extended to other college employees who are or may become participants in the plan;

NOW, THEREFORE, BE IT RESOLVED That the Policies Manual and all other practices and procedures which may be in conflict are hereby amended as appropriate and necessary, and the following plan provisions are hereby adopted to be effective on and after January 1, 1976:

PARTICIPATION.
1. For Class A employees (including full-time administrative officers and all full-time actively working members of the bargaining unit) participation shall be:

   (a) Voluntary on employment.

   (b) Required after completion of one year of service and attainment of age 30.

ENTRY.
2. The general policy for entry into the retirement program shall be as follows:

   (a) EXISTING EMPLOYEES. (Those who did not enter upon initial employment.)

      A. Enter June 1 to June 30 to take effect on wages received in next fiscal year.

      B. Enter December 1 to December 31 to take effect on wages received in next calendar year.
REPURCHASE.

3. In the event a participant in this plan terminates employment for reasons other than retirement or disability and requests that TIAA-CREF repurchase his or her annuity, the College will approve such repurchase provided the participant is not employed by or moving to another institution having a TIAA-CREF retirement plan for which he or she will be eligible, and provided the repurchase meets the other conditions under which TIAA-CREF will repurchase annuities. Upon repurchase the portion of the accumulation (less any repurchase charge) attributable to Plan Contributions made by the participant will be payable by TIAA-CREF to the participant. The portion of the accumulation attributable to Plan Contributions made by the College will remain in the annuity contract(s) to provide retirement and/or death benefits for the participant, except that if the Plan Contributions made by the College to the annuities totaled less than $2,000 such portion (less any repurchase charge) will be paid to the participant. Amounts paid to the participant upon repurchase shall be in full satisfaction of the participant's rights to retirement and/or death benefits attributable to such amounts repurchased.

RBD: jea
12-8-75
E. Presidential Residence

RES-279 Mr. Zahnow offered the following resolution for adoption:

WHEREAS, The College in 1965, using private funds contributed to the College, purchased a residence located at 359 Stoneham Street, Saginaw Township, Michigan, which was used as a residence for the President, and

WHEREAS, The net proceeds from the sale of this property in May of 1975, after subtracting expenses related to the sale, amounted to $49,754.48, and

WHEREAS, The Saginaw Valley College Development Fund has purchased a house located at 7371 Glen Eagle Drive, Bay City, Michigan, and has authorized its sale to Saginaw Valley State College for the amount of $49,754.48, and

WHEREAS, The College has been reimbursed by the Saginaw Valley College Development Fund for expenditures previously made for furnishings, carpeting, professional fees and other items related to the presidential residence;

NOW, THEREFORE, BE IT RESOLVED, That the officers of the College are hereby authorized to make a payment from the Plant Fund to the Saginaw Valley College Development Fund in the amount of $49,754.48 constituting payment in full for the property located at 7371 Glen Eagle Drive, Bay City, Michigan, together with all furniture, appurtenances and equipment located on the premises which may be the property of the Saginaw Valley College Development Fund.

Mrs. Saltzman supported.

Ayes: Curtiss, Kendall, Saltzman, Serotin, Suchara, Zahnow
Absent: Arbury, Gilmore

Resolution adopted.

Mr. Zahnow noted that the reason for this resolution was to change the title of the presidential residence—that the balance of the funds over the $49,754.48 received from the sale of the original house was contributed by private funds, and going back into history, the $49,754.48 was contributed by private funds at a prior time and that amounts for the presidential home did not come from state funds in any manner.

3. Building Committee

Mr. Curtiss reported that the Chairman of the Building Committee was not able to be present this evening, but there were two matters to be presented to the Board for action.
A. Instructional Facility No. 2

RES-280 Dr. Suchara offered the following resolution for adoption:

WHEREAS, in 1972 the Joint Capital Outlay Subcommittee declined to release funds for the preparation of working drawings for Instructional Facility No. 2 (Brown Hall) in the belief that prospective enrollments did not justify the construction of a facility of the proposed size, and

WHEREAS, enrollments have now resumed a sharp upward trend, and such a facility is critically needed;

NOW, THEREFORE, BE IT RESOLVED, That the administration is hereby requested to review the program statement for this building including classrooms, offices and a science wing, to propose such revisions as may be appropriate because of changed conditions, to reaffirm the appointment of the architectural firm of Alden B. Dow Associates and to confer with the Building Committee in regard to this project as necessary from time to time, and

BE IT FURTHER RESOLVED, That the Board of Control considers this project to be highly important and desires that it move forward as quickly as possible.

Mr. Kendall supported.

Ayes: Curtiss, Kendall, Saltzman, Serotin, Suchara, Zahnow
Absent: Arbury, Gilmore

Resolution adopted.

Mr. Curtiss pointed out that the firm of Alden B. Dow Associates is the same one that did the original building here and the College has a modest investment in the firm already.

B. Central Heating and Cooling Facilities

RES-281 Mrs. Saltzman offered the following resolution for adoption:

WHEREAS, there has been received from the Bureau of Facilities of the State of Michigan a list of engineering firms considered to be qualified to provide professional engineering services in connection with the proposed central heating and cooling facilities and

WHEREAS, interviews have been conducted with six of these firms and a choice made as to the preferred firm;

NOW, THEREFORE, BE IT RESOLVED, That the administration is hereby requested to notify the Bureau of Facilities that the selected firm is Harley Ellington Pierce Yee Associates of Southfield, Michigan, and to request the release of funds to proceed with engineering studies.

Dr. Suchara supported.
Ayes: Curtiss, Kendall, Saltzman, Serotin, Suchara, Zahnow
Absent: Arbury, Gilmore

Resolution adopted.

Dr. Ryder emphasized the importance of SVSC having a Central Heating and Cooling Plant if it is going to move ahead with the development of the campus. The whole question is one of what fuels are to be used and the flexibility of the structure in order to be able to change from one type of fuel to another. He pointed out that U of M--Flint's heating and cooling plant, which has been funded, will be moving to oil at the outset with a possibility of moving to coal in 1980. The purpose of the study is to explore all aspects of the development of this institution's heating and cooling plant, which almost becomes SVSC's #1 priority as compared to other buildings.

With regard to the Technology Building, Dr. Ryder advised that SVSC had not made any commitments about this project. The College is still seeking funds for it and is making progress. Probably by the next Board meeting an announcement can be made regarding additional contributions in support of this building. At that time too, Dr. Ryder concluded, it is hopeful that administration will be ready with a concurrent resolution which can be submitted to the Legislature for approval to support this building on the campus.

VII. OTHER BUSINESS

1. Married Housing Survey

Mr. Curtiss called upon Mr. Bredholt to report on the status of this survey. Mr. Bredholt indicated that every institution in the state had been contacted and had provided housing materials, including services rendered, etc. It had been Student Government's intent to work with the registrar in the mailing of the survey to students, but missed the timing of mailing with that department.
Continuing, Mr. Bredholt noted there were a number of things he needed to know with respect to the Board's thinking, such as--type of structures (dormitory or apartment); occupancy (married students), (juniors and/or seniors), (faculty), (staff) and timing.

Mr. Curtiss indicated he was not sure the Board could write the rules before the survey were completed. Before it can be determined what should be built, it is necessary to know how the students perceive the need, and thus, he was quite anxious for the survey to be completed.

Mr. Thompson offered the use of the registrar's current list of 3,800 to 4,000 students which would be a good sample to work with, and Dr. Ryder asked that he and Mr. Bredholt work together to get the survey out promptly.

2. Annual Organizational Meeting of the Board of Control

Mr. Curtiss advised that the By-Laws of Saginaw Valley State College call for the Annual Organizational Meeting of the Board of Control to be held after July 22nd and before August 22nd of each year. This has been postponed on occasion and again this year awaiting the Governor's appointment of new members to the Board. The Board's membership is now complete, and thus it is appropriate to have the Organizational Meeting tonight. Nominations for the offices of Chairman, Vice Chairman, Secretary and Treasurer were then requested.

Mrs. Saltzman presented the following nominees for the slate of officers:

Mr. Charles B. Curtiss  Chairman
Mr. John W. Kendall  Vice Chairman
Mrs. Ned S. Arbury  Secretary
Mr. Melvin J. Zahnow  Treasurer

There being no further nominations, Mr. Curtiss called for a motion.

RM-446 Mrs. Saltzman moved that the nominations be closed and that a unanimous ballot be cast for each of the nominees.

Dr. Suchara supported.

Ayes: Curtiss, Kendall, Saltzman, Serotin, Suchara, Zahnow
Absent: Arbury, Gilmore

Motion carried.
3. **Student Government Community Service Project**

Mr. Bredholt announced that the Student Government wanted the opportunity to do something for the college and has initiated a Community Service Project open to students, faculty and staff. An amount of $500 will be awarded for the winning detailed proposal relating to a need of the college, which might be, for example, lab equipment, glass casings for art projects, or for any other worthwhile purpose. A proposal may be submitted on an individual or departmental basis. The deadline for entries is Friday, December 12, 1975.

VIII. **ADJOURNMENT**

There being no further business to transact, upon motion, the meeting adjourned at 9:15 p.m.

Respectfully submitted,

[Signature]

Charles B. Curtiss--Chairman

[Signature]

Joan W. Kendal--Vice Chairman

(In absence of Secretary)

[Signature]

Owen M. Colvin--Recording Secretary